

# SUMMONS TO ATTEND A MEETING OF THE NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

Time/Date 6.30 pm on TUESDAY, 24 FEBRUARY 2015

Location Council Chamber, Council Offices, Coalville

Officer to contact Democratic Services (01530 454512)

Christin & Fisher

Chief Executive

All persons present are reminded that the meeting may be recorded and by attending this meeting you are giving your consent to being filmed and your image being used. You are kindly requested to make it known to the Chairman if you intend to film or record this meeting.

The Monitoring Officer would like to remind members that when they are considering whether the following items are exempt information under the relevant paragraph under part 1 of Schedule 12A of the Local Government Act 1972 they must have regard to the public interest test. This means that members must consider, for each item, whether the public interest in maintaining the exemption from disclosure outweighs the public interest in making the item available to the public.

### **AGENDA**

Item Pages

**PRAYERS** 

1. APOLOGIES FOR ABSENCE

### 2. DECLARATION OF INTERESTS

Members are reminded that any declaration of interest should be made having regard to the code of conduct. In particular, members must make clear the nature of the interest and whether it is 'pecuniary' or 'non pecuniary'.

### 3. CHAIRMAN'S ANNOUNCEMENTS

### 4. LEADER'S AND PORTFOLIO HOLDERS' ANNOUNCEMENTS

Members are reminded that under paragraph 11.1 of part 4 of the Constitution, questions can be asked of the Leader and Cabinet Members without notice about any matter contained in any address. Questions shall be limited to five minutes in total for each announcement.



Item Pages

# 5. QUESTION AND ANSWER SESSION

To receive questions from members of the public under procedure rule no.10. The procedure rule provides that members of the public may ask members of the Cabinet any question on any matter in relation to which the Council has powers or duties which affect the District, provided that three clear days' notice in writing has been given to the Head of Legal and Support Services.

### 6. QUESTIONS FROM COUNCILLORS

To receive members' questions under procedure rule no.11. The procedure rule provides that any member may ask the chairman of a board or group any question on any matter in relation to which the Council has powers or duties which affect the District, provided that three clear days' notice in writing has been given to the Head of Legal and Support Services.

### 7. PETITIONS

To receive petitions in accordance with the Council's Petition Scheme.

### 8. MINUTES

To confirm the minutes of the meeting of the Council held on 11 November 3 - 12 2014.

### 9. BUDGET AND COUNCIL TAX 2015/16

Report of the Head of Finance

Presented by the Corporate Portfolio Holder

13 - 122

### 10. STREET TRADING POLICY

Report of the Chief Executive

123 - 144

Presented by the Community Services Portfolio Holder

### 11. APPOINTMENT OF INDEPENDENT PERSONS

Report of the Head of Legal and Support Services

145 - 146

Presented by the Corporate Portfolio Holder

MINUTES of a meeting of the COUNCIL held in the Council Chamber, Council Offices, Coalville on TUESDAY, 11 NOVEMBER 2014

Present: Councillor G A Allman (Chairman)

Councillors R Adams, R D Bayliss, R Blunt, J Bridges, N Clarke, P Clayfield, J Cotterill, J G Coxon, D De Lacy, D Everitt, J Geary, T Gillard, R Holland, J Hoult, D Howe, P Hyde, R Johnson, G Jones, C Large, J Legrys, C Meynell, T Neilson, T J Pendleton, V Richichi, J Ruff, N J Rushton, A C Saffell, S Sheahan, N Smith, A V Smith MBE, M Specht, L Spence, D J Stevenson and R Woodward

Officers: Mr S Bambrick, Mr R Bowmer, Ms C E Fisher, Mr D Gill, Mr G Jones, Mrs M Meredith and Mrs M Phillips

A two minute's silence was observed in remembrance of those who sacrificed their lives so that others may live in peace, and all those who gave their lives 100 years ago in World War I.

### 38. PRESENTATIONS

Coalville Memorial Stones Presentation

Councillor A V Smith referred to the dedication of two memorial stones on Sunday 22 June 2014 in Memorial Square, Coalville, commemorating the men and women who had lost their lives whilst serving in the armed forces since 1945. She stated that inscribed on the stones at the time of the dedication were the names of four local men, some of whom had not been formally remembered locally since they passed away. She added that it had taken months of hard work, dedication, sensitivity and generosity to make this unique project a reality. The new memorial stones have made it possible for these Leicestershire men to be remembered in their local town, and have given the families and friends of these men a local memorial for their loved ones.

Councillor A V Smith stated that as Deputy Leader and Armed Forces Champion for the council, it gave her great pleasure to formally thank three members of the working group for their part in creating the new memorial stones in Coalville, and to present each of them with a commemorative photo album. She also paid tribute to the contributions made by the late Pete Baker, who was also a member of the working group.

Councillor A V Smith presented commemorative photo albums to local historian Michael Kendrick, who provided invaluable knowledge of the history of the area, and enthusiasm for the project; Des Starbuck, a member of the original working group that worked on the memorial tower, who had been a driving force for the project with his knowledge and enthusiasm; and Jim Rowlinson, Chairman of the North West Leicestershire group of the Royal British Legion, who worked for months to form links with the families of those men whose names appear on the stones, and to steer the project.

The members of the working group commended the support of the Chief Executive in respect of this project, and the support given by the Council to the Royal British Legion throughout the year.

The Chairman added that the work of the Royal British Legion with the Council had enabled the Remembrance Service to take place over the weekend, which had been attended by over 4,000 people. He commended the efforts of all those involved.

### Heritage Presentation

Councillor R Blunt stated that he had had the pleasure of attending an English Heritage conference on 9 October called 'revealing the appeal' which was held in Coalville. He added that the conference had opened a lot of eyes not only to the contribution of heritage in town centres, but also to Coalville and to the regeneration of town centres. He explained that the conference had received an excellent presentation from the Council's former Conservation Officer, Ramona Usher, on the history of Coalville, which really underlined the reason why a Conservation area had been designated in Coalville. He added that Coalville had pride of place in North West Leicestershire and has a very rich heritage and history that as the current custodians of the place we must make sure we make the best of.

Councillor R Blunt felt that nothing could deliver that message more powerfully than the presentation Ramona gave to the forum, which was then presented to all Members.

Councillor J Legrys stated that as Ward Member, he welcomed the effort being made for the town centre and he hoped that the aspirations of residents could be fulfilled. He commended the former Conservation Officer on the presentation and the work behind it and added that she would be sorely missed.

Supporting Leicestershire Families Presentation

Councillor T J Pendleton stated that as Portfolio Holder for the Council's Stronger and Safer Communities team which included Supporting Families in North West Leicestershire, he had the great pleasure of attending the 1 year celebration event held at County Hall earlier this year. He stated that he was so impressed by the work undertaken to date and the progress being made that I wanted all Members to hear for themselves what has been delivered and the positive impact it is having on people's lives. He invited Jane Moore, Head of Supporting Leicestershire Families and Safer Communities at the County Council, to give a presentation outlining the work being undertaken to help our families. She gave an overview of service development and highlighted the outcomes of the 50 families within North West Leicestershire who had engaged with the service. She highlighted a particular case study which had demonstrated significant improvements for the family.

Councillor R Blunt referred to a presentation he had received at Melton regarding the scheme, and the improvements made by a family similar to that described in the case study. He commented that previously, the family felt that under the new scheme, everyone was working together to find a solution, rather than looking for a problem. He added that everyone deserved a second chance, and this scheme offered that. He hoped that the officers involved felt proud of the work they were doing which was so desperately important.

Councillor M Specht expressed congratulations to the entire team. He commented that cost savings could be achieved considering the bigger picture. He commended the scheme.

Councillor T Neilson thanked the Portfolio Holder and the officers for their hard work. He added that he would have welcomed a report to enable a debate. He commented that the child poverty rate in Measham was 20%, which was replicated in many areas around the country. He added that to deal with this issue family by family would take an age because of the problems being faced by the country at present. He stated that this was very valuable work which had been ongoing for some time. He commented that some of the government cuts were not helping.

The Chairman reminded Members that this item was a presentation only and was not for political debate.

Councillor R Holland commented that what had been achieved was fabulous. She referred to the case study and added that examples like this inspired people to get involved. She stated that this work was fundamental in changing the country in the long term. She added that she felt very passionately about this issue and urged officers to keep up the good work.

Councillor S Sheahan commended officers on their fantastic work. He commented however that this was only part of the picture and more work needed to be done. He stated that more affordable housing was needed, as was a benefits system that was fit for purpose and an education system that delivered for all. He added that poverty, low wages and underemployment needed to be combated and help provided for people to get out of debt. He stated that the child poverty figure was pertinent, and the underlying cause needed to be considered. He concluded that the administration should admit there was a problem and work together to do something about it.

Councillor T Pendleton stated that he could not let such comments go unchallenged. He commented that the Supporting Leicestershire Families movement and what it was achieving for the district was second to none. He added that the scheme had brought about a sea change in how families were dealing with their problems. He added that he did not necessarily agree with the child poverty level as the figure varied depending upon how it was defined. He reminded Members that the district only had a 2% unemployment level, which was almost full employment.

Councillor L Spence commented that when the programme had originally been introduced, it was called the troubled families agenda. He added that it was a testament to all involved that this had not been retained. He referred to a very similar presentation Members had received at Leicestershire County Council which had included a spider diagram showing the excellent improvement made by families. He commented that child poverty was an issue and would continue to be so. He called for all parties to ensure that funding remained in place after the general election to enable the work to continue.

### 39. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors A Bridges and L Massey.

### 40. DECLARATION OF INTERESTS

Councillor N Clarke declared a non-pecuniary interest in item 10 – Review of Polling Districts and Polling Places, as Chairman of the Agar Nook Community Association Management Committee.

# 41. CHAIRMAN'S ANNOUNCEMENTS

The Chairman invited Councillor D J Stevenson to speak.

Councillor D J Stevenson advised that unfortunately he was unable to attend the last Council meeting. He stated that at a previous Council meeting he had made a comment which some had found offensive. He added that this was definitely not his intention and he apologised.

The Chairman referred to the Remembrance service which had taken place over the weekend. He thanked the Royal British Legion and the officers involved for making the event very special.

The Chairman advised that 160 guests had attended his magic night on 18 September and £800 had been raised for his charities. He advised that the next event would take place on 4 December and he invited all Members to attend.

The Chairman stated that he and his deputy would be attending many engagements throughout the festive season.

# 42. LEADER'S AND PORTFOLIO HOLDERS' ANNOUNCEMENTS

Councillor A V Smith referred to the mini Tornado that hit Coalville on Sunday 2 November at around 7.30am. She stated that the freak weather system had caused some significant damage to the precinct in the town centre and houses and properties in the surrounding streets in a very short space of time. She added that staff were on the scene very quickly with street cleansing, the Forward Liaison Manager and Building Control. She reported that staff were liaising with the Police and County Highways and putting out communications via twitter and the website by mid morning. She expressed thanks to the staff who had been quick to respond when residents needed them and also to the local ward members who were also out reporting issues and helping residents with the aftermath and clean up.

Councillor A V Smith announced that she had the great pleasure of attending an Environmental Awards event yesterday on the back of an innovative Give and Gain event which our Community Focus team had organised earlier in the year. She stated that the event brought together local businesses with local community groups with the aim of joining up community needs with local businesses. She advised that the event had proved very to be successful with a number of businesses offering their support to a number of community groups and also developing relationships for the future. She reported that this Give and Gain initiative had been entered into the Environmental Awards called the Green Apple Awards. She added that the Council had previously won a Regional Silver in 2009 and a National Silver in 2010, and she announced that yesterday the Council had won National Gold. She thanked staff for their innovative ideas and bringing these to reality for the benefit of local communities.

Councillor J Legrys expressed his personal thanks to the staff who had attended the site of the tornado. He added that as a town centre resident, he had felt and heard the storm although his own home was not affected. He commented that the scene was devastating, although it was good to see neighbours helping one another. He added that Ward Members had attended and went into homes to assess the damage. He expressed thanks to the Highways staff who were on the scene very quickly and helping residents. He commented that there were some issues in respect of the resilience plan, particularly with regard to engaging with building control.

Councillor R Johnson stated that he concurred with Councillors J Legrys and A V Smith. He commented that he had been called out to visit residents as part of Gutteridge Street was in his Ward. He added that this was the second incident within his Ward and staff were on the ball. He added that one good thing about the tornado was that officers were still helping residents.

The Chairman asked Councillor R Johnson to conclude as the five minute time period for Members to speak in respect of announcements had almost elapsed and Councillor N Clarke had indicated that he wished to speak.

Councillor N Clarke expressed congratulations in respect of the Green Apple Award and thanked officers for their hard work.

Councillor T J Pendleton referred to the tour of development sites which had taken place on 10 October and stated that he was pleased that a number of Members had been able

to participate. He advised that a number of sites had been visited and Members had learned how much activity was taking place. He commented that good quality design was making a real difference and he felt that the Council could be proud of the places it was beginning to produce. He added that there were 4 schemes in the district that had received Built for Life awards. He stated that he hoped to ensure Members would have a further opportunity to take part in a similar initiative.

Councillor T J Pendleton announced that at the last Planning Committee, Members had voted unanimously in favour of a new retail scheme at the Ford Garage site that would transform this part of Coalville. He added that the scheme had been promoted by a local developer and was a good example of local people giving back to the community. He commended the Members of the Planning Committee for their positive attitude towards this development and he felt sure that the new scheme would help bring shoppers to Coalville.

Councillor M Specht commented that the tour of development sites had been a fruitful exercise and had been very well organised. He added that it provided an excellent opportunity for Members of the Planning Committee to see completed developments. He stated that he had expressed concerns in respect of where the occupiers of new developments were coming from, however he had been reassured that local needs housing was being provided for local residents. He commented that there were some brilliant schemes.

Councillor J Legrys commented that the tour of development sites had been positive, however he requested that for future events, some less successful sites should be visited to help Members learn from previous mistakes. He added that he was critical of the lack of affordable housing in the district and he wanted to see this rectified as soon as possible. He commented that the Ford Garage site was a win-win for the community, and this had to be supported along with other initiatives coming forward from the local community. He added that developers failing to deliver their promises created a cynical society. In respect of the built environment, he commented that some of the dwellings that were being built might be attractive, but they were very small inside. He added that the minimum size of homes needed to be considered as well as the size of garages.

### 43. QUESTION AND ANSWER SESSION

There were no questions received.

### 44. QUESTIONS FROM COUNCILLORS

Councillor D De Lacy put the following question to Councillor R Blunt:

"What are the implications to this Council of the judgement of the Employment Appeal Tribunal delivered on Tuesday 4th November which supported the inclusion of overtime pay into holiday pay calculations"?

Councillor R Blunt gave the following response:

"The Council is committed to ensuring that all aspects of employment law are fully and properly adopted.

We are currently undertaking a review of the implications of the Tribunals' judgement for the Council's workforce. This is complex because we will need to review the overtime working patterns of hundreds of employees particularly in the Services department. The review will be completed by the end of November and Councillor De Lacy will be briefed on the outcome as part of the shadow portfolio briefing scheduled for December 2014".

Councillor D De Lacy commented that this was a concise and relevant answer. He welcomed the review of overtime patterns and appreciated that this took some time to complete. He added that it was good to see that the Council was dealing with this issue and not sticking its head in the sand. He stated that he wanted to ask what the Council was going to do in respect of the judgement; however he accepted that it would be premature to ask at this stage.

Councillor J Legrys put the following question to Councillor R D Bayliss:

"Why did the Housing Portfolio Holder remove regular internal and external inspections of this Council's housing portfolio, and has the lack of inspection created any breaches of relevant safety Regulations"?

Councillor R D Bayliss gave the following response:

"Internal and external inspections of properties are, and have previously been, undertaken in many ways.

Scheduled estate inspections were previously undertaken by the patch based Housing Officers and provided an opportunity for residents and ward members to work with staff to resolve local issues. In response to a poor audit inspection back in 2006, they were a means of raising the profile of the housing service on the ground on our estates.

In later years, attendance at the inspections was not normally high, with often only housing staff present, or for new issues to be only rarely identified during the inspections as the Housing Officer had usually identified the issues during their normal duties. The inspections therefore ceased in 2012. Each Housing Officer now spends approximately 70% of their time on their patch, and can identify and action issues without the need for a scheduled estate inspection.

Tenancy audits were previously scheduled on a five year rolling programme and were used to confirm that the property was occupied by the correct tenant and the property was in a reasonable condition. The continuation of these inspections was reconsidered as part of the review of the Housing Management structure as there was no identifiable benefit in continuing with this approach which was extremely resource intensive. It was decided staff resources should be freed up to focus on other priorities, such as minimising the impact on tenants of welfare reform.

During the period of completing the tenancy audits they did not identify any new unlawful occupiers or any properties which required immediate intervention due to their condition. This assessment continues to be undertaken during normal interactions with our tenants or in response to any concerns raised by local residents, ward members or partner organisation.

In addition to estate inspections, regular inspections of blocks are undertaken, for example sheltered schemes in order to assess the quality of the cleaning being undertaken by the external contractor, Servest.

Following the recent introduction of mobile working within the housing service, we now have an effective route though which staff based in the district can report matters as soon as they are identified, for corrective action to be instigated.

In their role as a landlord, the Council has not breached any safety regulations since our change of approach.

We have also over the last 4 years completed a detailed stock condition survey at nearly all of the Councils properties. This work was completed in three phases by our property

condition consultants Savills, and provides the basis for our stock condition database. This is updated as a consequence of any alterations carried out through the Decent Homes programme, other planned & cyclical works or upgrades that occur through voids or responsive repair work.

We are shortly going to be reviewing our Asset Management Strategy beyond the completion of the Decent Homes programme, which may look at joining up our housing investment programmes, stock condition information and housing management services with other local and Council services on a neighbourhood basis.

It is important to remember that whilst the Council has clear responsibilities as a landlord, tenants themselves have a duty of care relating to their actions. So, whilst the landlord has responsibilities in informing tenants of health and safety issues, individuals must also act in a responsible manner and take personal care of themselves whilst in our properties".

Councillor J Legrys thanked the staff who had prepared the exceptionally long response, which was welcomed, as was the internal inspections which were to be undertaken. As a supplementary question, Councillor J Legrys commented that part of his question relating to breaches of health and safety legislation had not been properly answered. He referred to a case in particular where it had been maintained that illegal electrical work had been undertaken by a tenant. He asked if Councillor R D Bayliss had any evidence of this and what action would be taken in respect of the alleged electrical shock.

Councillor R D Bayliss stated that he wanted to avoid referring to specific instances. He added that there were many measures in place, and assured Councillor J Legrys that vulnerable tenants who could be at risk of endangering themselves were known to the Council, and were supported accordingly. He also referred to the last part of his response and reiterated the responsibility that tenants had to look after themselves. He added that there was no qualification for common sense, and no cure for stupidity.

### 45. PETITIONS

No petitions were received.

### 46. MINUTES

Consideration was given to the minutes of the meeting held on 16 September 2014.

It was moved by Councillor G A Allman, seconded by Councillor J Bridges and

# **RESOLVED THAT:**

The minutes of the meeting held on 16 September 2014 be approved and signed by the Chairman as a correct record.

### 47. REVIEW OF POLLING DISTRICTS AND POLLING PLACES

Councillor N J Rushton presented the report to Members.

Councillor T Neilson thanked the staff involved in the preparation of the document. He commented that it had been a mammoth task.

Councillor A C Saffell referred to the polling station at the Orchard Primary School in Castle Donington. He stated that at the previous election, the caretaker's bungalow had been used and he sought clarification on why this was not being used again.

Councillor N Clarke commented that he was pleased that some of his comments had been taken on board. He welcomed the use of Greenacres, the community centre and school. He hoped the profile of the community centre would be raised.

Councillor D De Lacy welcomed the report. He commented that he had wanted to ask Councillor M B Wyatt why he felt that using Agar Nook Community Centre would affect turnout. He also asked whether he had given his apologies.

Councillor N J Rushton thanked Members for their comments. He reminded Councillor D De Lacy that even if Councillor M B Wyatt was present, he would not be required to answer his question. He added that Councillor M B Wyatt did not have to explain his attendance.

It was moved by Councillor N J Rushton, seconded by Councillor R Blunt and:

### **RESOLVED THAT:**

- a) The consultation responses made in respect of the review of polling districts and polling places for North West Leicestershire be noted;
- b) The final proposals in respect of the review be approved, as set out in Appendix A to the report;
- Council requests that the Electoral Registration Officer makes the necessary amendments to polling districts to take effect from publication of the electoral register on 1 December 2014;
- d) Authority be delegated to the Returning Officer to make, where necessary, alterations to the designation of any polling place prior to the next full review in consultation with Ward Members and group leaders.

### 48. UPDATE TO THE COUNCIL'S CONSTITUTION

Councillor N J Rushton presented the report to Members.

Councillor J Geary referred to Procedure Rule 9 in respect of smoking at meetings. He commented that it was common sense that this be deleted as it was now covered by legislation. He added however that the use of e-cigarettes was not covered by any legislation and he sought clarification on the Council's position on this.

Councillor N J Rushton stated that this was a valid point, and added that a policy would be considered in due course.

Nominations were then sought for the appointment of a Chairman and substitutes to the Appointments Committee.

It was moved by Councillor N J Rushton, seconded by Councillor J Cotterill and

### **RESOLVED THAT:**

- a) The comments of Policy Development Group on the proposals be noted;
- b) The proposed changes to the Constitution be agreed for implementation with immediate effect;
- c) The following Members be appointed to the Appointments Panel for the remainder of the municipal year:

Chairman – Councillor R Blunt
Deputy Chairman – Councillor A V Smith
Substitutes – Councillors R D Bayliss, T Neilson, T J Pendleton, N J Rushton and S Sheahan

d) The Head of Legal and Support Services be authorised to make the agreed amendments to the constitution and re-issue the document.

# 49. MEMORANDUM OF UNDERSTANDING RELATING TO OBJECTIVELY ASSESSED NEED FOR HOUSING

Councillor T J Pendleton presented the report to Members, drawing their attention to the legal advice at section 4.3 of the Cabinet report which outlined that the Memorandum of Understanding was an evidence based document rather than policy based. He referred to the table at section 3.4 of the Memorandum of Understanding which set out the assessed housing need figures for all the district councils in Leicestershire. He advised that most local authorities had already signed the Memorandum of Understanding and North West Leicestershire District Council would be the last to sign.

Councillor J Legrys expressed disappointment with the language used. He added that he had been minded to seek an amendment to the recommendation as he would have liked to have had the Memorandum of Understanding signed tonight to enable Charnwood to progress their Local Plan. He sought a cast iron guarantee that the Memorandum of Understanding would be signed tomorrow.

Councillor T J Pendleton stated that he would sign the Memorandum of Understanding as soon as possible, and strenuous efforts were being made to ensure this could be done tomorrow. He added that he would guarantee that it would be signed within 48 hours.

It was moved by Councillor T J Pendleton, seconded by Councillor R D Bayliss and

### **RESOLVED THAT:**

The signing of the Leicester and Leicestershire Housing Market Area Memorandum of Understanding relating to the objectively assessed need for housing be delegated to the Chief Executive / Director of Services in consultation with the Portfolio Holder for Regeneration and Planning.

The meeting commenced at 6.30 pm

The Chairman closed the meeting at 7.54 pm



# NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

# **COUNCIL – 24 FEBRUARY 2015**

Title of Report	BUDGET AND COUNCIL TAX 2015/16
	Councillor Nick Rushton 01530 412059 nicholas.rushton@nwleicestershire.gov.uk
Contacts	Chief Executive 01530 454500 christine.fisher@nwleicestershire.gov.uk
	Head of Finance (Section 151 Officer) 01530 454520 ray.bowmer@nwleicestershire.gov.uk
Purpose of Report	To allow the Council to approve the 2015/16 budgets and the appropriate Council Tax setting resolution.
Reason for Decision	To approve the General Fund, Special Expenses & HRA Revenue budgets and Capital Programmes, associated treasury management policies and set the Council Tax for 2015/16.
Council Priorities	The budget assists the Council to achieve all its priorities.
Implications	
Financial / Staff	Detailed in the reports to Cabinet which are provided as appendices to this report.
Links to relevant CAT	The budget is relevant to all Corporate Action Teams
Risk Management	Arrangements are in place for regular monitoring of the Council's revenue and capital budgets. The appropriate management action will be taken where variations are projected.
Equalities Impact Screening	No impact identified.
Human Rights	None identified
Transformational Government	Not applicable
Comments of Head of Paid Service	The report is satisfactory.

Comments of Section 151 Officer	As report author the report is satisfactory.		
Comments of Monitoring Officer	The report is satisfactory.		
Consultees	Cabinet, Members of Labour Group, Representatives of the Business Community, Parish Councils, Staff, Trade Unions		
Background Papers	None		
Recommendations	COUNCIL IS RECOMMENDED:  1. TO NOTE THE S 151 OFFICER'S COMMENTS ON THE ROBUSTNESS OF THE ESTIMATES AND ADEQUACY OF RESERVES.  2. TO FREEZE THE DISTRICT COUNCIL TAX FOR 2015/16.  3. TO APPROVE THE TRANSFER OF ANY SURPLUS INCOME OVER EXPENDITURE IN 2015/16 TO THE GENERAL FUND BALANCE AT 31 MARCH 2016.  4. TO APPROVE THE HRA RENT INCREASE FOR 2015/16.  5. TO APPROVE THE INCREASE IN THE RENT OF GARAGES FOR 2015/16.  6. TO APPROVE THE INCREASE IN THE HRA SERVICE CHARGES FOR 2015/16.  7. TO APPROVE THE GROUND RENT INCREASE AT APPLEBY MAGNA CARAVAN SITE.  8. TO APPROVE THE INCREASES IN LIFELINE CHARGES.  9. TO APPROVE THE GENERAL FUND AND HOUSING REVENUE		
	ACCOUNT BUDGETS FOR 2015/16.  10. TO APPROVE THE SPECIAL EXPENSES BUDGETS FOR 2015/16.  11. TO APPROVE THE SPECIAL EXPENSES PRECEPTS FOR 2015/16.  12. TO APPROVE THE PROPOSED COALVILLE SPECIAL EXPENSES AND HRA CAPITAL PROGRAMMES FOR 2015/16		
	AND PLANNED FINANCING.  13. TO APPROVE CAPITAL EXPENDITURE IN 2015/16 AND CAPITAL EXPENDITURE IN 2016/17 FOR THE VEHICLE REPLACEMENT PROGRAMME ONLY.		

- 14. TO APPROVE THE REMAINDER OF THE CAPITAL PROGRAMMES 2016/17 TO 2018/19 AS INDICATIVE ONLY AT THIS STAGE.
- 15. TO APPROVE THE FOLLOWING AMOUNTS FOR THE YEAR 2015/16 IN ACCORDANCE WITH SECTION 31B OF THE LOCAL GOVERNMENT FINANCE ACT 1992 AS AMENDED:
  - (1) 29,664 BEING THE AMOUNT CALCULATED BY THE COUNCIL, IN ACCORDANCE WITH REGULATION 3 OF THE LOCAL AUTHORITIES (CALCULATION OF COUNCIL TAX BASE) (ENGLAND) REGULATIONS 2012, AS ITS COUNCIL TAX BASE FOR THE YEAR.
  - (2) THE AMOUNTS SPECIFIED IN TABLE 1 OF THIS REPORT BEING THE AMOUNTS CALCULATED BY THE COUNCIL, IN ACCORDANCE WITH SECTION 34 OF THE LOCAL GOVERNMENT FINANCE ACT 1992, AS THE AMOUNTS OF ITS COUNCIL TAX BASE FOR THE YEAR FOR DWELLINGS IN THOSE PARTS OF ITS AREA TO WHICH ONE OR MORE SPECIAL ITEMS RELATE.
- 16. TO APPROVE THAT THE FOLLOWING AMOUNTS BE NOW CALCULATED BY THE COUNCIL FOR THE YEAR 2015/16 IN ACCORDANCE WITH SECTIONS 31A AND 31B OF THE LOCAL GOVERNMENT FINANCE ACT 1992 AS AMENDED:
  - (1) <u>DISTRICT / PARISH GROSS EXPENDITURE</u> £60,294,940 BEING THE AGGREGATE OF THE AMOUNTS WHICH THE COUNCIL ESTIMATES FOR THE ITEMS SET OUT IN SECTION 31A (2) OF THE ACT.
  - (2) INCOME £53,542,411 BEING THE AGGREGATE OF THE AMOUNTS WHICH THE COUNCIL ESTIMATES FOR THE ITEMS SET OUT IN SECTION 31A (3) OF THE ACT.
  - (3) DISTRICT / PARISH NET EXPENDITURE
    £6,752,529 BEING THE AMOUNT BY WHICH THE
    AGGREGATE AT 16(1) ABOVE EXCEEDS THE
    AGGREGATE AT 16(2) ABOVE, CALCULATED BY THE
    COUNCIL IN ACCORDANCE WITH SECTION 31A (4) OF
    THE ACT AS ITS COUNCIL TAX REQUIREMENT FOR THE
    YEAR.
  - (4) BASIC AMOUNT OF TAX (INCLUDING AVERAGE PARISH PRECEPTS)
    £227.63 BEING THE AMOUNT AT 16(3) ABOVE, DIVIDED BY THE AMOUNT STATED AS THE COUNCIL TAX BASE IN PARTS OF THE COUNCIL'S AREA, CALCULATED BY THE COUNCIL IN ACCORDANCE WITH SECTION 31 B OF THE ACT AS THE BASIC AMOUNT OF ITS COUNCIL TAX

FOR THE YEAR.

- (5) PARISH PRECEPTS/SPECIAL EXPENSES
  £ 2,048,344 BEING THE AGGREGATE AMOUNT OF ALL
  SPECIAL ITEMS REFERRED TO IN SECTION 35(1) OF
  THE ACT.
- (6) BASIC AMOUNT OF TAX (BASIC COUNCIL TAX –
  DISTRICT)
  £158.58 BEING THE AMOUNT AT 16(4) ABOVE LESS THE
  RESULT GIVEN BY DIVIDING THE AMOUNT AT 16(5)
  ABOVE BY THE AMOUNT AS STATED AS THE COUNCIL
  TAX BASE FOR THE WHOLE OF THE COUNCIL AREA,
  CALCULATED BY THE COUNCIL IN ACCORDANCE WITH
  SECTION 34(2) OF THE ACT, AS THE BASIC AMOUNT OF
  ITS COUNCIL TAX FOR DWELLINGS IN THOSE PARTS OF

ITS AREA TO WHICH NO SPECIAL ITEM RELATES.

- (7) BASIC AMOUNT OF TAX (PARISHED AREAS)
  THE AMOUNTS LISTED IN COLUMN 5 OF TABLE 2 TO
  THIS REPORT, BEING THE AMOUNTS GIVEN BY
  ADDING TO THE AMOUNT AT 16(6) ABOVE, THE
  AMOUNTS OF THE SPECIAL ITEM OR ITEMS RELATING
  TO DWELLINGS IN THOSE PARTS OF THE COUNCIL'S
  AREA MENTIONED, DIVIDED IN EACH CASE BY THE
  AMOUNT STATED AS THE COUNCIL TAX BASE IN
  PARTS OF THE COUNCIL AREA, CALCULATED BY THE
  COUNCIL IN ACCORDANCE WITH SECTION 34(3) OF THE
  ACT AS THE BASIC AMOUNTS OF ITS COUNCIL TAX FOR
  THE YEAR FOR DWELLINGS IN THOSE PARTS OF ITS
  AREA TO WHICH ONE OR MORE SPECIAL ITEMS RELATE.
- (8) DISTRICT /PARISH COUNCIL TAX RATES
  THE AMOUNTS SET OUT IN TABLE 3 TO THIS
  REPORT BEING THE AMOUNTS GIVEN BY
  MULTIPLYING THE AMOUNTS AT 16(6) AND 16(7)
  ABOVE BY THE NUMBER WHICH, IN THE PROPORTION
  SET OUT IN SECTION 5(1) OF THE ACT, IS APPLICABLE
  TO DWELLINGS LISTED IN A PARTICULAR VALUATION
  BAND DIVIDED BY THE NUMBER WHICH IN THAT
  PROPORTION IS APPLICABLE TO DWELLINGS LISTED
  IN VALUATION BAND D, CALCULATED BY THE
  COUNCIL IN ACCORDANCE WITH SECTION 36(1) OF THE
  ACT AS THE AMOUNTS TO BE TAKEN INTO ACCOUNT
  FOR THE YEAR IN RESPECT OF CATEGORIES OF
  DWELLING LISTED IN DIFFERENT VALUATION BANDS.

# 17. MAJOR PRECEPTING AUTHORITIES

THAT IT BE NOTED THAT THE AMOUNTS SET OUT IN TABLE 4 TO THIS REPORT ARE THE AMOUNTS NOTIFIED BY LEICESTERSHIRE COUNTY COUNCIL, LEICESTERSHIRE POLICE AND CRIME COMMISSIONER AND THE COMBINED FIRE AUTHORITY IN ACCORDANCE WITH SECTION 40 OF THE

LOCALGOVERNMENT FINANCE ACT 1992 AS THEIR PRECEPTS FOR 2015/16 FOR EACH OF THE CATEGORIES OF DWELLINGS LISTED.

# 18. COUNCIL TAX RATES – ALL BANDS

THAT, HAVING CALCULATED THE AGGREGATE IN EACH CASE OF THE AMOUNTS AT 16(8) (TABLE 3) AND 17 (TABLE 4) ABOVE, THE COUNCIL IN ACCORDANCE WITH SECTION 30(2) OF THE LOCAL GOVERNMENT FINANCE ACT 1992 HEREBY SETS THE AMOUNTS OF COUNCIL TAX FOR THE COUNCIL'S AREA FOR THE YEAR 2015/16 FOR EACH OF THE CATEGORIES OF DWELLINGS AS SHOWN IN TABLE 5.

- 19. <u>REFERENDUMS RELATING TO COUNCIL TAX INCREASES</u>
  TO NOTE THAT THE RELEVANT BASIC AMOUNT OF COUNCIL TAX FOR 2015/16 IS NOT EXCESSIVE.
- 20. TREASURY MANAGEMENT STRATEGY
  TO APPROVE THE TREASURY MANAGEMENT STRATEGY
  STATEMENT 2015/16, PRUDENTIAL INDICATORS 2014/15
  (REVISED) AND 2015/16 2017/18, AND ANNUAL MINIMUM
  REVENUE PROVISION STATEMENT 2015/16.

### 1. INTRODUCTION

- 1.1 The Council is required to approve the General Fund, Housing Revenue Account and Special Expenses Budgets for 2015/16 together with their respective Capital Programmes. It also has a statutory requirement under the Local Government Finance Act 1992 (as amended) to set the Council Tax for its area for a financial year by 11<sup>th</sup> March of the preceding financial year.
- 1.2 This action of setting the Council Tax (recommendations 15 to 19) flows from the approval of the budgets and capital programmes. The wording of the recommendations for this is largely prescribed.
- 1.3 The Council Tax setting part of this report is based on the assumption that Leicestershire County Council, Leicestershire Police Authority and the Combined Fire Authority all approve the precepts the Council has been informally advised of and it may be necessary to amend parts of this report when the Council receives formal notifications.
- 1.4 As the relevant meetings of these bodies may not take place until after the issue of this report, any changes made by any of them will be reflected in a revised paper which may need to be tabled at the meeting.

### 2. BUDGETS AND CAPITAL PROGRAMMES

- 2.1 The 2015/16 General Fund, Housing Revenue Account and Special Expenses budgets together with the respective Capital Programmes were considered by the Cabinet on 10 February 2015. Copies of the respective detailed reports to the Cabinet are attached as follows:
  - General Fund and Special Expenses Revenue Budgets Appendix 1
  - Housing Revenue Account Budget and Rent Increase Appendix 2
  - Capital Programmes Appendix 3

- 2.2 The Cabinet is making the recommendations 1 to 14 inclusive set out at the front of this report.
- 2.3 Members are asked to note that on 10 February 2015 the Government laid before Parliament the details of the Final Local Authority Grant Settlement for 2015/16. The final figures for Revenue Support Grant and redistributed NNDR allocation remain unchanged from those provisionally notified and included in the budget.

### 3. ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES

- 3.1 The Local Government Act 2003 requires the Council's Chief Financial Officer (Section 151 Officer) to comment on the robustness of the estimates and also on the adequacy of the proposed reserves. Members must have regard to these comments when making a decision on the budget proposals for the forthcoming year.
- 3.2 Taking into account identified risks, the Section 151 Officer, as required by Section 25 of the Local Government Act 2003 considers that the estimates which form the General Fund budget are robust; the proposals are deliverable and will produce a balanced budget for 2015/16.
- 3.3 The Housing Revenue Account and Special Expenses estimates are similarly considered to be robust.
- 3.4 The budget report to Cabinet shows the estimated position for the Council's revenue reserves. Taking account of the Council's financial control mechanisms and the fact that the Council will, of necessity, continue its drive to produce more economies and efficiencies, the Section 151 Officer considers that the overall level of reserves is adequate.

#### 4. SETTING THE COUNCIL TAX

4.1 The wordings of the recommendations for setting the Council tax are prescribed and are explained below.

# 4.2 Recommendations 15(1) and 15(2)

The amount shown in these recommendations are the Council Tax Base for the 2015/16 year (Recommendation 15(1)) and the Council Tax Base for 2015/16 for those areas where Parish Precepts and/or Special Expenses apply (Recommendation 15(2)) both as shown in Table 1.

### 4.3 Recommendation 16 (1)

The amount at Recommendation 16(1) is the Council's estimated gross expenditure for 2015/16 including the Special Expenses plus the parish precepts as notified to the District Council under the Local Government Act 1972 together with any increase in reserves. It is calculated as follows:

	£
District Gross Expenditure	58,664,600
Parish Precepts	1,630,340
Total	60,294,940

### 4.4 Recommendation 16(2)

This is the District Council's estimated gross income for 2015/16 from fees, charges, rents, specific and general Government grants, reserves and the transfer from the Collection Fund and has been calculated as follows:

	£
Fees and charges, rents, specific Government Grants	47,636,495
Formula Grant	3,699,688
Council Tax Freeze Grants	58,056
New Homes Bonus	2,123,066
Transfer from Collection Fund	25,106
Total	53,542,411

# 4.5 Recommendation 16(3)

This is the Council's Council Tax Requirement and is the difference between gross expenditure at 16(1) above and gross income at 16(2) above. It is calculated as:

	£
Gross Expenditure	60,294,940
Less Gross Income	53,542,411
Total	6,752,529

# 4.6 Recommendation 16(4)

This figure represents the basic amount of Council Tax and is calculated by applying the formula given in Section 31B of the Local Government Finance Act 1992:

### Where:

- R is the Council's Council Tax Requirement, i.e. as Recommendation 16(3) above
- T is the Council Tax Base

Therefore: <u>£6,752,529 (R)</u> 29,664 (T)

=£227.63

## 4.7 Recommendation 16(5)

This is the total of all the Special Expenses and the precepts of local precepting authorities i.e. Parish Councils as follows:

	£
Special Expenses	418,004
Parish Precepts	1,630,340
Total	2,048,344

### 4.8 Recommendation 16(6)

This figure is arrived at by deducting from the amount of basic Council Tax at Recommendation 16(4) the sum of the Special Expenses plus parish precepts (recommendation 16 (5) divided by the District Council Tax base):

### = £158.58

This represents the basic amount of Council Tax (at Band D level) for those parts of the District's area where there are no parish precepts or Special Expenses. The parish precepts and/or Special Expenses, where applicable, are in addition to this.

### 4.9 Recommendation16(7)

The amounts referred to here are the additional basic levels of Council Tax to meet the parish precepts and/or Special Expenses set out in Recommendation 16(5). They are calculated by dividing the parish precept and/or Special Expenses by the Council tax base for that part of the Council's area, and adding the result to the Council Tax amount calculated in Recommendation 16(6) above.

### 4.10 Recommendation 16(8)

These amounts are calculated by applying, either to the basic amounts of Council Tax at Recommendation 16(6) (no parish precept and/or Special Expenses), or to the basic amounts of Council Tax at Recommendation 16(7) (where there are parish precepts and/or Special Expenses), the proportions listed in Section 5(1) of the Local Government Finance Act 1992 as they relate to the proportion allocated to Band D as follows:

Valuation Band	Proportion of Basic Council Tax
Α	6/9
В	7/9
С	8/9
D	9/9
E	11/9
F	13/9
G	15/9
Н	18/9

#### 4.11 Recommendation 17

In issuing their precepts for the financial year 2015/16 Leicestershire County Council (subject to County Council meeting), Leicestershire Police and Crime Commissioner and the Combined Fire Authority have informed the billing authority (i.e. North West Leicestershire District Council) of the total amount payable and also the amount of Council Tax for each valuation band. There will be an update at the District Council meeting should the County Council's information change.

### 4.12 Recommendation 18

This amount is calculated by adding together the amounts in recommendation 16(8) and the amounts in Recommendation 17. This gives the total amount of Council Tax payable for each valuation band in each part of the Council's area. These amounts will, in some cases, be reduced by discounts including Council Tax Support discounts which replaced Council Tax Benefits from 1 April 2013.

#### 4.13 Recommendation 19

The Localism Act 2011 has amended the Local Government Finance Act 1992 in such a way as to require the Council to determine whether the Council's relevant basic amount of Council Tax each year is "excessive". A referendum is now triggered in those authorities where an increase is so determined. The question of whether an authority's relevant basic amount of Council Tax is excessive or not must be decided in accordance with a set of principles determined for the year by the Secretary of State.

The Secretary of State has now indicated that the Authority's basic amount of Council Tax for 2015/16 would be considered excessive if it is more than 2% greater than its relevant basic amount of Council Tax for 2014/15. For 2015/16 Parish Councils are again not included in the principles.

As <u>no increase in Council Tax</u> is being recommended in those parts of the District in which no parish precepts apply (i.e. in the District element of the Council Tax plus appropriate Special Expenses element) there is no question of the basic amount of Council Tax for 2015/16 being determined as excessive.

### 4.14 Recommendation 20

Local Government Treasury Management is governed by the CIPFA (Chartered Institute of Public Finance and Accountancy) Code of Practice. The Council has formally adopted the Code and it is a requirement of the Code that the annual Treasury Management Statement, Prudential Indicators and Annual Minimum Revenue Provision Statement are approved by full Council.

These documents were considered by the Cabinet on 10 February 2015 and are attached at **APPENDIX 4.** 



# **COUNCIL – APPENDIX 1**

# NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

# **CABINET – 10 FEBRUARY 2015**

Title of report	GENERAL FUND AND SPECIAL EXPENSES REVENUE BUDGETS 2015/16	
Key Decision	a) Financial Yes b) Community Yes	
Contacts	Councillor Nick Rushton 01530 412059 nicholas.rushton@nwleicestershire.gov.uk  Chief Executive 01530 454500 christine.fisher@nwleicestershire.gov.uk  Head of Finance 01530 454520 ray.bowmer@nwleicestershire.gov.uk	
Purpose of report	For Cabinet to agree the final 2015/16 General Fund and Special Expenses revenue budget proposals for recommendation to Council on 24 February 2015.	
Reason for Decision	To enable the Council to set a balanced budget for 2015/16 as required by statute.	
Council Priorities	The budget assists the Council in achieving all its priorities.	
Implications:		
Financial/Staff	As contained in the report.	
Link to relevant CAT	The budget is relevant to all Corporate Action teams (CATs).	
Risk Management	The budget will be managed and monitored throughout the year to ensure savings are achieved and services delivered as planned.	
Equalities Impact Assessment	No impact identified.	
Human Rights	None identified.	
Transformational Government	Not applicable.	

Comments of Head of Paid Service	Report is satisfactory		
Comments of Deputy Section 151 Officer	As report author the report is satisfactory.		
Comments of Monitoring Officer	Report is satisfactory		
Consultees	Federation of Small Businesses, Town and Parish Councils, Trade Unions, Policy Development Committee.		
Background papers	Cabinet Reports:  Medium Term Financial Strategy 2015/16 to 2018/19 – 23  September 2014  General Fund Revenue Budget – Draft Proposals 2015/16 – 18  November 2014		
Recommendations	THAT CABINET:  1. APPROVES THE ALLOCATIONS FROM THE VFM RESERVE LISTED IN PARAGRAPH 2.9.3  2. RECOMMENDS TO COUNCIL:  (I) THAT IT NOTES THE LEVEL OF RESERVES AND ASSURANCE STATEMENT BY THE SECTION 151 OFFICER IN SECTION 7 OF THE REPORT.  (II) THE SURPLUS INCOME OVER EXPENDITURE IN 2015/16 IS TRANSFERRED TO THE GENERAL FUND RESERVE AT 31 MARCH 2016.  (III) THE CONSULTATION RESPONSES DETAILED IN APPENDIX 1 ARE NOTED  (IV) APPROVAL OF THE GENERAL FUND REVENUE BUDGET FOR 2015/16 SUMMARISED IN APPENDIX 2.  (V) APPROVAL OF THE SPECIAL EXPENSES BUDGET FOR 2015/16 SET OUT IN APPENDIX 3.  (VI) THAT IT FREEZES THE DISTRICT'S COUNCIL TAX IN 2015/16.		

# 1.0 INTRODUCTION

1.1 The draft General Fund budget proposals for 2015/16 were considered and approved for consultation by Cabinet, on 18 November 2014.

- 1.2 This report summarises progress made since the last Cabinet report was prepared and presents the responses to the budget consultations so that appropriate recommendations can be made to the Council on 24 February 2014 for the Budget and Council Tax for 2015/16.
- 1.3 The Medium Term Financial Strategy (MTFS) approved by Cabinet in September 2014 projected a budget shortfall of £365k for 2015/16. Additional ongoing savings of £1.06m were required between 2016/17 and 2018/19.
- 1.4 Since the Cabinet agreed its draft budget proposals on 18 November 2014 the base budget has been completed, the Government has announced provisional grant funding for 2015/16 and responses to our budget consultations have been received.

# 1.5 Government Funding Changes

The Government announced the Provisional New Homes Bonus payments for 2015/16 on 16 December 2014 and the Provisional Local Government Finance Settlement for 2015/16 on 18 December 2014. Our 2015/16 New Homes Bonus has been confirmed as £2.123m. This is £223k higher than assumed in the MTFS and reflects the work the Council's officers have done to bring empty homes back into use and ensuring that new homes qualify for New Homes Bonus at the earliest opportunity. Whilst the additional funding is to be welcomed it increases the Council's dependence on this funding at a time when mainstream funding has reduced by around 15%. The Settlement was broadly in line with our MTFS assumptions.

### 1.6 Local Income and Increased Efficiencies

Managers have worked hard to keep service budgets down and absorb the effects of inflation. This has resulted in base budget savings of over £400k. These are effectively savings made in advance which will contribute to meeting future years' savings targets. As plans are in place to keep reserves at adequate levels, these savings are available to fund the one-off initiatives in 2015/16 detailed in paragraph 1.8 which have been built into next year's proposed budget.

1.7 The changes to the savings target since November 2014 are summarised in the table below:

	2015/16
	£000
Shortfall Projected in September	365
Changes in Government Funding:	
Additional New Homes Bonus in 2015/16	(223)
Impact of Provisional Finance Settlement 2015/16	6-
Local Income and Increased Efficiencies	
Absorption of inflation pressures/reductions in Service Budgets	(429)
Budget Savings 2015/16	(361)
Additional budget items	650
Shortfall/(Surplus)	-

### 1.8 Additional spending 2015/16

# Develop affordable housing projects by acquiring sites £400k

Affordable housing can be increased by providing the funding to unlock key sites

# Support local sustainable transport between North and South of the District £150k

Working with service providers to pump prime transport e.g. bus routes

### Extend free wifi in key towns £100k

Based on support/match funding from Town/parish Councils

### 2.0 2015/16 GENERAL FUND REVENUE BUDGET

## 2.1 Pay and Prices Inflation

The price base is November 2014 plus known increases. Provision has been included within the budget for the agreed cost of living pay increase to staff covering the period to 31 March 2016. There is also provision for a further increase of 1% in employer's superannuation contribution. Inflation has been included where there is a contractual obligation for increases in costs

# 2.2 Collection Fund

The Council is required to estimate the 31st March 2015 position on the Collection Fund (which is the account to which all the Council Tax receipts are credited, and from which all precepts are paid). A small surplus of £25k is projected for this Council. The MTFS assumed a surplus of £50k.

### 2.3 Central Government Funding

2.3.1 Funding from the Government in respect of Revenue Support Grant and National Non Domestic Rates (NNDR) has a significant influence on the Council's spending plans. The allocations for 2015/16 are compared with the MTFS in the table below:

	MTFS	Provisional	Change
		Settlement	
	£000	£000	£000
Revenue Support Grant	1,737	1,749	11
Baseline Funding/Business Rates	2,035	2,018	-17
New Homes Bonus	1,900	2,123	223
Total	5,672	5,890	217

At the time of writing this report, these allocations are still provisional, but are not expected to change significantly when the Final Settlement is announced on 5 February 2015.

- 2.3.2 The grant assumes £2.182m in locally retained Business Rates. This figure will vary depending on actual yields but is unlikely to fall by more than 7.5% because of safety net arrangements. The minimum income assumed is therefore £2.018m. Under the new arrangements district councils are allocated 40% of increases and decreases in Business Rates paid. There is also a system of levies and safety nets which reduces our share of increases to 20% but at the same time provides a safety net which limits our losses to 7.5% of our funding baseline, which for this authority works out at approximately £164k in 2015/16. As the Council is participating in local pooling arrangements with other councils in the county next year, the safety net will be funded locally so is less secure than the national safety net arrangements which apply when there is no local pooling.
- 2.3.3 In 2013/14 the Council participated in Business Rate "pooling" arrangements. The Pool was dissolved for future years because of the apparent risks and uncertainties. Business rates pooling allows groups of local authorities to join together to have their assessments of levies and safety net eligibility calculated overall rather than at individual authority level. In 2013/14 the Pool made a modest surplus of £707k and the monitoring of business rates in 2014/15 has indicated that the benefits to the individual members of the Pool outweigh the perceived risks. A delegated decision to participate in a Pool from 2015/16 was made in November 2014 and there was no decision to withdraw within 28 days of the publication of the Provisional Finance Settlement i.e. 15 January 2015.

### 2.4 New Homes Bonus

The Government has announced provisionally that the Council will receive £2.123m in New Homes Bonus in 2015/16. This is £223k more than was assumed in the Medium Term Financial Strategy approved by Cabinet on 23 September 2014. This reflects the targeted work by the Council to return long term voids back into use and ensuring that new properties are listed as early possible. New Homes Bonus payments are made for six years and there is also no guarantee that the scheme will continue in its present form.

### 2.5 Council Tax

Government Grant is again available to help Councils which freeze or reduce their Council Tax for 2015/16. The sum of £57k grant income has been included in the revenue budget on the basis that the Council will not increase its Council Tax for 2015/16. This is the equivalent of a 1% increase in the District's Council Tax.

The Government's announcement that freeze grants will be included in ongoing Revenue Support Grant funding has allowed the Council to continue with the policy adopted six years ago into 2015/16 and that the rate of Council Tax will be frozen.

The income expected to be generated from the Council Tax will increase from £4.611m in the current year to £4.704m in 2015/16 as a result of increases in the tax base.

## 2.6 Revenues and Benefits Partnership

Under our partnership agreement the Council needs to agree its contribution to the Leicestershire Revenues and Benefits Partnership for the next financial year. The Joint Committee held on 29 January 2015 approved an increase of £59k or 5.1% which is attributable to contractual obligations, inflation and service costs. This has been built into the base budgets. Ongoing salary savings of £96k have, however, also been assumed following the external review of the operation carried out last year and the restructure now

being implemented. The Council's share of the estimated upfront costs of the restructure total £71k and these can be met from employee savings in the current year including £16k from the Partnership itself.

## 2.7 Budget Savings

2.7.1 At its meeting on 18 November the Cabinet was informed of savings put in place to meet the £365k budget shortfall projected for 2015/16; these have now been built into next year's budget:

Reduction in Revenues and Benefits Partnership Contributions	£100,000
ICT Efficiency Savings	£70,000
Income from Additional Planning Applications	£150,000
Full Year Effect of In Year Savings 2014/15	£45,000
-	£365,000

2.7.2 The approved MTFS projected that £1.060m further ongoing savings would be required by 2018/19. The outcome of the Government Spending Review (GSR) 2015 is likely to have the greatest influence on a revised MTFS. Whilst the additional base budget savings we have found for 2015/16 will contribute to bridging future budget shortfalls, new budget pressures are already being identified. It is anticipated that a refreshed MTFS will be presented to Cabinet in September 2015, subject to the GSR announcement, to set the framework for the 2016/17 Revenue Budget.

# 2.8 General Fund Reserve

- 2.8.1 The uncommitted balance on the General Fund was £1.137m when the Cabinet approved the Council's Medium Term Financial Strategy in September 2014. The early implementation of efficiency savings allowed the Council to budget for a surplus of £403k in the current year which would take the balance to £1.540m at the end of the financial year. At its meeting in November 2014 the Cabinet approved £158k expenditure from the reserve. The forecast underspending in the current year would increase the balance to £2.414m. There are a number of future risks which signal the need for balances to be at higher than historical levels. The Cabinet is already aware of the volatility which the localisation of Business Rates brings to the Council's finances. Similarly other local income including Planning Fee Income and to a lesser extent Car Park charges, continue to be difficult to project
- 2.8.2 Future levels of income projected from New Homes Bonus cannot be guaranteed. The Cabinet will recall that in 2013/14 the Government consulted on top slicing a significant proportion of New Homes Bonus from 2015/16 to support infrastructure spending by the Local Enterprise Partnerships (LEPs). Whilst this proposal did not go ahead, it had the potential to reduce the Council's annual funding by around £500k at a stroke. Our MTFS currently assumes a levelling off in New Homes Bonus from the seventh year of the scheme in 2017/18. New Homes Bonus payments are made for six years so by Year 7 of the scheme the earlier years' payments will start to drop out. There is however always a risk that changes could be made to the scheme, or it could be discontinued altogether. The MTFS assumes that all our New Homes Bonus will be used to support the Revenue Budget and this means that in 2015/16 £2.1m expenditure on our mainstream services will be funded in this way.

# 2.8.3 <u>Updates on Projects funded from the 2013/14 Underspending</u>

At its meeting on 29 July 2014 the Cabinet approved resources for a number of projects funded from the previous financial year's underspending. The progress of these projects is summarised in Appendix A.

# 2.9 Value For Money (VFM) Reserve

- 2.9.1. At its meeting on 29 July 2014 the Cabinet approved resources for a number of projects funded from the Value for Money Reserve. Progress is on these projects is summarised in Appendix B.
- 2.9.2 At its 18 November meeting the Cabinet also agreed to establish a Business Bidding fund utilising £500,000 from the VFM Reserve. The main features of the fund include:
  - Supporting new businesses which create jobs locally
  - Helping Small and Medium Enterprises
  - Facilitating community initiatives to form collectives and co-operatives
  - Encouraging organisations which adopt Green Footprint principles

A scheme is currently being devised, to include detailed criteria against which bids will be assessed, with a view to the first money becoming available for bids during the first quarter of 2015/16

### 2.9.3 Proposals for further projects to be funded from the VFM Reserve.

The uncommitted balance of the Value For Money Reserve is now £452,000 and is available for allocation. The following projects have been put forward for cabinet to consider:

# Support to the Voluntary and Community Sector in North West Leicestershire £100k.

The Council has been engaging with representatives of the Voluntary and Community Sector in North West Leicestershire who have identified a need for sector support to enable and facilitate their further evolvement and support for local communities. Potential opportunities exist for a range of funding opportunities but mainly through working as a partnership or a consortium. The main focus is and will be supporting vulnerable families, "Not in Employment, Education or Training" (NEET) individuals and residents with identified needs into employment through a variety of pathways and activities from confidence building, skills development and work experience.

The request from the evolving partnership is for a two year funded post employed by the Council to assist with identifying need through research, sharing key funding opportunities, supporting the partnership at a strategic and operational level and developing Public, Private and VCS relationships within the District. It is estimated that £100,000 would be required to include a two year post including on-costs, and a small revenue budget to enable research, training events and meetings to be undertaken.

# Update Key Strategies to inform future investment and delivery plans £50k

The strategies include housing new build/acquisition, the Growth Plan, Planning and a new strategy on Leisure/Culture/Tourism.

### A Second Round of "20 4 7" £250k

The scope of this programme will be considered through soft testing with local communities/Town and Parish Councils.

# Green footprints – Supporting the expansion of the community/business volunteers £50k

This will involve pump priming activities whilst attracting sponsorship to provide a return on at least some of the upfront investment.

# 2.10 <u>Earmarked Reserves and Provisions (Excluding Value for Money (VFM) Reserve)</u>

The Council's earmarked General Fund revenue reserves and provisions (excluding the General Fund Reserve and the VFM Reserve) stood at £1.540m at 1 April 2014. A review of the committed expenditure against these reserves has been undertaken and it is estimated that around £1.5m will remain at 31 March 2015. All of this is earmarked for a particular use in the future, it is therefore not available for the Council's general use.

# 2.11 Revenue Budget Contingency

This was set at the lower level of £100,000 in 2014/15 compared to £250,000 in previous years. These resources would normally only be called upon if there were unexpected increases in costs or loss of income during the year and they could not be met from underspendings elsewhere. This contingency has not been called upon in the last two years. Although it is best practice to include a contingency in the budget, Service Managers are always encouraged to fund financial pressures from their own budgets in the first instance. The level of the contingency will continue to be reviewed as part of the updating of the Medium Term Financial Strategy to ensure it remains appropriate. As part of the MTFS report in September the Cabinet included an ongoing contingency of £300k to cover any loss of income resulting from changes in the payment of recycling credits by the County Council. The loss of income in 2015/16 remains subject to negotiations and based on existing budget assumptions an amount of £217k has now been used to reduce the recycling income budget in 2015/16 and the balance of £83k has been added to the Revenue Budget Contingency, increasing it to £183k.

### 3.0 GENERAL FUND 2014/15 – PROJECTED OUTTURN

- 3.1 The summary budget shown at Appendix E shows the 2014/15 budget, projected outturn and 2015/16 budget. An underspending of £1.032m has been projected for 2014/15.
- 3.2 The main reasons for the projected underspending in 2014/15 are as follows:

### (A) Additional Local Income:

Planning and Development Fees £ 718k
Recycling income £ 85k
Investment Income

Investment Income £ 48k £ 851k

## (B) Internal Efficiencies:

Salaries/Vacancy Management £ 115k

Other more minor variances (net) £ 66k £ 181k

Total £1.032m

- 3.3 Since 1 April 2013 local authorities have been sharing the benefit of additional business rates with Central Government. Any reductions in business rates including closures and rating appeals are also shared. The difficulties in projecting business rates income are highlighted later in this report and currently the Projected Outturn assumes no increase or decrease in business rates for the year.
- 3.4 In paragraph 2.8.1 it was explained that the General Fund Reserve would increase to £2.414m based on the outturn projections above. Section 2.8 explains the need to keep reserves at a higher level than the £1m which has been assumed for a number of years. The resources held are however significant and the Cabinet may consider allocating part of this to projects following confirmation of the underspending when the 2014/15 accounts are closed and subject to major changes in grant income announced in the Government Spending Review expected in late Summer/Early Autumn 2015.

### 4.0 REVENUE BUDGET 2015/16 – PROPOSALS IN SUMMARY

### 4.1 Summary

The following table summarises the headline figures for 2015/16 as contained in Appendix E.

Expenditure	2015/16
	£
Chief Executive's Department	4,503,410
Director of Services	5,722,700
Non Distributed Costs & Other	140,550
Corporate Items & Financing	1,621,930
Recharges Out of General Fund	(1,378,560)
2015/16 Budget Requirement	10,610,030
Funding Sources	
NNDR & Formula Grant	3,699,690
Council Tax Freeze Grant 2015/16	58,050
New Homes Bonus	2,123,060
Council Tax	4,704,120
Transfer from Collection Fund	25,110
Total Funding Available	10,610,030

### 6.0 CONSULTATION

6.1 The responses from the trade unions, Town & Parish Councils and the federation of Small Businesses are attached at Appendix C. The Cabinet's Revenue Budget Proposals and draft Capital Programmes were presented to the Policy and Development Group meeting on 7 January 2015. The comments of Policy Development Group are included in the minutes attached at Appendix D.

## 7.0 SPECIAL EXPENSES

# 7.1 <u>Coalville Special Expenses</u>

As with the Council's own revenue budget, the special expenses budget for Coalville has been prepared on the basis of a nil increase in Council Tax and is included in Appendix F. It incorporates the information considered by the Coalville Special Expenses Working Party on 16 December 2014.

# 7.2 Other Special Expenses

The Council also levies special expense precepts in some of the parished areas of the District. In the main these relate to grounds maintenance works that the Parish Councils have chosen for the District to perform. A schedule showing the estimated level of expenditure and proposed precepts is included in Appendix F.

### 8.0 ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES

- 8.1 The Local Government Act 2003 requires the Council's Chief Financial Officer (Section 151 Officer) to comment on the robustness of the estimates and also on the adequacy of the proposed reserves. Members must have regard to these comments when making a decision on the budget proposals for the forthcoming year.
- 8.2 Taking into account identified risks the Section 151 Officer, the Head of Finance, considers that the estimates which form the General Fund budget are robust; the proposals are deliverable and will produce a balanced budget for 2015/16 as required by Section 25 of the Local Government Act 2003.
- 8.3 Details of the Council's reserves are set out from paragraph 2.8 and again the Section 151 Officer is satisfied that these remain adequate.
- 8.4 The Special Expenses estimates are similarly considered to be robust.
- 8.5 The budget process for the 2015/16 year concludes with the approval of all the revenue budgets and the capital programmes by the full Council on 24 February 2015, following which the Council will also determine the level of Council Tax in 2015/16.

# <u>Projects funded from the 2013/14 Revenue Budget underspending approved by</u> Cabinet 29 July 2014.

### **Supporting Affordable Housing (£1m)**

Contributions to three Housing Associations to improve the viability of schemes and allow them to qualify for funding (£500k).

The £500,000 was allocated to three Housing Associations – Waterloo Housing Group, emh homes and Nottingham Community Housing Association – all of whom were successful in attracting HCA funding in the latest NAHP bid round to provide 263 homes across the district by April 2018. Using a combination of their own funding, the Government grant and this gap funding from the District Council, the three housing associations will bring almost £27 million of inward investment into the district, providing employment opportunities, supporting construction jobs and sustaining local businesses.

Other Affordable Housing Schemes (up to £500k).

The Council approached emh homes (emh) in March 2014 to help with the Regeneration of Coalville town centre by putting affordable housing on the Pick and Shovel site, a dilapidated former pub. emh responded positively with a proposal to demolish the current building and replace it with 14 dwellings, planning permission for which was approved in December 2014.

Being a 'gateway' site into the town, the quality of design needs to meet the Council's Urban Design expectations, and this was reflected in the estimated construction costs. To bring forward the proposal, a funding gap needed to be filled, in part by the Homes and Community Agency (HCA) affordable homes grant programme, and in part by the Council. The HCA has now confirmed a grant award of £420k for the scheme, and the Council is contributing up to £500k, towards the total estimated scheme costs of £2m.

As well as transforming an eyesore building in Coalville town centre, the new properties will help address the current high demand on the housing register for 1 bedroom homes. This will allow existing tenants to downsize from larger properties and also meet demand from new applicants for properties close to shops, transport and other amenities.

# Local Business Fund - £500k (£250k from Whitwick Business Reserve surplus)

Cabinet agreed the principle of creating a reserve to support the delivery of the Growth Plan as part of the process of approving the Growth Plan. Authority to spend the Local Business Fund is delegated to the Chief Executive in consultation with the Business Portfolio holder. Consultation on the Local Growth Plan ran until 12 December 2014.

To support the tourism and cultural offer in the district, the Council has recently agreed a grant contribution of £50,000 to the National Forest Charitable Trust to assist with the development of a 'High and Low Ropes project' which secured planning permission in January 2014 at the Conkers site. In total this is a £250,000 project which will significantly widen the appeal of Conkers and improve its profitability. It is anticipated the project will be delivered in early 2015 and the project would not happen without the Council's support. In return and in addition, the Council has negotiated a mix of benefits including day visitor

tickets and room hire amounting to the value of £12,000 a year for five years. The remaining £450,000 will be spent on eligible projects to deliver Local Growth Plan actions.

# Improving the Environment in Coalville and around the District (£360k)

Match funding for National Heritage Lottery Fund bids in Coalville Conservation Area (£35k)

Designating Coalville Conservation Area gives the Council access to the Townscape Heritage Scheme and potentially between £1m and £2m funding. The National Heritage has advised the Council to bid for £700,000 in the first round which will require a 5% contribution from the Council. Further match funding may be required for future bids. Details were provided in a report to Cabinet on 24 June 2014. A bid was submitted to the Heritage Lottery Fund. Coalville's CHOICE is a heritage led regeneration project which seeks to conserve and restore historic buildings in and around Marlborough Square. Representatives of the Heritage Lottery fund visited the Council on 7<sup>th</sup> January 2015 and a final decision on the success of the bid was expected at the end of January. Should the bid be successful, the Council will draw down the match funding element of the project to ensure the heritage aspects can be delivered

Improvements to Shop fronts (£225k)

The Shop front Improvement Scheme aims to enhance shop fronts in selected areas as a means of supporting the growth of local businesses, improving the local environment and improving the image of the town centre for local residents, shoppers and visitors. Applicants must be local, independent business owners and it is expected that the funding made available to applicants will require some element of match funding

Originally it was proposed to launch the initiative during 2014 however the loss of the Council's Conservation officer has lead to some delay in its delivery. This project is now being run in parallel with the HLF bid. We are in active negotiations with the County Council, with a view to using their expertise to administer the project, given that it has current specific project management capacity and recent experience of operating a similar project in Melton Borough.

Indoor Market Improvements – Phase 2 (£100k)

The Council investment to date has focussed on exterior improvements to the Market Hall (roof repairs, new public space creation and demolition/relocation of public toilets). This investment has to date generated seven new licencsed traders, whilst end of year market income forecasts have been raised from a Period 3 forecast of £102,000 to £111,000. The changes to the toilet provision as part of the initial investment and service review is also projected to realise an annual £20,000 saving. The Council has also received many positive comments regarding the new open market forecourt which has already been used for farmers markets, childrens activities and the popular Christmas Lights Switch On Event.

Phase 2 will now focus on interior improvements in consultation and design with the market traders. It is anticipated (subject to cost) to include improved flooring, internal decoration, energy efficient lighting with improved lux levels, new more flexible stalls, internal and external signage.

The on-going monthly meetings with Market traders have agreed the phasing for the indoor improvements which will commence with indoor lighting improvements to the central market area, to be followed by redecoration of stalls and walls and finally improvements to flooring. Final quotes are currently being sourced with works expected to commence towards the end of Quarter 4 this year and continue into Quarter 1 of 2015/16. It is anticipated the full £100,000 will be required for the highlighted internal improvements.

## Investing in Our Communities (£350k)

District Wide Programme (£210k)

Community groups across North West Leicestershire have now received £240,000 as winners of the '£20,000-for-Seven' fund including £30,000 for "Other Highly Commended Schemes" that was also agreed by Cabinet on the 29 July 2014 as part of the Provisional Financial Outturn 2013/14 report. The winners were decided by a public vote, with more than 2,100 people voting for their favourite projects. The grants provided saw seven groups win £20,000, and seven groups win 10,000 to boost their community projects, and three further projects being 'highly commended' and receiving a £10,000 grant. The projects funded range from new clubhouses and communal facilities, to IT equipment and a community media bus (see full list below).

The Council's contributions were matched 100% other sources of external income, in many cases much more and a total of at least

### Winners of £20,000

- Castle Donington Parish Council Youth activity provision
- Whitwick Scout Group A centre for Scouting in the Whitwick area
- Castle Rock High School The Sanctuary @ Castle Rock
- St. Matthews Church, Worthington Disabled access, toilet and servery
- Friends of Ashby Bath Grounds Footpath for improved accessibility at Ashby Bath Grounds
- Ellistown and Battleflat Parish Council South Street Sports
- Measham Parish Council Skatepark for Measham

### Winners of £10,000

- Castle Donington Town Bowls Club Bowls Club Pavilion
- Kegworth Village Hall Management Committee Kegworth Community Hub
- 1188 (Coalville) Squadron Air Training Corps ICT for ATC
- The Friends of Newbold School Newbold Playing Field 21st Century Makeover

- Appleby Magna Parish Council Community Media Mini Bus
- Donisthorpe Youth Club Changing rooms comes to Donisthorpe Youth Club
- Heather Parish Council Improvements to Heather Village Hall

### Other Highly Commended Schemes (£30k)

Investing in our Communities is an innovative Grant scheme to support Parish Councils and Community Groups to access medium seized grants to help facilitate key community projects. Funding was requested to fund seven locality projects of £20,000 and seven district wide projects of £10,000. Access to this funding was through a public on-line voting system. It was recognised that some schemes were very worthy but did not secure enough votes to win a grant award. Therefore, this resource was requested for three further grants of £10,000 awarded by the Council to schemes considered as Highly Commended by a multi-agency panel:

- Whitwick Parish Council Workout in Whitwick: Free Fitness 4 Families
- New Bardon Community Interest Company A new community centre and garden
   Whitwick Community Enterprises One Stop Shop for young people

# Supporting Cycling in Ashby (£40k)

The proposed cycling improvement schemes for Ashby are still subject to on-going discussion with Leicestershire County Council with further meetings planned in Quarter 4. To date no funding has been released.

### Urban Planting (£20k)

The District Council is committed to working with and encouraging local community groups and Parish Councils to create sustainable urban planting schemes as one small part of our contribution to being in the National Forest. The annual District Council Free Tree scheme is extremely popular and last year's offer which included a range of fruit trees was very quickly oversubscribed. This resource complements the Free Tree scheme and focuses on the development of more Community Orchards and Community vegetable gardens.

The proposed urban tree planting scheme is scheduled to be implemented in February and March 2015. A number of sites across the district (Ashby de la Zouch, Measham, Moira and the area of Coalville) have been identified. A match fund of £8000 has been discussed with The National Forest Company, with a formal application being submitted by the end of January 2015. Presently up to £8000 has been allocated for tree planting schemes in quarter four. Further work in quarter four will identify additional sites for implementation in the Autumn 2015 planting season (quarter three), the remaining £12,000 will be allocated to enable this planting, with additional funding sought from the National Forest Company. All tree planting works are to be undertaken by the grounds maintenance team.

#### Area Based Support (£50k)

This proposal was to increase capacity within the Community Focus team to enable area based support, communication and reporting. It was proposed to fund officer support until March 2016 in order to capacity build with key community groups, support Investing in our Communities projects, improve advice and guidance to Parish Councils and support in developing community plans. This additional resource will expands the capacity of Community Focus to allow a dedicated officer support for each of Coalville, Ashby and Northern Parish areas whilst linking to internal service area focussed officers enabling a clearer point of contact with the Council with regard to resolving local community issues.

A third Community Focus Officer has now been recruited to the team and has commenced full time duties. The team now offers dedicated officer support to Ashby, Coalville and the Northern parish areas liaising closely with Parish Councils and Community organisations. Initial feedback from partners has been complimentary due to improved communication, swifter acknowledgement and/or resolution of issues and signposting to appropriate agencies. The post is on a fixed term contract until 31 March 2016.

#### Projects funded from the Value For Money Fund approved by Cabinet 29 July 2014.

#### Improving the Customer Experience (Phase 2)

£300k

An update was provided in a report to Cabinet on 13 January 2015 detailing progress made to date and outlining plans for the second phase of the programme.

Phase 1 achieved total savings of about £45,000 per annum to date with further savings of £22,000 per annum targeted, as well as improving the telephone service, increasing use of the website and improving operational efficiency through the introduction of a new waste management system that will go live in January 2015.

Phase 2 is currently being planned and will build on these achievements. Further details of phase 2 be reported on as the programme develops, with projects focusing on staff and customer communication to drive channel shift across all services.

#### **Rural Broadband (Phase 2)**

£216k

The Cabinet approved the Council's continued involvement in the Leicestershire Broadband – Superfast Extension project at its meeting on 21 October 2014

A collaboration agreement for Phase 2 is being prepared by Leicestershire County Council for all participating districts to agree. A draft agreement is expected in February 2015.

BT will present raw data to Leicestershire County Council in February after which consultants will prepare the business case for each district. It is anticipated that the business case will be completed by the end of March 2015.

#### **Commissioning of Commercial Projects**

£ 50k

The Council has a number of key frontline services which are trading against a commercial market on a daily basis. In order for the Council to consider if further investment and expansion of these services will generate increased financial returns a series of service specific Business Development reports are recommended to be commissioned. The initial tranche of reports to be commissioned will include Trade Waste, Grounds Maintenance and Off Street Enforcement, it is also proposed that an officer resource is seconded initially on a part time basis to lead this work and develop a Corporate Commercial approach to Business Development reporting direct to the Head of Community Services.

An appointment has now been made to the post of Business Development Manager and the Officer has commenced as at the start of Quarter 4. The two day a week position reporting to the Head of Community Services is initially focussing on meeting Team Managers to prioritise areas of potential Business Development whilst identifying best practice from other public sector bodies nationally. The next phase will include the development of business plans against prioritised commercial opportunities.

#### **Spin Studio Project**

£30k

The Council's Leisure Centre memberships are at an all time high with over 2,800 members paying £70,000 per month through Direct Debit payments. The main reason for taking out a membership is to access Health & Fitness facilities which include our gyms and fitness classes. Our most popular fitness class is Spinning but this is currently limited only to Hood Park Leisure Centre with approximately 10 classes a week. Customers are consistently requesting Spinning be brought to Hermitage and this proposal is to develop the former crèche into a fitness studio to accommodate Spinning and other classes. The resource will cover new flooring, air conditioning, storage area improvements and up to 15 Spin bikes.

The Hermitage Leisure Centre 'Studio 2' has now been completed on time and on budget and has now officially opened to customers for use. The studio is now programmed for Spinning (brand new to Hermitage) as well as for a variety of other fitness classes and uses. Initial (week 1) feedback has been extremely positive with full classes being reported for evening spin classes and membership sales although always positive post Christmas performing well.

#### **Urban Area Highway Verge Improvements**

£15k

The County Council is currently liaising with the District and Parish Councils regarding grass verge cutting and highway grounds maintenance programmes. The District Council will be considering this matter later in the financial year but it is clear that following resident surveys these areas were considered low priority for the County Council's resources. In order to support our key towns and village centres to maintain their urban area highway planting schemes to an attractive standard it is proposed that this resource is made available to match fund any contribution made by a Parish/Town Council (including Coalville Special Expenses) up to a maximum of £5,000. Proposed schemes will be assessed and costed by the Council's Grounds Maintenance team and if required undertaken by them.

The Improvement scheme has been advertised and promoted with all Parish Councils and a number of applications made. Officers are currently assessing the applications, making formal offers to applicants and finalising grant conditions. This initial phase is likely to allocate up to £12,000 (100% match funded by applicants giving a total improvement spend of up to £24,000 on Highway improvements) with a final tranche for the remainder being promoted and considered in Quarter 4.

#### **Staff Performance Programme**

£100k

As part of the successful Best Employee Experience (BEE) programme the next phase of development is undertaken by engaging an external coaching specialist (£10,000). Phase 2 will look at mainstreaming the management culture which will result in greater staff engagement, development and ultimately improved performance for individuals, teams and the Council.

### **General Fund Budget Consultation – Comments Received**

#### Whitwick Parish Council

Welcome NWLDC's commitment to continue passing on part of the Council Tax Support grant to parish councils in the next financial year.

#### Kegworth Parish Council

On behalf of Kegworth Parish Council I write to let you know that my Councillors made no objections to the District Council's proposed budget when the matter was discussed at its last Parish Council Meeting

#### Anne Neilson – Unison

The view in Unison is that while the Council has surplus funds, (thanks in large part to an increase in planning fees) it should, perhaps, try to look after its poorest citizens by adjusting the Local Council Tax Support Scheme so that those most in need do not have to pay any Council Tax.

We would like to see the Council Tax increased by the maximum allowable i.e.2% so that the extra resource of £38,000 would be available every year. If Council Tax had increased in previous years then the extra resource would be more. The County Council has seen fit to increase Council Tax for 2015/16 and an increase for North West Leicestershire is long overdue.

#### APPENDIX D

MINUTES of a meeting of the POLICY DEVELOPMENT GROUP held in the Council Chamber, Council Offices, Coalville on WEDNESDAY, 7 JANUARY 2015

Present: Councillor J G Coxon (Chairman)

Councillors N Clarke, D Everitt, J Geary, A C Saffell, S Sheahan and M Specht

In Attendance: Councillors

Officers: Mr R Bowmer, Mr D Gill, Mr G Jones and Mr D O'Nyons

#### 18. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors V Richichi and N Smith.

Councillor N J Rushton was also invited to attend however, unfortunately due to County Council Commitments he had to decline.

Councillor S Sheahan commented that it would have been good to have Councillor N J Rushton in attendance, and that nothing had stopped him from appointing a substitute.

#### 19. DECLARATION OF INTERESTS

Councillor J G Coxon declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Ashby Town Council.

Councillor D Everitt declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Whitwick Parish Council.

Councillor M Specht declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Coleorton Parish Council.

Councillor A C Saffell declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Castle Donington Parish Council.

Councillor S Sheahan declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Leicestershire County Council.

#### 20. PUBLIC QUESTION AND ANSWER SESSION

There were no questions received.

#### 21. MINUTES

The Deputy Monitoring Officer asked the Chairman to consider a clarification to the minutes. At the last meeting, The Deputy Monitoring Officer advised that the Members for each authority made the appointments in respect of the Leicestershire Revenues and Benefits Partnership; and as such there would be Member involvement.

However, following the Meeting the Deputy Monitoring Officer was advised that appointments in relation to the Revenues and Benefits Partnership had been delegated to the Management Board and that no Members sit on the Management Board.

Councillor S Sheahan commented that Partnerships such as the Revenue and Benefits one take democracy further away from the people as it excluded Members.

#### **RESOLVED THAT:**

The minutes of the meeting held on 1 October 2014 be approved and signed by the Chairman as a correct record.

#### 22. DRAFT REVENUE BUDGET PROPOSALS AND CAPITAL PROGRAMMES 2015/16

The Head of Finance presented the report to Members, stating that this Item gave the Committee the opportunity to comment on the Councils Revenue Budget proposals for the next financial year and invited Members to make comments that would be minuted and presented to Cabinet on the 10<sup>th</sup> February 2015 and Council on the 24<sup>th</sup> February 2015.

The Head of Finance drew attention to the two Appendices of the report and went through each individually. He informed Members that Appendix 1 was a copy of a Report that went before Cabinet on November 2014 which provided details of the Cabinets 2015/16 General Fund Revenue Budget proposals and the savings that had been put in place, to meet the projected budget shortfall.

The Head of Finance informed Members that the report first of all picked up with the Medium Term Financial Strategy 2015/16 – 2018/19 that had been approved by Cabinet which identified a budget shortfall of £365,000 for the ensuing year and an overall shortfall of £1.4 million by the end of the Medium Term Financial Strategy in 2018/19.

Members were informed that an under spending of approximately £800,000 was forecast in 2014/15 from the General Fund, and that the main reason for this was due to an increase in income. In particular from planning fees, Recycling Income and savings incurred from reducing the number of Employees.

It was highlighted, that there were a number of financial uncertainties that the Council was facing. The Head of Finance explained how volatile the Council's income from business rates was.

The Head of Finance explained that the Council used to receive a pre-determined allocation from Central Government, however as a result of recent changes, income was volatile, and that now made it difficult to monitor the budget and prepare the budget going forward. There was much less certainty in determining how much income the Council would receive.

Another area of uncertainty that was highlighted was around the New Homes Bonus Scheme. The Head of Finance stated that there was always a risk that changes could be made to the scheme, or it could be discontinued altogether and consequently there was a risk of around £2 million within the Councils budget planning as a result.

Members were informed that Budget Savings for the next year were going to be achieved by actions that had already been put in place and he provided the Policy Development Group with an update on the following initiatives introduced to meet the projected shortfall of £365,000 for 2015/16:

Reduction in Revenues and Benefits Partnership Contributions:

The Head of Finance informed Members that it had been identified that the Partnership between the three partner Councils would create savings approaching £400,000 a year, which North West Leicestershire District Council would receive a share off.

#### ICT Efficiency Savings:

It was stated that efficiency savings in ICT, mainly around contracts and the renewal of ICT programme Licences were saving money and that the ICT budget had been reduced by £70,000 in 2015-16.

Income from Additional Planning Applications:

Members were informed that income from Planning Applications had increased and that a modest increase in the target raised by Planning Applications from £550,000 to £700,000 was now assumed.

Councillor S Sheahan enquired whether there were any other updates the Head of Finance could provide about the report, given that the report was two months old, and asked how long officers expected Planning Application fees to continue to rise.

The Head of Finance advised that the only significant update was around the actual figure of the New Homes Bonus that was quoted in the report at £1.9 Million; the actual figure was closer to £2.1 Million which represented an additional £200,000 for the Council. In addition, he stated that planning income was quite volatile and difficult to predict. He added that there were a number of major applications reaching their conclusion thus it was expected that income generated by Planning Application fees would fall in the next couple of years.

Councillor S Sheahan asked if having a Local Plan would have an impact on the number of Planning Applications received.

In response, The Deputy Monitoring Officer confirmed that in the absence of a Local Plan, over the past years there have been a lot of speculative developers that have tried their luck, and that the Council has had difficulty in reaching decisions because of the lack of Local Plan Policy. He added that once a Local Plan was in place there would be a possibility that the number of Planning Applications would reduce.

Councillor S Sheahan acknowledged that there had been £150,000 worth of savings in employees. He asked whether officers had identified any areas where service pressures suggested a need for additional spending on employees.

The Head of Finance insisted that the Council was proactive in reacting to pressures on services, and identified a recent example were the Council had recently employed additional staff in the Planning Department to manage the increased workload and to maintain the same level of service. In addition, the Deputy Monitoring Officer informed Members that staffing levels were kept under review of all departments, and that if officers were aware of staffing pressures and where appropriate additional employees are sought.

Councillor S Sheahan commented that it was essential to have the right level of staff and is something that should consistently be reviewed and highlighted to Cabinet when necessary.

Councillor A C Saffell informed Members that he had previously been informed by the Head of Finance that staffing levels at the Council were within 20 or so of the most number of employees the Council had ever employed. He felt that this represented a small reduction especially when cuts from Central Government and reductions at other

local authorities were considered. He speculated whether the New Homes Bonus had been brought into the General Fund in order to maintain staff levels, despite the fact the Council was doing less work now than in the past. He asked why the Council were depriving Local Communities of the New Homes bonus to support staff numbers.

In response the Head of Finance informed Members that the £150,000 figure stated within the report was a result of an under spending on staffing largely as a result of vacancies. He added that the report was not about significant staff reductions. The Deputy Monitoring Officer explained that officers were unable to answer that question.

Councillor N Clarke, queried why the report failed to include or mention Waste Recycling Credits, expressing his opinion that this should have been included as a future uncertainty.

The Head of Finance explained that the current year detailed in the report was not affected by Leicestershire County Council's decision on the Waste Recycling Credits, and informed Members that the issue had been considered in the last Medium Term Financial Strategy Report which contained contingencies for losses of income predicted of up £300,000.

Councillor S Sheahan concurred with Councillor A C Saffell comments made about the New Homes Bonus, however queried his comments made about staff levels. He stressed his opinion that Planning Applications and Waste Recycling Credits should be run sustainably, stating that the Council's proposal to increase the level of reserves held in the General Fund to compensate for future financial uncertainties was not sustainable, and a different approach should be adopted.

Councillor S Sheahan enquired whether there had been any assessment of claimant impact as a result of the changes made to the Revenues and Benefits Partnership.

The Head of Finance stated that the new structure of the partnership was based on advice received from the Institute of Revenues, Rating and Valuation whom have worked alongside other authorities and partnerships and have recommended different ways of working without any impact on the client. He added that he was not aware of any particular impact analysis that has been conducted, but was confident that one would follow after the implementation of the changes and that adjustments could be made if necessary.

Councillor N Clarke enquired why £500,000 of the Value for Money Reserve had been committed to the creation of a Business Bidding Fund, he stated that he did not object to supporting local businesses, however he was unsure what benefits would result from this decision.

The Head of Finance expressed the importance of Business rates and the need to bring business into the District in order to maintain incomes generated by the Business Rate Base.

Councillor S Sheahan, felt that it was important to ensure that the Business Bidding Fund would provide value for money and suggested that a future scrutiny report/ panel might be best to assess this. In addition, Councillor S Sheahan urged that the Local Plan be fully funded and insisted that the Plan should be seen through to completion.

The Head of Finance Presented Appendix 2 to Members.

He informed Members that the projected outturn for 2014/15 on General Fund schemes totals £2,402,000. He added that this was a planned increase of £108,000 on the original budget for the year of £2,294,000.

Furthermore, the Head of Finance gave a brief update of Individual Schemes currently being undertaken under the General Fund Capital Programme 2015/16 to 2019/20.

Councillor S Sheahan, felt that £984,000 proposed to spend on new vehicles was a lot of money, and enquired what proportion of the Councils Fleet of Vehicles this represented.

The Head of Finance did not have an exact figure to give to Members, but informed Members that he would find out, and report back to Members with the answer. He informed Members that the sum of £984,000 is what the Council usually spends annually on Vehicles, and that the Council tended to buy Vehicles out-right opposed to leasing them as this represented the best value for money.

Councillor A C Saffell enquired why many of these schemes had been included in the General Fund rather than Special Expenses, in particular the decision to spend £400,000 on the Wellbeing Centre at Hood Park Leisure Centre. He stated that residents in Castle Donington did not use this Centre; however they would still be contributing to the improvements.

The Head of Finance advised that the use of Special Expenses funds are only used for expenses that benefit people who live in certain areas, which subsequently excludes other people from benefiting. He stated that the Wellbeing Centre at Hood Park Leisure Centre would be open to everyone and that people from all over the District could travel to use the services there.

In response Councillor A C Saffell insisted that people travel to Castle Donington to specifically use their football pitches, which are fully funded by Castle Donington Parish Council. He suggested that if the District were prepared to fund one Leisure Centre then they should be prepared to fund all of them.

The Deputy Monitoring Officer advised that a decision was taken in the past by Members not to treat the Leisure Facilities in Coalville and Ashby de la Zouch as a special expense because they attract people from across the whole District and it would be unfair to place the burden on the Special Expense of Coalville or the Parish Precept of Ashby Town Council.

Councillor A C Saffell acknowledged the officer's comments however expressed that the situation was unfair. Councillor S Sheahan suggested that Councillor A C Saffell speak with Councillor N J Rushton to see whether the Cabinet had any plans to build a Leisure Centre in the Northern Parishes of the District when funding permits.

Councillor S Sheahan asked whether homes improved under the Decent Homes Programme had seen their value increase and if officers knew by how much.

The Director of Housing assured Members that he was confident that homes that had been improved had increased in market value, given the extensive improvements made, such as new Kitchens and Bathrooms. However he stated that the Council had no intention of disposing of properties that had undergone improvements. He advised Members that the Council was in the process of renewing their Asset Management Strategy and that they could look into the possibility of having the homes valued to assess how much the value of properties had increased.

The Deputy Monitoring Officer informed Members that there was a mechanism incorporated into the Right to Buy Scheme that relates to improvements made to properties in the last ten years that can have an impact on the valuation of properties. He informed Members that if a property that had been improved by the Decent Homes

programme, had later been purchased on the Right to Buy Scheme the money spent on improving the property was taken into account when a sale price was calculated.

Councillor M Specht asked whether there was a penalty clause incorporated into the Decent Homes Programme which meant that tenants were prevented from applying for the Right to Buy Scheme for a period of time after improvements had been made.

The Director of Housing informed Members that there were no such period, and as such tenants were able to apply for the Right to Buy Scheme as soon as the Decent Homes Programme improvements had been made. He also referred to the previous explanation given by the Deputy Monitoring Officer. The Deputy Monitoring Officer added that if a tenant requested to buy a Council property undergoing the Decent Homes Programme then the property would be removed from the programme as a result.

Councillor J Geary enquired if many tenants had taken up the Right to Buy Scheme once homes had been improved.

The Director of Housing explained that a couple of years ago there was a rise in the number of Right to Buys compared to recent years, however at the present the current number was appropriately twelve homes. He stated that the previous increase was most likely a result of Central Government deciding to increase the discounts offered to tenants buying their Council homes. He added that he did not think that the Decent Homes Programme had contributed to the number of take ups of the Right to Buy Scheme.

#### **RESOLVED THAT:**

That the Committee provides any comments it may have for consideration by the Cabinet when it meets on 10 February 2015 prior to their recommendations being taken to Council on 24 February 2015.

#### 23. HOUSING REVENUE ACCOUNT (HRA) BUDGET PROPOSALS FOR 2015/16

The Director of Housing presented the report to Members.

He informed Members that the report was an updated version of a report that had been presented to Cabinet on 18 November 2014. He stated that the overall forecast for the current year shows a deficit close to £900,000, largely as a result of unplanned expenditure on the Decent Homes Programme. Members were informed that this deficit was funded from the Housing Revenue Account Reserves, and that the reserves currently stood at £4.37 Million.

In relation to rents, the Director of Housing advised Members that the current government policy (due to expire in March 2015) was to try and achieve rent convergence or target rents nationally for all social housing tenants. The idea being that Council and Housing Association tenants should pay similar rents for similar properties. He advised Members that historically the Council had charged low rents and that currently only 25% of the Council's tenants paid target rent; in contrast most local authorities had 90% of tenants paying the target rent. New government guidelines, effective from April 2015, suggest that rent increases should be limited to the Consumer Price Index plus 1% each year. He advised that for councils like NWLDC, which still had nearly three quarters of its properties at rents considerably below target rent levels, this would have a substantial impact on the future business plan, and income projections would fall significantly. This could potentially have a detrimental impact with limited funding being available to maintain the decency programme and invest in future stock improvements.

Following a review of the current rent plan, alternative rent increase options were developed for consideration for consultation by Cabinet, and it was agreed by Cabinet to approve option C, which would see rents increase by CPI plus 1% plus up to £4 per week until target rent was reached. This would entail NWLDC using its discretion to set its own rent levels and not following the guidelines.

The Director of Housing advised Members if the Council adopted the new government guidelines, then the Council would have to borrow £7.3 million by 2022 to meet repayments on a £13 million loan. By adopting option C the Council would only have a liability of £1.2 million in 2022. It would also mean the Council having an additional £9 million of income over the next 10 years to invest in Housing.

Councillor S Sheahan expressed his concerns that the Housing Revenue Account spending was not being kept under control, and cited the £900,000 deficit as an example. He asked officers to explain how they would address the deficit and prevent tenants from having to subsidise overspending on the decent homes programme.

The Director of Housing responded that he was confident spending was under control and highlighted that deficit was a result of some incorrect assumptions about what central government would fund and what the Council would have to fund, and wasn't a case of over spending on the Decent Homes Programme. He advised Members that the Council do monitor the contractors providing Decent Homes Improvements and that a new team manager had recently been appointed to focus on the Decent Homes Programme. He added, that he wanted to see value for money from the Councils contractors and that the actions taken by the Council would help realise that.

Councillor N Clarke sought clarification on why Option C had been chosen opposed to Option A. He stated that the proposed rent increase of 5.4% sounded extremely high considering the well publicised lack of increase in wages and salaries. He stated that being the Councillor for the Ward with the most Council Tenants in the District, it is something that he feels quite strongly about.

The Director of Housing acknowledged that Option C would result in two years of higher increases in rents, however in the longer term rents were lower under option C than Option A. In addition, he stated that under Option A the Council might lose revenue through the Housing Benefit Subsidy Limitation rules. If the Council chose to increase its rents too quickly at too high a level, a portion of the Housing Benefit it received might have to be returned to the Treasury.

In response Councillor N Clarke stated that he felt that the increases in rents tenants were facing were a result of overspending on the Decent Homes Programme and that this should be scrutinised in the ensuing months. He also queried the proposal to re-let all properties at target rent levels, even when tenants with a tenancy prior to April 2008 were transferring to another property, as he felt the higher rent would act as a disincentive for those affected tenants to apply for transfers. The Director of Housing advised that as 94% of properties would be at target rent by April 2016, any such disincentive would only apply for a period of 12 months, so the impact would be limited.

#### **RESOLVED THAT:**

That the Committee provides any comments it may have for consideration by the cabinet when it meets on 10 February 2015 prior to their recommendations being taken to Council on 24 February 2015.

#### 24. ITEMS FOR INCLUSION IN THE FUTURE WORK PROGRAMME

Councillor S Sheahan requested that a scrutiny of the Business Bidding Fund be included. However, the Head of Finance stated that there would not be much to scrutinise by the time of next meeting, as he did not expect the Council to have awarded many grants to business by then.

Councillor S Sheahan also suggested that an item on the Community Task and Finish Group should be included.

The meeting commenced at 6.30 pm

The Chairman closed the meeting at 8.14 pm

### NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL SUMMARY BUDGET 2015/16

2014/15	2014/15		2015/16					
Budget	F'cast Out- turn	Service	Budget					
£	turri	Service	£					
247,140	249,320	Chief Executive	259,160					
291,790	· · · · · · · · · · · · · · · · · · ·	Human Resources	293,440					
2,289,370		Legal & Support Services	2,275,005					
1,816,610	1,832,624		1,675,803 <b>4,503,408</b>					
4,644,910	4,500,393	otal Chief Executive's Department						
386,410	326.829	Director of Services	351,780					
3,801,860		Community Services	4,035,940					
433,300		Strategic Housing	456,630					
762,160		Regeneration & Planning	878,350					
5,383,730		Total Director of Services	5,722,700					
54,160	•	Corporate & Democratic Core	54,550					
35,920		Non Distributed - Revenue Expenditure on Surplus Assets	8,000					
78,940	77,420	Non Distributed - Retirement Benefits	78,002					
10,197,660	9,200,824	NET COST OF SERVICES	10,366,660					
(1,406,740)	(1,393,690)	Net Recharges from General Fund	(1,378,560)					
8,790,920	7,807,134	NET COST OF SERVICES AFTER RECHARGES	8,988,100					
		Corporate Items and Financing						
		Corporate Income and Expenditure	400.000					
0		Acquistions of Sites	400,000					
1,148,480 (43,000)		Net Financing Costs Investment Income	1,030,857					
160,000	, ,	Corporate Contingency	(92,000) 183,000					
86,672	•	Localisation of Council Tax Support Grant - Parish	100,076					
•								
10,143,072	9,111,286	NET REVENUE EXPENDITURE	10,610,033					
403,425	1,435,211	Contribution to (from) General Fund Balance	(0)					
		AMOUNT TO BE MET FROM GOVERNMENT GRANT						
10,546,497	10,546,497	AND COUNCIL TAX (Budget Requirement)	10,610,033					
		Financed By						
1,774,674	1 774 674	Financed By Formula Grant	1,761,262					
55,953		Council Tax Freeze Grant	58,056					
1,395,484		New Homes Bonus	2,123,066					
147,136		Transfer from Collection Fund	25,106					
660,614		Localisation of Council Tax Support Grant	0					
4,610,555	-	Council Tax	4,704,117					
2,062,631		National Non-Domestic Rates Baseline	2,102,044					
(160,550)		National Non-Domestic Rates Safety Net	(163,618)					
,	,		, , ,					
10,546,497	10,546,497	TOTAL FUNDING AVAILABLE	10,610,033					
		SPECIAL EXPENSES						
792,730	770,681	Community Services	584,280					
(107,040)	(107,040)	Net Financing Costs	(99,080)					
685,690	663,641	NET COST OF SERVICES AFTER RECHARGES	485,200					
		Financed By						
6,165	(15 884)	Use of Reserves	(487)					
584,140		Council Tax	418,004					
95,385		Localisation of Council Tax Support Grant	67,683					
685,690	663,641		485,200					
,	,		,					

**APPENDIX F** 

		APPENDIX F		
	2014	4/15	2015/16	
SPECIAL EXPENSES	ORIGINAL	PROJECTED	ESTIMATE	
	ESTIMATE	OUTTURN		
	£	£	£	
COALVILLE				
Parks, Recreation Grounds & Open Spaces	256,860	260,920	262,990	
Broomley's Cemetery	22,960	3,340	10,960	
C/V War Memorials/Grass Verge Cutting	17,640	20,640	17,830	
One Off Grants	3,000	3,000	3,000	
Coalville Events	40,700	41,820	42,810	
RCCO	0	1,020	10,000	
	341,160	329,720	347,590	
	341,100	323,720	347,330	
WHITWICK				
Parks, Recreation Grounds & Open Spaces	120,500	120,297	0	
Cemetery	16,930	10,940	10,500	
Grass Verge Cutting	4,410	4,410	610	
Asset Protection	12,500	12,500	010	
Asset Protection	154,340	148,147	11,110	
	154,540	140,147	11,110	
HUGGLESCOTE				
Parks, Recreation Grounds & Open Spaces	34,250	35,540	0	
Cemetery	17,240	· ·	· ·	
Grass Verge Cutting	1	11,940	14,360	
One Off Grants	3,300 750	3,300	0	
		750 2 500	0	
Asset Protection	3,500	3,500	14 360	
	59,040	55,030	14,360	
PLAY AREAS/CLOSED CHURCHYARDS				
GROUNDS MAITENANCE:				
OSGATHORPE	340	340	350	
COLEORTON	3,190	3,190	3,240	
	400	_	_	
KEGWORTH		0	0	
RAVENSTONE	340	340	350	
MEASHAM	1,820	1,820	1,850	
LOCKINGTON-CUM-HEMINGTON	1,790	1,790	1,820	
OAKTHORPE & DONISTHORPE	3,710	3,710	3,760	
STRETTON	1,300	1,300	1,320	
APPLEBY MAGNA	1,570	1,570	1,590	
OTHER SPECIAL EXPENSES	14,460	14,060	14,280	
SDECIAL EXPENSES (NET COST OF SERVICE)	F60 000	546,957	207.240	
SPECIAL EXPENSES (NET COST OF SERVICE)	569,000	540,957	387,340	
Comice Management	116.600	446 600	07.000	
Service Management recharges	116,690	116,690	97,860	
ANNUAL RECURRING EXPENDITURE	685,690	663,647	485,200	
ELINDED DV				
FUNDED BY:			- <del>-</del> -	
Use of Reserves	6,165	-15,876	-488	
Precept	584,140	584,139	418,005	
Localisation of Council Tax Support Grant	95,385	95,384	67,683	
	685,690	663,647	485,200	

### NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

### **CABINET - 10 FEBRUARY 2015**

Title of report	HOUSING REVENUE ACCOUNT (HRA) BUDGET AND RENT INCREASE 2015/16
Key Decision	a) Financial Yes b) Community Yes
Contacts	Councillor Nick Rushton 01530 412059 nicholas.rushton@nwleicestershire.gov.uk  Councillor Roger Bayliss 01530 411055 roger.bayliss@nwleicestershire.gov.uk  Chief Executive 01530 454500 christine.fisher@nwleicestershire.gov.uk  Director of Housing 01530 454819 glyn.jones@nwleicestershire.gov.uk  Head of Finance 01530 454520 ray.bowmer@nwleicestershire.gov.uk
Purpose of report	To seek approval of the 2015/16 Housing Revenue Account (HRA) Budget and Rent and Service Charge increases.
Reason for Decision	To enable the Council to set a balanced Housing Revenue Account Budget for 2015/16.
Council Priorities	The HRA budget assists the Value for money priority.
Implications:	
Financial/Staff	As included in report.
Link to relevant CAT	Delivering a HRA Budget for 2015/16 will allow the Council to achieve the objectives for the service as set out in the Housing Business Plan and Service Team Business Plans.

The Council sets an HRA budget, which is regularly monitored throughout the year to ensure services are delivered within budget. Risks are managed through the corporate risk management process.
No impact identified.
None identified.
Not applicable
Report is satisfactory
Report is satisfactory
Report is satisfactory
Corporate Leadership Team (CLT), Cabinet (18 November 2014, , Tenants Performance and Finance Working Group, Tenants and Leaseholders Consultation Forum, Public/Tenant consultation exercise undertaken via website, Policy Development Group (7 January 2015).
HOUSING REVENUE ACCOUNT (HRA) BUDGET PROPOSALS FOR 2015/16, Cabinet, 18 November 2014 HOUSING REVENUE ACCOUNT (HRA) BUDGET PROPOSALS FOR 2015/16, Policy Development Group, 7 January 2015
A. THAT THE ASSURANCE STATEMENT BY THE S151 OFFICER BE NOTED,
B. THAT THE COUNCIL BE RECOMMENDED TO:
1. APPROVE THAT COUNCIL HOUSE RENTS IN 2015/16 BE INCREASED BY AN AVERAGE OF 5.41% (AVERAGE INCREASE £4.27 PER WEEK).
2. APPROVE THE DECISION TO LET ALL PROPERTIES AT TARGET RENT ON RE-LET REGARDLESS OF THE STATUS OF THE INCOMING TENANT.

- 3. APPROVE THE INCREASE OF 2.3% (AVERAGE INCREASE 14 PENCE) IN GARAGE RENTS FOR 2015/16.
- 4. APPROVE THE INCREASE OF 10% FOR CENTRAL HEATING CHARGES FOR 2015/16
- 5. APPROVE THE AVERAGE INCREASE OF 1.82% (9 PENCE PER WEEK) IN THE WEEKLY SERVICE CHARGE FOR 2015/16.
- 6. APPROVE THE GROUND RENT INCREASE AT APPLEBY MAGNA CARAVAN SITE OF 2.3% (70 PENCE PER WEEK) ON THE ANNIVERSARY OF EACH INDIVIDUAL RENT AGREEMENT IN 2015/16.
- 7. APPROVE THE LIFELINE CHARGES INCREASE OF 2.3% (98 PENCE PER QUARTER) FROM JULY 2015.
- 8. APPROVE THE HOUSING REVENUE ACCOUNT BUDGET FOR 2015/16 ATTACHED AS APPENDIX A.

#### 1.0 INTRODUCTION

1.1 The Housing Revenue Account budget for 2015/16 is set out at Appendix A. The revised budget for the current year, together with the original 2014/15 budget are also included in Appendix A for information.

#### 2.0 REVISED BUDGET 2014/15

- 2.1 Members will recall that Council approved the decision to fund the additional resources required for the 2015/16 Decent Homes Improvement Programme on 25 March and 16 September 2014. The impact of these changes on the original budget surplus is a revised budget with a £746k deficit which will be funded from HRA balances.
- 2.2 The overall forecast for the current year at period 9 shows a further increase in the forecast deficit from £746k to £1.267m. This is largely as a result of a technical accounting regulation which requires the Council to set aside £492k to an unusable reserve for the revaluation of garages for the year 2014/15.
- 2.3 As a result of this the balance on the Housing Revenue Account at 31 March 2015 is estimated to be £4.01m. This balance significantly exceeds our agreed minimum working balance on the HRA of £1m and this has been developed to provide a loan repayment reserve provision against the future repayment of debts taken out on a maturity repayment basis, within the HRA Business Plan. The first maturity loans of £10m and £3m fall due for repayment on 28 March 2022.

#### **3.0 2015/16 BUDGET OVERVIEW**

- 3.1 The budget is based on prices and levels of charges for Council Housing related services at October 2014 plus known increases, for example contractual obligations.
- 3.2 Repairs and maintenance of dwellings expenditure (Appendix A line 1) in 2015/16 is anticipated to total £5.1m.
- 3.3 Supervision and management expenditure (Appendix A line 4) in 2014/15 is expected to be £2.6m. This is largely caused by the net effect of the service investments and budget savings detailed in Appendices B and C. All budget proposals that have been given a green rating are included within the budget.
- 3.4 For 2015/16, the level of revenue contribution to capital outlay (RCCO, Appendix A line 28) is proposed to be £2.61m (as opposed to £2.9m in 2014/15) in order to maintain 100% decency in respect of the Decent Homes standard. This significant annual transfer from revenue to capital to fund improvements will be an ongoing feature of the HRA budget going forwards, as the Council will no longer be in receipt of any Decent Homes Backlog Funding Grant after 2014/15.
- 3.5 The budget for 2015/16 is estimated to produce an operating surplus of £183k. This is a revised position when compared to the draft budgeted operating surplus presented to Cabinet on 18 November 2014 which was £28k, due to a number of budget changes since this date (see Appendix D and section 7.4).
- 3.6 The HRA business plan model is expected to produce one future year with a budget deficit in 2016/17 (of £144k), followed by surpluses in each year going forward from 2017/2018. Annual surpluses are planned to rise incrementally from £113k in 2017/18 to £2.536m in 2020/21.
- 3.7 It is proposed to fund the deficit for the single year of 2016/17 from HRA reserves, which is considered to be a prudent approach, as opposed to the alternative of borrowing money and incurring additional interest costs.

#### 4.0 2015/16 BUDGET – RENTS (APPENDIX A – LINE 13)

- 4.1 Government rent policy guidance, introduced nationally for local authorities in April 2002, has in previous years established the local authority average guideline rent increase. This has been done by applying the Government's recognised inflation measure of Retail Price Index (RPI) at the previous September plus 0.5%, and a convergence factor of up to £2 per week. The £2 per week convergence factor cap reflected the policy objective of increasing Local Authority rents to similar levels to those charged by Registered Providers (Housing Associations). North West Leicestershire District Council has adhered to this guidance since its implementation.
- 4.2 Following consultation the Government has announced that from 2015/16 this guidance will be replaced by new guidance that requires rent increases to be via a formula of September CPI + 1% for the next 10 years. Consumer Price Index (CPI) is another inflation index recognised and used by central Government. Historically CPI has been lower than RPI, so the expected impact of this policy would be to reduce annual rent

increases, and therefore significantly reduce the rental income predictions on which our business plan is based.

4.3 To illustrate the difference, the comparative inflation indices for September 2014 and resultant formula rent increase are as follows:

Inflation	on Index	Formula increase (RPI + 0.5% / CPI + 1%)
RPI	2.3%	2.8%
CPI	1.2%	2.2%

- 4.4 On the introduction of its new rent increase guidance the Government's existing rent restructuring policy will cease from 2015/16, with the exception of re-letting properties at the converged rent level when a new tenancy starts. Currently approximately 26% of our tenants are paying the target rent for their home, with 74% paying rents below this level. Principally this is because we were historically a lower rent level Council so the increases required for individual properties to reach target rents were larger and the impact of the "cap" has meant most of our properties are yet to reach their target rent level. Because of their lower rent starting point, all homes are not forecast to reach their target rent until 2019/20 under the former rent policy.
- 4.5 Whilst the move to the new social rent policy represents potentially lower rent increases for tenants, the removal of rent convergence and change in formula represents a real, and significant, loss of rental income to the Council. More importantly it maintains the situation where existing tenants are being charged considerably less rent than incoming new tenants. Currently tenants in neighbouring properties can pay up to £16.90 per week more/less for the same property. If the new guidance is adopted and the Council no longer continues to converge rents, these individual property differentials will only be closed when a property is moved to target rent when re-let.
- 4.6 There is no statutory underpinning for rent setting. Local authorities are free to set any rent they see fit as long as it meets the provisions of the 1985 Housing Act. Section 24 of the 1985 Act states the following:
  - 24 (1) A local housing authority may make such reasonable charges as they may determine for the tenancy or occupation of their houses
  - 24 (2) The Authority shall from time to time review rents and make such changes, either of rents generally or particular rents, as circumstances may require
- 4.7 The 1989 Local Government and Housing Act added clauses 24 (3) and 24 (4) which stated that in exercising their functions under this section, a local housing authority shall have regard in particular to the principle that the rents of houses of any class or description should bear broadly the same proportion to private sector rents of houses of any other class or description. However, this was repealed in England (it is still extant in Wales) by the Local Government Act 2003. Therefore, local authorities have no restriction other than reasonableness when deciding on the basis to set rents.
- 4.8 However, Government guidance on rent increases has formed part of the HRA financial world for many years, and in the past factors such as the national Housing Subsidy system

controlled rent increases by ensuring that any increase at a rate different to the policy level had a negative impact on income.

- 4.9 With the introduction of HRA Self-Financing in March 2012, the settlement which resulted in loans of £77m being taken on by the Council was calculated on the basis of projected income from rent convergence level increases, albeit with adjustments recognising the impact of the up to £2 per week convergence increases. Therefore rents were increased to meet interest and debt repayment requirements in accordance with the projected levels in the Business Plan.
- 4.10 The application of the new rent policy guidance in North West Leicestershire therefore presents a potentially inequitable outcome which will retain large rental differences between neighbouring properties until they become vacant. A number of other Local Authorities are also considering alternative rent increase options for 2015/16 and beyond. All Councils are at different places in their rent convergence processes, as some started from higher average rent levels so had lower levels of increase to make each year. For those with most of their properties already at convergence levels, the impact of the new rent policy is far less significant on their future income projections than it is for Councils such as ourselves, with a majority of properties not yet at target rent levels.
- 4.11 The policy adopted by Cabinet in April 2008 means that empty properties are only moved to a target rent upon letting to a new tenant. Therefore, under the current approach, if a tenant has a tenancy that pre-dates April 2008 and transfers to another property, they will do so at the lower rent for that property rather than at the advertised target rent. Under a revised approach from 2015/16, it is proposed that all properties are re-let at target rent, regardless of the tenancy status of the incoming tenant. It should be noted that as 94% of all homes will have a target rent by April 2016, any 'disincentive' for tenants with a tenancy pre-dating April 2008 to transfer to another Council property will only apply for a 12 month period.
- 4.12 Following a review of the current rent plan, the following rent increase options were developed for consideration for consultation by Cabinet on 18 November 2014:

#### Option A – Former policy

Rents are increased by the former rent guidance of RPI + 0.5% (+ £2 for those properties not at limit rent) which is due to end in March 2015. This option is a clear departure from the Government's revised guidance through continuation of the current policy and rent convergence.

#### Option B - New Government guidance

This option implements the Government's revised guidance for social rents due to commence from April 2015 and would be followed with annual increases of CPI + 1% only, with no continuation of rent convergence.

#### **Option C – Accelerated Convergence**

Under this option the Government's revised guidance for social rents from April 2015 is followed with annual increases of CPI + 1%, however rent convergence would continue at an accelerated rate of up to £4 per week.

- 4.13 Cabinet approved option C as the recommended approach for the 2015/16 rent increase for consultation. Whilst all three options were financially modelled and presented within the Cabinet Paper on 18 November and Policy Development Group on 7 January, the appendices to this report include only the favoured option (Option C, CPI + £4).
- 4.14 Following this accelerated convergence path the majority of properties (94%) would converge by 2016/17 (and within the rent rebate subsidy limitation the limit that the government imposes in respect of rent charges and the maximum amount of Housing Benefit that can be claimed), with the remaining 6% by 2018/19 (See Appendix E). This option therefore presents a more equitable outcome with similar rent values being charged for similar properties.
- 4.15 Higher rental income will also be generated during the early years to 2018/19 as a result of the application of accelerated convergence at up to £4 per week for those properties not at target rent. Rental income and average rent per property will overall be lower than option A from 2017/18 onwards as a result of following the revised guidance in respect of CPI +1% increases.
- 4.16 Subject to the level of converged properties and the level of CPI in September 2015, rent increases from 2016/17 may impose a financial penalty through Housing Benefit Subsidy limitation as a result of the average rent exceeding the rent rebate subsidy limitation figure. Rent increase policy for 2016/17 and beyond should therefore make reference to the rebate subsidy limitation figure as prescribed by Government.
- 4.17 New issues may be presented in future years upon the introduction of Universal Credit (UC) when all welfare benefits for a claimant, including housing benefit, will be rolled up into one single payment paid directly to the individual Detailed information is not currently available in respect of how the Housing element of UC will be calculated, however, should it be in line with the new government guidance for CPI + 1% formula rent increases, this may cause issues in terms of Housing Benefit eligible tenants UC benefit not being aligned with their actual rent. Whilst this uncertainty exists, it would be prudent for the council to maximise the numbers of homes at target rent levels.
- 4.18 Appendix E contains detailed projections with regards to these rent increase options over the next 10 years to 2024/25 including average rent levels and rent increases per year on a 50 week payment basis.
- 4.19 Following Cabinet approval of option C as the recommended approach for the 2015/16 rent increase for consultation, and following the subsequent consultation, it is proposed to increase the average weekly rents under this option by £4.27 (5.41%) from £78.94 to £83.21. Members may recall from the final Council report of February 2014 that the average approved rent was 2014/15 was £78.75. Due to re-lets at target rent in accordance with Council policy the revised average actual rent is £78.94. For those properties already at target rent the average increase is 2.2%. Appendix F provides a full breakdown of average property increases by ward and by bedroom size.

#### 5.0 SERVICE CHARGES, FEES AND OTHER CHARGES

5.1 Approximately one third of the Council's properties have a service charge, covering a range of items such as communal heating, communal lighting and the maintenance of

- communal areas. Service charges are covered by Housing Benefit, whilst all other fees and charges are not.
- 5.2 For 2015/16 average weekly service charges (Appendix A line 14) are proposed to be increased by 1.82%.
- 5.3 Central heating charges (Appendix A line 2) are proposed to increase by 10% as a result of proposed energy prices increases anticipated for 2015/16, although this will be reviewed if energy prices remain stable or decline.
- 5.4 Garage rent levels (Appendix A line 15) are proposed to rise by 2.3% which is in line with the Retail Prices Index (RPI) as at September 2014.
- 5.5 Appleby Magna Caravan Site is a General Fund asset but managed by the Housing Service. Ground rents for the site are proposed to be increased by 2.3% on the anniversary of each individual rent agreement in 2015/16.
- 5.6 It is proposed that Lifeline Charges (Appendix A line 3) are increased by 2.3% from July 2015
- 5.7 A table detailing each charge increase can be found in Appendix G.
- Approval to award a new contract for the provision of tenant's home contents insurance will be considered by Cabinet at it's meeting on 10 February 2015 (See Cabinet report titled 'TENANT HOME CONTENTS INSURANCE'). The charges in respect of this service under the proposed framework agreement reflect an average decrease in premiums of 11% per week for basic cover.
- 5.9 A table detailing each premium charge under the proposed new contract can be found in Appendix H

#### 6.0 HRA BUSINESS PLAN

- 6.1 Significant annual surpluses on the HRA are required in future years in order to meet the loan repayment commitments in the HRA Business Plan should the commitment to repay debt in 2021/22 be retained. The business plan model (please see Appendix I under HRA In Year Cashflow) shows projected surpluses that rise incrementally from £113k in 2017/18 to £2.54m in 2020/21. An in year deficit of £144k is presented in 2016/17. A further £6.7m deficit arises in 2021/22 as a result of repayment of maturity loans.
- Partly as a result of Council's decision on 16 September 2014 to fund the additional costs associated with the Decent Homes programme, a funding shortfall of £1.39m currently exists in year 8, 2021/22, when two maturity loans of £10m and £3m fall due for repayment which must be factored into future planning.
- 6.3 The overall impact to the HRA Business Plan for 2015/16 and future years is ultimately dependant on the rent policy adopted as well as the level of voids which for modelling purposes is set at 1.8% in the medium term.

- 6.4 The budget for 2015/16 is therefore estimated to produce an operating surplus of £183k for the year. This will increase the estimated balance on the Housing Revenue Account at 31 March 2016 to £4.18m.
- It is proposed to fund the estimated deficit of £144k in 2016/17 from HRA reserves, which is considered to be a prudent approach, as opposed to the alternative of borrowing money and incurring additional interest costs. This will subsequently reduce the estimated balance on the Housing Revenue Account at 31 March 2017 to £4.04m. The balance on the HRA will subsequently increase to reach an estimated £7.72m by 31 March 2021.
- 6.6 The impact of the draft budget under the proposed rent increase presented in section 4 can be found in Appendix I. It is assumed that to pay off the two maturity loans in 2021/22 will require a payment from the Council of £1.39m.

#### 7.0 CONSULTATION PROCESS

- 7.1 Consultation on the Housing Revenue Account 2015/16 draft budget proposals (as approved by Cabinet on 18 November 2014) has been completed via the Council's website and via hard copy upon request (following details of the consultation exercise being published in the tenant lead quarterly magazine 'In Touch'). The formal consultation closed on 16 January 2014 and no comments were received.
- 7.2 Members the Tenants and Leaseholders Consultation Forum (the Council's Resident Involvement formal consultation body) were provided with a copy of the proposals. Comments received were as follows:

A question was raised in relation to the reason behind increasing all property rent charges when some properties have had little renovation. The Council's response on this matter has been to outline the need for fairness and equity in relation to rent charges and to explain the process for upgrading properties in line with the Decent Homes standard and the useful economic lives of property components,

A suggestion was made in relation to external painting and the phasing out of the programme by replacement of wooden with PVC doors & windows. The Council's response is that all doors and windows are now PVC and that a saving of £20k for 2015/16 has been submitted as part of the budget. The Repairs & Investment Team have confirmed that it is too soon to commit to further savings but that these would be taken toward the end of 2015/16 if available and also reflected in the 2016/17 and future HRA budget.

- 7.3 Members of the Performance and Finance Working Group (The Council's Resident Involvement technical finance working group who were consulted on 4 December 2014) were supportive of the recommended proposals. The Group accepted that increases ought to be higher than Government guidance if the service was to be able to afford to continue with a programme of housing improvements.
- 7.4 Since the Cabinet meeting on 18 November 2014 a number of accounting and budget estimate amendments have been made which has resulted in an additional surplus of approximately £155k, moving the surplus position from £28k to £183k. The largest of these amendments is a £127k favourable movement in relation to rental income, as a result of a revised estimate in relation to the number of properties currently at or due to go

to target rent upon re-let and an additional allowance for 2 days debit for the 2015/16 financial year. In addition, the 2015/16 RCCO has increased by £20k due to increased budgets for Major Aids and Adaptations and New Build provisions, offset by revisions to forecast outturn on the 2014/15 capital programme which in turn has increased the amount of capital funding carried forward and therefore reduced the need for revenue contributions (see Cabinet report '2015/16 HRA CAPITAL PROGRAMME'). One additional budget proposal of £10k has been included for the production of a 'Housing DVD' to be used for introducing new tenants to the Council Housing Service. A full reconciliation of the budget amendments can be found in Appendix D.

#### 8.0 ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES

- 8.1 The Local Government Act 2003 requires the Council's Chief Financial Officer (Section 151 Officer) to comment on the robustness of the estimates and also on the adequacy of the proposed reserves. Members must have regard to these comments when making a decision on the budget proposals for the forthcoming year.
- 8.2 Taking into account identified risks, the Section 151 Officer considers that the estimates which form the Housing Revenue Account Budget for 2015/16 are robust and prudent and the proposals are deliverable.
- 8.3 The Section 151 Officer also considers that the overall level of Housing Revenue Account reserves is adequate.

# HOUSING REVENUE ACCOUNT SUMMARY APPENDIX A

		2014/2015		2015/2016
LINE	DETAIL	Budget	Forecast (p9)	Estimate
NO.		£	£	£
1.	TOTAL REPAIRS & MAINTENANCE	4,933,190	4,827,210	5,097,110
	OUDED //OJON O MANA OFMENT			
	SUPERVISION & MANAGEMENT	0.447.400	2 002 050	0.004.500
2. 3.	General Special / Supporting People	2,117,130 387,720	2,083,950 331,580	2,234,580 341,230
3. 4.	Special / Supporting Feople	2,504,850	2,415,530	2,575,810
7.		2,304,000	2,410,000	2,575,010
5.	PROVISION -DOUBTFUL DEBTS	170,790	170,790	170,790
6.	CAPITAL FINANCING:-			
7.	Depreciation - MRA & other	3,995,170	3,995,170	3,995,170
8.	Debt Management Expenses	1,390	1,390	1,390
9.	·	3,996,560	3,996,560	3,996,560
10.	HOUSING SUBSIDY PAYMENT TO NATIONAL POOL	0	0	0
11.	TOTAL EXPENDITURE	11,605,390	11,410,090	11,840,270
12.	RENT INCOME			
13.	Dwellings	16,741,400	16,469,670	17,521,680
14.	Service Charges	304,550	295,080	310,710
15. 16.	Garages & Sites Other	80,920 26,100	83,400 26,100	82,820 26,100
17.	Other	17,152,970	16,874,250	17,941,310
''.		17,132,970	10,074,230	17,341,310
18.	GOVERNMENT GRANTS			
19.	Decent Homes Backlog Grant	7,941,105	7,376,620	0
		7,941,105	7,376,620	0
20.	TOTAL INCOME	25,094,075	24,250,870	17,941,310
04	NET COST OF SERVICES	42 400 005	40.040.700	0.404.040
21.	NET COST OF SERVICES	-13,488,685	-12,840,780	-6,101,040
22.	CAPITAL FINANCING - HISTORICAL DEBT	175,000	149,000	147,670
23.	CAPITAL FINANCING - SELF FINANCING DEBT	3,257,170	3,257,170	3,257,170
24.	INVESTMENT INCOME	-25,200	-53,420	-53,020
25.	PREMATURE LOAN REDEMPTION PREMIUMS	14,470	14,470	7,060
26.		3,421,440	3,367,220	3,358,880
27.	NET OPERATING EXPENDITURE	-10,067,245	-9,473,560	-2,742,160
28.	REVENUE CONTRIBUTION TO CAPITAL	2,922,413	2,922,410	2,610,160
29.	DEPRECIATION CREDIT – VEHICLES	-50,730	-50,730	-50,730
30.	DECENT HOMES BACKLOG GRANT FINANCING	7,941,105	7,376,620	0
31.	IMPAIRMENT - GARAGES	0	492,300	0
32.		10,812,788	10,740,600	2,559,430
33.	NET (SURPLUS) / DEFICIT	745,543	1,267,040	-182,730
		, -	, , -	, -
	HRA BALANCES			
34.	Balance Brought Forward	-5,268,158	-5,268,158	-4,001,118
35.	(Surplus)/Deficit for Year 61	745,543	1,267,040	-182,730
36.	Balance as at year end	-4,522,615	-4,001,118	-4,183,848

### **Proposed Savings**

Ref	Savings Bid Title	How will the Savings be Made?	Period	Income or Expenditure Budget	14/15 Budget	Value	Revised 15/16 Budget	Status
R1	External painting contract	Reduced provision as a result of the cyclical external painting programme. All external areas painted during 2014/15, future external painting programme schedule for 2019/20.	5 years	expenditure	85,000	20,000	65,000	G
	Energy performance	Reduced provision as a result of all properties certification being updated following full stock condition surveys. Remaining budget provision to updated EPC as per government		·		,		G
R2 R3	certificates (EPC's)	requirement of every 10 years.  Overall budget saving based on reduction in number of schemes requiring cleaning, including annual contract increase.	on-going	expenditure expenditure	21,600 83,340	6,000	15,600 77,240	G
R4	Reduction in budget for waste disposal	Reduced provision as a result of increase in recycling activity.	on-going on-going	expenditure	37,540	8,450	29,090	G
R7	Reduction in revenue repairs	Reduced provision based on a forecast reduction of 5% in market rates for repairs.	on-going	expenditure	2,596,910	50,000	2,546,910	G
62 R8	2015/16 Rent increase	Annual rent increase at recommended rent increase option of CPI (1.2%) + 1% + £4 convergence factor where relevant (option c). Budget provision includes void loss of 1.8%	on-going	income	16,741,400	652,600	17,394,000	G
R10	2015/16 Services charge increase	Increased service charges based on assessment of individual cost areas. Proposed increase of 1.82%.	on-going	income	304,550	6,161	310,711	G
R14	Solid Fuel Servicing	Revised budget provision based on reduction in solid fuel properties for servicing. Includes provision for annual contract increase of 2.3%	ongoing	expenditure	38,040	13,960	24,080	G
R15	Recovered court cost fees	Increased provision based on recovery of increase in charges in respect of court costs	ongoing	income	9,800	6,500	16,300	G
R16	Revenue Contribution to Capital Outlay (RCCO)	Reduction in the estimated RCCO required to meet capital expenditure for 2015/16.	ongoing	expenditure	2,922,410	332,595	2,589,815	G
DMR	De-minimus savings (below £5k)	Increase in tenants insurance receipts £700 (R5); DD Promotions budget reduction £2,000 (R6); Reduction in protective clothing budget £1,000 (R9); Increase in Caravan site pitch fees £500 (R11); Increase in garage rent £1,900 (R12); Increase in lifeline charges £3,150 (R13)	ongoing	various		9,250		
	,	TAL SAVINGS	,					

### **Proposed Investment**

Ref	Investments Bid Title	What is the Investment for	Period	Income or Expenditure Budget	14/15 Budget	Value	Revised 15/16 Budget	Status
14	Annual Servicing of smoke detectors	Provision for biennial servicing of smoke detectors on the basis of a 5 year programme consisting of a single visit to every property.	ongoing	expenditure	0	15,000	15,000	G
16	Professional fees - court costs	Increased provision based on increase in charges in respect of court costs.	ongoing	expenditure	23,200	10,000	33,200	G
18	Renewal of defective double glazed units	Provision to complete repairs to a 3 year backlog of defective double glazing.	1 year	expenditure	0	27,000	27,000	G
19	Environmental repairs and improvements	Increase in provision to carry out programme of external works to pathways and pavements.	ongoing	expenditure	40,000	20,000	60,000	G
l111	Housing 'Health Check' recommendations	Provision to implement report recommendations following review.	1 year initially	expenditure	0	200,000	200,000	G
114	Mobile working licence costs	Increased provision for annual charges for the mobile working and dynamic scheduling system.	ongoing	expenditure	110,160	21,600	131,760	G
115	Increase in HRA salary provision	Increase in HRA salary provision based on incremental increases, pension costs and 1% pay of existing posts. Provision is net of changes to the existing structure, which include provision for the Director of Housing, and 0.5FTE Scheduler and removal of ICT Project Officer fixed term post, essential car allowances of x2 0.5FTE Resident Involvement Officer roles, 1FTE Logistics Support Officer, 1FTE Older Persons Project Officer and 0.5FTE Older Persons Team Leader.	ongoing	expenditure		6,800	6,800	G
117	Housing apprentice	Cost of employing one Housing Apprentice.	ongoing	expenditure	0	6,000	6,000	G
l18	Older Persons service remodelling	Provision for potential costs associated with reshaping the Older Persons Service.	1 year	expenditure	0	20,000	20,000	G
DMI	De-minimus investments (below £5k)	Increase in gas servicing £3,260 (I1); Online document access for involved tenants £1,000 (I12); Increase in maintenance costs of older persons technology £993 (I16); Increase in void garden maintenance £3,670 (I19); Reduction in older persons income stream £610 (I20); budget reduction in central heating charges as a result of void loss £,3220 (I22)	ongoing	various		12,753		
				TOTAL II	NVESTMENT	339,153		

### HRA Budget 2015/16 - summary of changes since Cabinet report 18/11/14

£

2015/16 surplus from Cabinet report 18/11/14:	(26,920)
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### Changes

Housing Services DVD	5080 new	10,000
Additional employee costs from agreed pay award	various	2,940
Additional DLO employee costs from agreed pay award & DLO Central recharges (including fleet costs) Central Recharges - Admin Buildings/ Insurances / Printing /	5005 / 5103	32,420
Telephones etc	various	14,430
Corporate Service Management Recharges	various	(17,840)
Departmental Service Management Recharge - reduction of Director of Services percentage charged to HRA	1203 1332 5019/5030/5070	(12,820)
Corporate and Democratic Core Recharges	1360	8,480
Grounds Maintenance recharges	5015 various	3,180
Refuse collection container recharges - deletion of budget due to cancellation of contract June 2014	5030 0424	(2,990)
Deletion of HRA share of non distributed costs budget due to sale of		
former Highfield Street Depot Creation of income budget for RTB admin allowance deducted from Capital receipt (assume 20 sales in 15/16 @ £1,300)	5019 1361	(27,310)
	5030 9302	(26,000)
Additional Dwelling rent income - mainly from 2 additional days debit in 2015/16 from week 53 in 2014/15 but also now includes moves to target rent in 14/15 & estimate for target rent moves in		
15/16	5290 2180	(127,180)
Reduced budget requirement for premium on past debt	F205 4 450	(7.440)
rescheduling	5296 1460	(7,410)
Reduced budget requirement for interest on pooled loans pre self financing - based on previous year out-turns	5296 1457	(27 220)
Increased income from General Fund for interest on balances	5296 2201	(27,330) (28,000)
Reduced income from mortgages due to natural & premature	3230 2201	(20,000)
redemptions	5296 2202	180
Reduced Capitalised salary recharge to match Capital Budget	1207 1597	29,000
Other		100
Surplus @ 13/01/15		(203,070)
RCCO		20,340
Surplus @ 16/01/15		(182,730)

## 2015/16 Rent Model Rent Models

Accelerated Convergence	CPI (1.2%) + 1% + £4												
50 Week Rent Accelerated Convergence	<b>2015/16</b> 83.21	<b>2016/17</b> 86.23	<b>2017/18</b> 88.26	<b>2018/19</b> 90.20	<b>2019/20</b> 92.18	<b>2020/21</b> 94.25	<b>2021/22</b> 97.80	<b>2022/23</b> 100.73	<b>2023/24</b> 103.75	<b>2024/25</b> 106.86			
Ave Wkly Increase (%) Accelerated Convergence	<b>2015/16</b> 5.41%	<b>2016/17</b> 3.63%	<b>2017/18</b> 2.34%	<b>2018/19</b> 2.20%	<b>2019/20</b> 2.20%	<b>2020/21</b> 3.00%	<b>2021/22</b> 3.00%	<b>2022/23</b> 3.00%	<b>2023/24</b> 3.00%	<b>2024/25</b> 3.00%			
Ave Wkly Increase ്'Accelerated Convergence	<b>2015/16</b> 4.27	<b>2016/17</b> 3.02	<b>2017/18</b> 2.03	<b>2018/19</b> 1.94	<b>2019/20</b> 1.98	<b>2020/21</b> 2.77	<b>2021/22</b> 2.85	<b>2022/23</b> 2.93	<b>2023/24</b> 3.02	<b>2024/25</b> 3.11			
No of Units at Convergence Accelerated Convergence	<b>2015/16</b> 2057	<b>2016/17</b> 4017	<b>2017/18</b> 4185	2018/19 all at target	<b>2019/20</b> all at target	<b>2020/21</b> all at target	<b>2021/22</b> all at target	<b>2022/23</b> all at target	<b>2023/24</b> all at target	2024/25 all at target			

### Examples of rent charges 2015/2016 (excluding service charges) for Bedsits and 1 & 2 Bedroom Houses

BEDSIT						ONE BEDROOM						TWO BEDROOM						
ASSET LOCATION	Existi	ng Rent (20	014/15)	Propos	sed Rent (2	2015/16)	Existi	ng Rent (20	)14/15)	Propos	sed Rent (2	2015/16)	Existi	ng Rent (20	014/15)	Propos	sed Rent (2	015/16)
	Lowest	Average	Highest	Lowest	Average	Highest	Lowest	Average	Highest	Lowest	Average	Highest	Lowest	Average	Highest	Lowest	Average	Highest
Albert Village, Coalville, Ellistown, Hugglescote, Overseal, Worthington.	40.64	48.85	55.43	45.53	51.53	56.65	46.88	60.49	73.16	51.91	63.19	74.77	56.73	75.75	82.25	61.98	79.40	87.01
Castle Donington	44.96	50.20	55.43	49.95	53.30	56.65	49.75	61.81	72.33	54.84	66.30	74.77	69.98	80.53	85.71	75.25	84.49	87.60
Ibstock, Moira,  Ravenstone,  Thringstone,  Whitwick.	49.80	52.62	55.43	54.90	55.77	56.65	52.11	61.85	73.16	57.26	64.66	77.72	60.75	74.73	86.88	66.09	77.98	88.79
Ashby, Blackfordby, Coleorton, Diseworth,  Donisth ce, Kegworth, Long Whatton, Measham, Newbold Coleorton, Oakthorpe. Packington	37.90	54.00	61.20	42.73	55.98	62.55	45.24	63.69	73.16	50.24	66.95	74.77	58.80	75.47	88.03	64.09	79.52	89.97
Appleby Magna, Belton, Breedon, Chilcote, Heather, Hemington, Lockington, Newton Burgoland, Normanton Le Heath, Osgathorpe, Snarestone, Swannington, Swepstone, Tonge.	57.52	58.25	58.32	59.60	59.60	59.60	60.07	67.78	73.16	65.39	71.11	74.77	67.15	77.43	88.03	72.63	81.14	89.97

### Examples of rent charges 2015/2016 (excluding service charges) for 3, 4 & 5 Bedroom Houses

ASSET LOCATION		THREE BEDROOM							FOUR / FIVE BEDROOM					
	Existing Rent (2014/15)			Proposed Rent (2015/16)			Existing Rent (2014/15)			Proposed Rent (2015/16)				
	Lowest	Average	Highest	Lowest	Average	Highest	Lowest	Average	Highest	Lowest	Average	Highest		
Albert Village, Coalville, Ellistown,														
Hugglescote, Overseal, Worthington.	77.88	86.58	91.37	81.58	91.75	93.38	88.04	92.58	98.71	93.98	97.96	101.64		
Castle Donington	64.90	88.63	94.82	70.33	94.00	96.91	89.94	94.33	99.31	95.92	100.10	103.90		
Ibstock, Moira,														
Ravenstone, Thringstone, Whitwick.	73.45	87.25	95.95	79.07	92.47	98.06	91.13	93.28	99.87	97.13	99.04	104.34		
Ashby, Blackfordby, Coleorton, Diseworth,														
Donisthorpe, Kegworth, Long Whatton, Measham, Newbold Coleorton, Oakthorpe. Packington	75.17	87.28	99.99	80.82	92.20	102.19	83.12	91.88	101.57	88.95	97.51	103.80		
Appleby Magna, Belton, Breedon, Chilcote, Heather, Hemington, Lockington, Newton Burgoland, Normanton Le Heath, Osgathorpe, Snarestone, Swannington, Swepstone, Tonge.	86.26	90.76	97.10	92.16	96.11	99.24	95.60	96.87	104.47	101.70	102.42	106.77		

SUMMARY		£	%
Average Rent	Average Increase	4.27	5.41
Lowest Rent	Lowest Increase	1.16	2.20
Highest Rent	Highest Increase	6.16	12.74

	201	4/15		20	15/16	2015/16 Comments			
Chargeable Service	Estimates 2014/15	Charge	Estimates 2015/16	Increase/ (Decrease)	Percentage Change	Charge	Basis of Increase		
Service charges	339,159	Varies per property	345,320	6,161	1.82%	Varies per property	Based on assessment of all chargeable services.		
Central Heating (before adjustments to income for void loss)	113,097	0 Bed: £7.58pw 1 Bed: £9.13pw 2 Bed:£ 10.48pw 3 Bed: £12.04pw	124,557	11,460	10.00%	0 Bed: £8.72pw 1 Bed: £10.50pw 2 Bed:£ 12.05pw 3 Bed: £13.85pw	Based on market assessment of predicted increase in utility costs during 2015/16. Will be reviewed if energy costs subsequently reduce or remain stable.		
Garage & Garage Site Rent (before adjustments to income for void loss)	164,251	Garage: £6.11pw Site: £3.92pw	168,029	3,778	2.30%	Garage: £6.25pw Site: £4.01pw	RPI based increase in line with previous years.		
Appleby Magna Caravan SiteRent (before adjustments to income for void loss)	22,688	Site: £30.25pw	23,213	525	2.30%	Site: £30.95pw	RPI based increase at anniversary date of each licence in line with previous years.		
Shop Leases	14,300	n/a	14,300	0	0.00%	n/a	Proposal currently undetermined. Report to Cabinet timetabled for December 2014.		
Tenants Contents Insurance	33,600	Premiums from £0.72p pw to £4.22pw	33,600	0	0.00%	Scheme proposed will provide premiums from £0.43p pw to £4.05 pw	Level of premium tenants will pay will reduce as a result of procurement of a new contract.		
Lifelines for private customers	99,360	£42.68 per quarter	101,645	2,285	2.30%	£43.66 per quarter	RPI based increase in line with previous years.		
Lifelines (East Midlands Housing Association)	37,350	Various depending on scheme	38,209	859	2.30%	Various depending on scheme	RPI based increase in line with previous years.		
Choice Based Lettings Advertising Costs	28,000	n/a	28,000	0	0.00%	n/a	No increase proposed.		
Total Services	851,805		876,873	25,068	2.94%				

### **APPENDIX H**

### **Standard Cover Weekly Charge**

Sum	NWLDC
Insured	
	Marsh
£6,000	£0.43
£8,000	£0.57
C10 000	CO 72
£10,000	£0.72
£12,000	£0.86
112,000	10.00
£15,000	£1.07
,	
£20,000	£1.43
£25,000	£1.79

### **Additional Cover Weekly Charge**

Sum	NWLDC
Insured	Marsh
£6,000	£0.97
£8,000	£1.30
£10,000	£1.62
£12,000	£1.94
£15,000	£2.43
£20,000	£3.24
£25,000	£4.05

# 2015/16 Rent Summary HRA Business Plan Impact

Accelerated Convergence	CPI (	1.2%) + 1%	% + £4								
-	,	,									
Capital Programme Planned Expenditure	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	Total		
Value (£)'000	-9,105	-7,850	- 7,852	-7,820	-7,922	-6,471	- 4,531	- 4,531	- 56,080		
Rent Income	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Value (£)'000	17,522	17,960	18,307	18,643	18,994	19,512	20,050	20,604	21,176	21,764	194,531
These values typically lower as affected	by RTB's, Re	nt Loss due i	to Voids, Disp	posals etc							
HRA CFR Borrowing	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Value (£)'000	-	-	-	-	-	-	1,387	-	-	-	1,387
RCCO	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Value (£)'000	2,610	3,345	3,431	3,457	3,623	2,216	13,156	361	1,766	1,764	35,729
HRA In Year Cash flow											
(Deficit) / Surplus	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Value (£)'000	182	-144	113	422	607	2,536	-6,720	5,699	4,890	5,504	13,089
HRA Closing Balance	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
Value (£)'000	4,182	4,039	4,152	4,574	5,181	7,716	996	6,695	11,585	17,089	

### NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

# CABINET – 10 FEBRUARY 2015 (report as amended)

Title of Report	CAPITAL PROGRAMMES – GENERAL FUND, COALVILLE SPECIAL EXPENSES AND HOUSING REVENUE ACCOUNT (H.R.A). PROJECTED OUTTURN 2014/15 AND PROGRAMMES 2015/16 TO 2019/20
Key Decision	a) Financial Yes b) Community Yes
Contacts	Councillor Nick Rushton 01530 412059 nicholas.rushton@nwleicestershire.gov.uk  Chief Executive 01530 454500 christine.fisher@nwleicestershire.gov.uk  Head of Finance 01530 454520 ray.bowmer@nwleicestershire.gov.uk  Financial Planning Manager 01530 454707 pritesh.padaniya@nwleicestershire.gov.uk
Purpose of Report	To advise Members of the likely Capital Outturn and the relevant financing for 2014/15 for the General Fund, Coalville Special Expenses and the H.R.A.  To seek approval to the General Fund, Coalville Special Expenses and H.R.A Capital Programmes for 2015/16 to 2019/20 and associated funding  To advise Cabinet of the proposed procurement routes for schemes over £100k and seek delegated authority to award contracts as appropriate.
Reason for Decision	To enable projects to be included in the Programmes and proceed.
Council Priorities	The projects in the Capital Programmes help the Council achieve all its priorities.

Implications						
Financial / Staff	As contained in the report.					
Links to relevant CAT	The Capital programmes are potentially relevant to all Corporate Action Teams (CATs).					
Risk Management	The Capital Programmes are monitored at project level to ensure they are delivered on time and within budget.					
Equalities Impact Screening	No impact at this stage.					
Human Rights	None identified.					
Transformational Government	The Programmes attached are integral to delivering better services.					
Comments of Head of Paid Service	Report is satisfactory					
Comments of Deputy Section 151 Officer	As author the report is satisfactory.					
Comments of Monitoring Officer	Report is satisfactory					
Consultees	Policy Development Group, CLT and budget holders. Leicestershire, Northamptonshire and Rutland Federation of Small Businesses.					
Background Papers	None.					
Recommendations	A. THAT THE ESTIMATED GENERAL FUND, COALVILLE SPECIAL EXPENSES AND H.R.A. CAPITAL OUTTURN FOR 2014/15 AND PLANNED FINANCING BE NOTED.  B. THAT COUNCIL BE RECOMMENDED TO APPROVE EXPENDITURE IN 2015/16 AS PER:  • APPENDIX "A" GENERAL FUND AND SPECIAL EXPENSES CAPITAL SCHEMES  • APPENDIX "B" FOR HRA CAPITAL SCHEMES					

# AND IN 2016/17 THESE SCHEMES ONLY:

- £984,000 FOR THE VEHICLE REPLACEMENT PROGRAMME, AS DETAILED IN PARAGRAPH 3.4.
- C. THAT CABINET NOTES THE PROPOSED PROCUREMENT ROUTES AND DELEGATES THE AUTHORITY TO AWARD THE CONTRACTS, AND ANY ASSOCIATED AGREEMENTS IN FURTHERANCE OF THE PROJECTS, AS DETAILED IN SECTION 7 (PROCUREMENT ROUTES) OF THIS REPORT.

#### 1.0 INTRODUCTION

- 1.1 Appendix "A" shows the proposed General Fund and Special Expenses Capital Programme for 2015/16 to 2019/20.
- 1.2 Appendix "B" shows the H.R.A. proposed Capital Programme for 2015/16 to 2019/20.
- 1.3 The Appendices also present the estimated outturn for the current year for approval.

#### 2.0 ESTIMATED OUTTURN 2014/15

- 2.1 The projected outturn for 2014/15 on General Fund schemes totals £2,284,500. This is a planned decrease of £9,500 on the original budget for the year of £2,294,000.
- 2.2 This managed decrease is caused by the following:

Schemes carried forward from 2013/14	£	£
User Work Station Replacement	47,000	
Improving Customer Experience (ICE)	60,000	
Waste Management System,	56,000	
SAN and Virtual Replacement	4,000	
Car Park(Retention Element)	1,000	
Disabled Facilities Grant	152,500	
Total		320,500
Additional Approved Schemes 2014/15 Coalville Market Phase 2 Additional Disabled Facilities Grant Total	127,000 17,000	144,000
Planned Reductions 2014/15		
Coalville Market Phase 2 Disabled Facilities Grant – Slippage into 2015/16 Whitwick Business Centre – Central Heating System - Under Spending	(117,000) (175,000) (50,000)	
Caravan Site – Appleby Magna, Fire Risk Scheme – slippage	(100,000)	

into 2015/16
Council Offices Extension Car Park
Total

(32,000)

(474,000) (9,500)

The planned financing of the General Fund expenditure totalling £2,284,500 in 2014/15 is as follows:

	£
Disabled Facilities Grant and PCT Monies Carried Forward	283,500
Revenue Contributions to Capital	149,000
Value for Money Reserve	354,000
Other Reserves	305,000
Leasing/Internal Borrowing	<u>1,193,000</u>
Total	2,284,500

- 2.3 There were sufficient funds identified prior to this capital spend being committed.
- 2.4 The carried forward schemes shown in paragraph 2.2 above represents expenditure which was originally expected and budgeted for in 2013/14 but which has fallen in 2014/15 and for which the budgeted financing has also been carried forward.

# 3.0 GENERAL FUND CAPITAL PROGRAMME 2015/16 TO 2019/20 - INDIVIDUAL SCHEMES

3.1 The programme for 2015/16 to 2019/20 detailed in Appendix A provides for a continuation of the current Disabled Facilities Grants Scheme and the Vehicle Replacement Programme. The following new schemes are included in the programmes for approval to commence in 2015/16:

#### 3.1.1 User Workstation Monitor Replacements (£7,000)

The current monitors are between three and five years old and will need replacing as the fluorescent backlighting fails. Use of new LED lighting is more cost efficient and will reduce running costs.

### 3.1.2 <u>Helpdesk Software Upgrade (£12,000)</u>

The current LAN desk software is out of support and an improved call logging system is required in response to feedback from satisfaction survey. We will also save £6000 per annum in support charges from the old software.

#### 3.1.3 Server and Storage additional capacity (£29,000)

The current servers are around six years old and will soon become out of support. Additional storage capacity will allow remaining business critical servers (such as OPENhousing and IDOX) to be migrated to updated hardware prior to a move to cloud based solution.

#### 3.1.4 Replacement Telephone System (£70,000)

The Council currently uses two main telephone systems. One system is based on current technology and owned by the Council, with critical equipment located on various sites to provide continuity of service in the event of a critical power or telephone line failure. This system is used by Customer Services and Leisure. The other system, which is used by the majority of officers at the main council offices, is based on old technology and owned and managed by the provider. Adding sufficient capacity to the newer Customer Services / Leisure system to create a single telephone system to support all officers, and cancelling the existing contract, will save the Council approximately £40,000 per annum as well as providing a better service to customers and officers. Capital funding of £70,000 is requested to realise these savings and support these improvements

#### 3.1.5 <u>Improving Customer Experience Project (£172,000)</u>

This project is the continuation and build up of prior year programme. This will include further development of the website and the introduction of smart 'phone apps in order to extend the range of customer contact options. The programme will also include targeted initiatives to engage staff through the use of technology, and to better understand and manage direct to service customer contact. A second phase of Planning For the Future (PFF) projects will include systems improvements to allow management information to be collected in a timelier and less costly manner

### 3.1.6 Belvoir Shopping Centre, Access Road Improvement Scheme (£12,000)

The existing main service road into the Belvoir Shopping Centre and the Market Hall (accessed off High Street) was resurfaced in 2010. The underlying concrete road construction gives rise to the development of cracks in the road surface at joint positions. These will need managing in order to seal the surface and maximise the life of the road surface. Sections of the adjacent footways also require improvement to maintain them in an acceptable condition and improve the general appearance of this area in keeping with other recent improvements at this site.

#### 3.1.7 Silver Street Whitwick/Hermitage Leisure Centre Car Park (£50,000)

This heavily used car park has been subject to significant patching and repairs over the past few years to prolong its life expectancy but this is no longer efficient for the Council. The works will resurface the original large public car parking area situated immediately off Silver Street, which not only serves the leisure centre but also local residents.

# 3.1.8 <u>Hood Park Leisure Centre – Outdoor Pool Removal of Asbestos and replacement roofing (£17,000)</u>

This was identified by William Saunders Partnership (WSP) when they undertook condition survey in 2010. These works are necessary to ensure the existing roofing panels do not deteriorate to a point whereby they present a risk to staff or the public. The panels are located over the outdoor changing cubicles, staff control and plant room areas.

#### 3.1.9 Hermitage Leisure Centre - External Roof Flashing (£12,000)

This has been identified through our in house annual condition survey in 2013. These works are necessary to ensure water ingress does not penetrate the building surrounding the roof area and create unnecessary damage to the building infrastructure. Over time the flashing has deteriorated and is now required to be replaced.

#### 3.1.10 Hood Park Leisure Centre Health & Wellbeing Centre (£400,000)

The last major facility improvement to Hood Park Leisure Centre was completed in 2001 with the addition of an indoor swimming pool, fitness studio, squash courts and ancillary facilities. Since this time demand for health and fitness facilities has increased and housing developments in the Ashby area have been approved and built. Through the planning process S106 requests were made for leisure and recreation facilities to ensure that the leisure centre could continue to provide adequately for the health and fitness needs of residents. The Council has to date received just over £390,000 from developments in order to develop a Health & Wellbeing Centre at Hood Park Leisure Centre.

The development will include a new fitness suite with equipment tailored for targeted groups including the elderly, people with disabilities, GP referrals and young children. The equipment will also be suitable for those who are starting out for the first time in a gym environment. By developing this facility it will free up capacity in the existing fitness suite which is experiencing significant demand at peak times. This was reinforced through the Wigan Leisure Trust commissioned Latent Demand report which highlighted that if the centre had increased fitness facilities it would increase its usage and membership base.

The proposed facility area to be converted into the Health & Wellbeing Centre is the existing male and female dry side changing rooms. These changing rooms are part of the original building dating back to the 1970's. They were built to service the sport shall usage but the 2001 development has added further 1<sup>st</sup> floor changing room capacity and squash change capacity which it is felt could accommodate displaced usage.

The District Council has also been in discussion with Leicestershire Partnership Trust (NHS) who wish to relocate some of its services from the closure of Ashby Hospital to the Leisure Centre such as physiotherapy. The District Council feels that this would be beneficial to residents and present a pathway from rehabilitation into on-going physical activity in a one stop shop health environment. Therefore, it is proposed that the Health & Wellbeing Centre will include a number of consultation/appointment rooms for NHS use. The NHS have indicated they will pay for the relevant capital works and enter into a lease arrangement with revenue contributions for their spatial requirements.

#### 3.1.11 Market Hall Wall (£30,000)

The wall separating the access to and exit from the market hall car parks has deteriorated over time to the point whereby the wall needs replacement. It is envisaged the works will see the lower portion of the wall (which acts as an earth retaining structure) replaced with a suitable earth retaining structure, and the upper portion replaced by a suitable metal balustrade in order to design out a potential hazard by enabling through visibility and improving visibility at the nearby pedestrian crossing point

for both drivers and pedestrians. Although the land is owned by the precinct owners the responsibility for on-going maintenance lies with the District Council through its lease agreement. This project is complex due to the location, the high volume of pedestrian and vehicle movements and as such will require consents and a licence agreement with the owners. The first phase will be to appoint a structural engineer from the indicative budget project budget of £30,000 to provide a costed design scheme.

# 3.1.12 <u>Council Offices – Rear Extension Car Park (£20,000)</u>

This car park is due for resurfacing due to increasing damage from surrounding tree roots and its age.

# 3.1.13 Waste Services HGV's (approx £468,000)

The existing Heavy Goods waste vehicles, including one mechanical sweeper and two waste collection vehicles, are to be replaced as part of the annual vehicle replacement programme to ensure reliability of waste and street cleansing service delivery.

### 3.1.14 Cars/vans (approx £117,000)

Six light vans are to be replaced across the fleet for 2015/16 as part of the annual vehicle replacement programme. These include three pick up vans for the Grounds Maintenance Team, and three transit vans for the Waste Services Team which are essential for service delivery and to control maintenance costs of increased repairs to ageing vehicles.

### 3.1.15 Plant/Equipment (approx £176,000)

This includes replacement of the Grounds Maintenance Team tractor as part of the annual fleet replacement programme and is essential for horticultural works. Additionally, a new tractor is required for the loading of refuse waste at Linden Way depot.

#### 3.1.16 Acquisition of Key Sites (£400,000)

Purchase of land or properties so that they are unlocked for the provision of affordable housing.

- 3.2 With regard to the Fleet Replacement Programme, each year a number of vehicles either come to the end of their lease period or their lease extensions are reviewed. Each vehicle is reviewed based on its age, condition, mileage, potential risk of major repairs (due to being out of warranty) and a decision is made whether to extend the lease or replace the vehicle.
- 3.3 These decisions are made in the previous year in order to allow a suitable lead-in period from order to delivery in April, particularly for large items such as refuse vehicles. Many of these vehicles are built to order and these orders have to be placed before October for delivery the following April. Therefore, although they are actually acquired in April a commitment has to be made in the previous year.
- 3.4 In order to progress with the 2016/17 purchases approval is sought for the following vehicles:

	£
Refuse Kerbsider (End of Lease)	172,000
Refuse (2x refuse vehicles. End of Lease and End of Life)	350,000
Market Vehicles/Cars (End of Life)	15,000
Vans - Small (4x End of Lease)	60,000
Vans - Medium (2x End of Lease)	32,000
Vans - Pickup (End of Life)	25,000
Bin Lifter ( New for refuse vehicle )	20,000
Tractor Plant (End of Life Baler, loading shovel and Tractor)	250,000
Mowing Machines (2x End of Lease)	60,000
Total	984,000

3.5 The General Fund Capital Programme (2015/16) will be funded by:

	£
S106/Grants	400,000
Internal Borrowing	1,050,000
Reserves	361,000
Revenue Contribution	549,000
Disabled Facilities Grants	<u>237,000</u>
Total	2,597,000

# 4.0 COALVILLE SPECIAL EXPENSES - ESTIMATED OUTTURN AND INDIVIDUAL SCHEMES

4.1 The projected out turn for Coalville Special Expenses is £216,000. This is £14,000 more than the approved budget of £202,000. This is mainly due to slippage from 2013/14 year on the following projects

	£
Coalville Park Improvements	1,000
Melrose Road Play Hub	2,000
Broomleys Allotments	1,000
Urban Forest Park – Play equipment	9,000
Owen Street – Floodlights	<u>1,000</u>
Total	14,000

4.2 There are no new schemes agreed at present for 2015/16.

#### 5.0 H.R.A. CAPITAL PROGRAMME 2015/16 - 2019/20 - INDIVIDUAL SCHEMES

- 5.1 The HRA Capital programme (Appendix "B") covers in detail the capital schemes for the period 2015/16 to 2019/20.
- 5.2 Planned spend in 2015/16 and onwards mainly consists of

#### 5.2.1 <u>Decent Homes Improvement Programme (DHIP)</u>

The Decent Homes standard was introduced by the last Government to drive up the quality of social housing across the country. The standard sets a range of indicators for different elements of tenants' homes. North West Leicestershire previously had the highest national level of predicted Non Decency on this assessment at 70%.

Government had set aside £2.1bn, out of which £0.6bn was ring fenced to new Stock Transfer gap funding and the remaining £1.5bn was available for councils, with over 10% of their stock non decent, to bid for. The Council bid was successful and it received £3.7m for 2012/13, with further funding of £8.5m for years 2013/14 and £7.55m for 2014/15. The latter was the last year of grant funding from the Government, and there will be no further grants in the foreseeable future.

The Council will therefore continue to invest in the Decent Homes Investment Programme to maintain the level of decency across the Housing Stock.

The Decent Homes Improvement Programme for 2015/16 will invest £5.29 million in improving tenants' homes.

# 5.2.2 <u>Housing Planned Investment Programme (HPIP)</u>

In addition to delivering the Decent Homes Improvement Programme, there are a wide range of other investments required to maintain and enhance the housing stock and associated services and assets, which are outside the Governments definition of Decent Homes works. This part of the housing capital programme is funded by the annual transfer of a Major Repairs Allowance from the Housing Revenue Account.

#### 6.0 CAPITAL RESOURCES

6.1 The resources estimated to be needed to finance the General Fund programme 2015/16 to 2019/20 total £6,451,250 as follows:

	£
2015/16	2,597,000
2016/17	1,536,750
2017/18	1,282,500
2018/19	984,000
2019/20	<u>51,000</u>
Total	<u>6,451,250</u>

- 6.2 Details of the planned funding of the programmes are included in Appendix A. Funding is in place in 2015/16 for the Disabled Facilities Grants Scheme (£560,000) consisting of £237,000 Disabled Facilities Grants, £174,000 of reserves and £149,000 of Revenue Contribution. There is also £443,000 Section 106 funding. The remaining schemes can be funded through either leasing or borrowing depending on value for money and provision has been made in the 2015/16 Revenue Budget.
- 6.3 The following resources are estimated to be available for financing the Housing Revenue Account Programme. A surplus of £997,000 can be carried forward to 2015/16.

Major Repairs Reserve Balance at 1 <sup>st</sup> April 2014 Available Capital Receipts at 1 <sup>st</sup> April 2014 RCCO Major Repairs Allowance 2014/15 Decent Homes Funding 2014/15	£ 1,996,000 2,539,000 2,922,000 3,978,000 7,377,000
Resource available to Finance 2014/15 Capital expenditure Less:	18,812,000
Used to finance HRA Capital Expenditure in 2014/15	17,656,000
Resource available at 1 <sup>st</sup> April 2015 Contribution to Major Repairs Reserve 2015/16	1,156,000 3,991,000
Revenue Contribution in 2015/16	2,610,000
Retained Right to Buy Receipts S106 Commuted Funds	667,000 559,000
Capital Receipts/Allowance	122,000
Resource available to Finance 2015/16 Capital Expenditure Less:	9,105,000
Used to Finance HRA Capital Expenditure in 2015/16	<u>9,105,000</u> 0
Resource Available at 1 <sup>st</sup> April 2016	0

#### 7.0 PROCUREMENT ROUTES

- 7.1 Where the authority is required to enter into a contract which has a value of £100,000 or more, Cabinet authority is sought prior to award of the contract. As Cabinet is considering the budgetary implications of the Capital Programmes, it is efficient for Cabinet to consider the award of subsequent high-value contracts at the same time. Cabinet is also asked to address a request for a waiver to the Contract Procedure Rules (CPR) for a particular selection of contract opportunities. Each will be considered in turn.
- 7.2 Although the procurement processes may be commenced sooner, the contract award will not take place before Council has approved the budget for the Capital Programmes. The authority's procurement documentation gives it a right not to award a contract, should Council not approve the budget.
- 7.3 Hood Park Leisure Centre Health & Wellbeing Centre
- 7.3.1 The Health & Wellbeing Centre development will include the conversion of existing sports hall changing rooms into a new fitness suite with equipment tailored for targeted groups including the elderly, people with disabilities, GP referrals and young children. The Health & Wellbeing centre will also include a number of consultation/appointment rooms in partnership with Leicestershire Partnership Trust NHS, toilets and associated storage facilities.
- 7.3.2 In order to deliver this project in the most efficient way it is intended that the Council will be responsible for the procurement and management of the whole project i.e. the Council's Fitness facility area and the NHS consultation/appointment room area. This will involve agreeing a specification of works for the NHS requirements, a specification of

works for the Council's requirements and agreeing appropriate cost allocations. By undertaking the works simultaneously and through one contractor it will ensure best value for both parties.

- 7.3.3 As the project involves a mixture of goods and services with the Council's costs up to £400,000 (the NHS costs are still to be developed and as such the total project cost is yet to be finalised) it is envisaged to be delivered through two procurement processes. It is envisaged the building works and purchases of services will be procured through a relevant public sector framework. The Health & Wellbeing project will be under pinned by a number of formal contractual agreements with the NHS which will govern and regulate the development, the relationship with the Council and the new facilities on-going use.
- 7.3.4 The total project is expected to be a Band E contract under rule 2.2 of the Contract Procedure Rules (CPR). This report seeks delegated approval for the Director of Services, following consideration by Corporate Leadership Team of the full business case, in consultation with the Portfolio Holder, to progress this partnership project, agree Heads of Terms, agree capital and revenue arrangements with Leicestershire Partnership Trust NHS and enter into all necessary leases, contracts and agreements to facilitate this
- 7.4 Waste Services, Vans, Cars, Plant and Equipment

As part of the Fleet, Plant and Equipment Replacement Programme, replacements will need to be made to some of the Council's vehicles, equipment and plant. These have previously been purchased through an ESPO framework (in compliance with CPR 2.2.3), whereby ESPO undertake a mini-competition on behalf of the Council, to ensure that the price represents value for money. In addition there is a CCS framework for vehicles and so officers would select the most appropriate public sector framework for each item, considering which offers value for money for the Council at the time of procurement.

Cabinet is asked to delegate award of the subsequent contracts for vehicles, equipment and plant to the Director of Services in consultation with the Portfolio Holder.

#### 7.5 Car Park Resurfacing

The Council will need to resurface three car parks/roads in the 2015-2016 financial year. Silver Street Whitwick car park, Council Offices Extension car park and the Market Hall driveway.

Where we are purchasing similar goods, works or services, we are under an obligation to aggregate the value so as to ensure, where that value is above the thresholds (for services contracts, the threshold is £172,514), the opportunity is advertised to potential European bidders. The aggregate value of these contract opportunities is £82,000, so below the thresholds which would require the authority to advertise the opportunity in Europe. At this value, it is a Band D contract requiring a formal tender process, pursuant to CPR 5.16.

To assist officers with scheduling the pre-procurement work and on-site delivery of the larger resurfacing schemes before winter, Cabinet is requested to grant a waiver to the CPR so the contract opportunities can be disaggregated. Each contract would then be

procured in accordance with CPR, according to its own value. This would bring two into Band B (Small) Contracts and one into Band C (Medium) Contract, all requiring three written quotations be sought and opening up the opportunities in the first instance to suitable businesses registered on the Buy Local portal.

Pursuant to CPR 3.2, Cabinet is asked to grant a waiver to CPR 5.16 so that each of the three resurfacing programmes can be treated as individual contract opportunities and procured in accordance with the CPR relevant to their particular value. Cabinet is asked to delegate award of the subsequent contracts to the Director of Services in consultation with the Portfolio Holder.

# 8.0 CONSULTATION

8.1 The Cabinet's draft Capital Programmes were presented to the Policy Development Group at its meeting on 7 January 2015. Consultation with the business community was by letter through the Leicestershire, Northamptonshire and Rutland Federation of Small Businesses. The comments of Policy Development Group are included in the minutes attached at Appendix C.

**FUNDING** 

#### DRAFT GENERAL FUND CAPITAL PROGRAMME 2015/16 to 2019/20

SCHEME	2014/15	2014/15	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	GRANTS/	DF	OTHER	RESERVES	REVENUE	LEASING	SALIX
	ORIGINAL	Actual @	FORECAST						S106	GRANTS	RESERVES	ASSET		OR	LOAN
			(Inc c/f &						CONTRIB			PROT		BORROWING	
	BUDGET	Period 9	slippage)									FUND			
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
CHIEF EXEC DIRECTORATE															
Network Upgrade	100,000		100,000											100,000	
SAN and Virtual server replacement	-	-	4,000											4,000	
User Work Station Replacement	-	47,000	47,000											47,000	
Improving Customer Experience Project (ICE)	-	60,000	60,000								25,000			35,000	
Waste Management System (ICE)	-	56,000	56,000									56,000			
Replacment Back up and Disaster Recovery Solution	37,000	37,000	37,000											37,000	
User workstation monitor replacements				7000	7000	7000								21,000	
Helpdesk software upgrade				12000										12,000	
Server and storage additional capacity				29000										29,000	
Replacement telephone system				70000							70,000				
DIRECTOR OF SERVICES															
Acquisition of Sites				400,000									400,000		
Disabled Facility Grants	546,300	367,000	542,000	560,000	386,000	386,000			952,000		326,000		596,000		
Waste Services	390,000	224,000	390,000	468,000	542,000	672,000	575,000	-	-	-	-	-	-	2,647,000	
Cars/vans	170,000	170,000	170,000	117,000	132,000	130,000	235,000	15,000	-	-	-	_	-	799,000	
Plant / Equipment	85,000	67,000	85,000	176,000	310,000	-	140,000	-	-	-	-	-	-	711,000	
Council Offices Extnsn car park c/ville, Resurfacing	32,000	-	-	20,000	-	-								20,000	
Market Hall CP, C/Ville - Resurfacing	64,500	64,500	64,500	-	-	-								64,500	
South Street Car park, Ashby - Resurfacing	22,500	-	22,500	-	-	-								22,500	
Hermitage Rec Grounds AWP Area Access, Whitwick - resurfacing	11,500	-	11,500	-	-	-								11,500	
North Street, Ashby: Resurfacing.				-										-	
Hermitage Leisure Centre Car Park - Resurfacing (section of).						15,000								15,000	
Hermitage Recreation Grounds, Whitwick, All Weather Play Area Car Park				-	2,500	-								2,500	
Belvoir Shopping Centre, Main Service Road, Coalville - Maintenance.				12,000										12,000	
Silver Street Car Park, Whitwick - Resurfacing.				50,000										50,000	
Hood Park Leisure Centre Car Park, Ashby - Resurfacing (section of).				·	15,000									15,000	
North Service Road Car Park, Coalville - Maintenance & Improvements.					32,250									32,250	
Bridge Road Car Park, Coalville - Resurface main through route.					- ,	21,500								21,500	+
Materials Separating Technology - Linden way Depot	190,000	73,000	190,000	_	-	-						190,000		-	
Whitwick Business Centre - Central Heating System	150,000	80,000	100,000								100,000				+
Coalville Market Upgrade	168,000	167,000	168,000						43,000		53,000	72,000			1
Coalville Market Upgrade -Phase 2	100,000	107,000	10,000	117,000					.5,000		127,000	72,000			+
Market Hall Wall			23,000	30,000							127,000			30,000	
Caravan Site - Appleby Magna, Fire Risk Scheme	175,000	_	75,000	100,000										175,000	+
Replace asbestos roof on outdoor pool change at Hood Park LC	2.3,000		. 3,000	17,000										17,000	
Replace external flashing at Hermitage LC				12,000										12,000	
Coalville Park - Reconfigure depot, replace building				12,000	80,000									80,000	
Upgrade Hood Park LC outdoor pool electrics					20,000									20,000	+
Replace Hood Park LC outdoor learner pool boiler and pipework					10,000									10,000	
Replace Hood Park and Hermitage LC gym air con					10,000	28,000								28,000	
Regrout Hermitage LC swimming pool tiles						23,000								23,000	
Replace hot water system pipework, heat emitters & cold water storage tan	ık at Hermitage I (	_				23,000	18,000							18,000	
New Sportshall floor at Hermitage LC	in at Hermitage LC						16,000							16,000	
Replace suspended ceiling in Hermitage LC main pool hall							10,000	30,000	<del>                                     </del>					30,000	
Replacement of outdoor pool filter media at Hood Park LC								6,000	<del>                                     </del>					6,000	
Wellbeing Centre at Hood Park LC				400,000				0,000	400,000					6,000	+
Hermitage Recreation Ground - Astroturf Replacement	140,000	137,000	140,000	400,000					400,000					140,000	+
	140,000 12,000	12,000	12,000											12,000	
Hood Park Leisure Centre Fire Alarm Upgrade	12,000	12,000	12,000							<u> </u>				12,000	

2,293,800

1,561,500

2,284,500

2,597,000

1,536,750

1,282,500

984,000

51,000

1,395,000

701,000

318,000

996,000

5,325,750

83

SCHEME	2014/15	2014/15	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	GRANTS/	DF	OTHER	RESERVES	REVENUE	LEASING	SALIX
	ORIGINAL	Actual @	FORECAST						S106	GRANTS	RESERVES	ASSET		OR	LOAN
	BUDGET	Period 9	(Inc c/f & slippage)						CONTRIB			PROT FUND		BORROWING	
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
COALVILLE SPECIAL EXPENSES															
Coalville Park Improvements	-	1,000	1,000						1,000						
Melrose Road Play Hub	-	2,000	2,000									2,000			
Cropston Drive BMX Track	42,047	33,000	42,000						25,000		10,000	7,000			
Broomleys Allotments	-	1,000	1,000									1,000			
Thringstone Miners Social Centre	5,000		5,000									5,000			
Urban Forest Park - Play equipment	-		9,000						9,000						
Urban Forest Park-Footway and drainage improvements	30,000		30,000						30,000						
Scotland Recreation Ground	10,000	10,000	10,000									10,000			
Owen Street -Floodlights	-		1,000									1,000			
Owen Street - Changing Rooms	115,000		115,000						30,000			85,000			

TOTAL SPECIAL FUND 202,047 47,000 216,000 - - - - - 95,000 - 10,000 111,000 - - -

Actuals rounded to £'000's C/F and slippage where known at Period 06, has been included into figures Forecasts largely based on budget

APPENDIX B 2014/15 TO 2019/20 HOUSING CAPITAL PROGRAMME

	2014/15 Forecast Outturn (Q3)	2015/16	2016/17	2017/18	2018/19	2019/20
2010/12 Programme 2012-17 DHIP Programme Year 1 programme slippage (including Major Aids & Adaptations completed under DHIP)						
Year 2 Programme Slippage	418,000					
HCA Funded Properties (90% of pre 2012 failures)	7,376,622		-	-	-	-
NWLDC Funded Properties (10% + post 2012 failures)	6,039,211	4,281,900	4,582,700	4,677,400	4,866,100	4,968,100
Decent Homes Refusals/Deferrals Provision		222,000	222,000	221,350		
Major Aids & Adaptations completed under DHIP	-					
Enabling Works Provision	415,000					
Enabling Works for Decants	-					
Asbestos Handling	450,000					
Year 3 and 4 Scoping Surveys	-					
DH Works in Voids and Tenanted Properties	850,000	850,000	850,000	850,000	850,000	850,000
2012-17 HPIP Programme 2013/14 Slippage	91,000					
Hard Wired Smoke Detectors		47,000	47,000	47,000	47,000	47,000
Fire Risk Assessment Remedial Works	17,000	40,000	40,000	40,000	40,000	40,000
Lift Replacement	300,000					
Fire Alarm / Emergency Lighting	194,000					
Defective floor slabs (red ash floors)/Damp proofing (loughborough rd and other identified in year)	178,000	210,000	187,500	187,500	187,500	187,500
Fuel swaps (solid fuel to gas supply)	78,000	25,000	25,000	25,000	25,000	25,000
OTHER SCHEMES AND MISCELLANEOUS Support for Acquiring Affordable Housing		559,000				
Garage Modernisation	-	100,000	-	-	-	-
Major Aids & Adaptations	380,000	450,000	350,000	350,000	350,000	350,000
Development Site Preparations	-	40,000	-	-	-	-
Insulation Works	-	250,000	-	-	-	-
Green & Decent Installations	140,000	100,000	250,000	250,000	250,000	250,000
Speech Module	-	50,000	50,000	50,000	50,000	50,000
Capital Programme Delivery Costs	698,000	654,000	654,000	654,000	654,000	654,000
Unallocated/Contingency		500,000	500,000	500,000	500,000	500,000
New Build Programme - One for One provision		122,178	27,421			
New Build Programme - NWLDC One for One provision		285,082	63,982			
New Build Programme - NWLDC additional provision		319,000				
HRA Shops	31,000	-				
Capital Allowances Programme to be defined						
Total Programme Costs	17,655,833	9,105,160	7,849,603	7,852,250	7,819,600	7,921,600

# 2014/15 TO 2019/20 HOUSING CAPITAL PROGRAMME FUNDING

	2014/15 Forecast Outturn (Q3)	2015/16	2016/17	2017/18	2018/19	2019/20
A&A Grant						
Usable balances held Retained Right to Buy Receipts (RTB)	3,235,000 203,618	1,155,679 228,344	- 211,226	0 208,096	0 203,349	0 193,480
netalited highe to buy necespes (NIB)	200,010	220,544	211,220	200,030	203,343	133,400
RTB receipts - attributable debt	770,859	438,799	275,274	221,677	168,055	114,418
,						
Use of RTB one for one reserve		122,178	27,421	-	-	-
RCCO	2,922,413	2,610,160	3,344,683	3,431,477	3,457,196	3,622,702
Decent Homes Backlog Funding	7,376,622	-	-	-	-	-
Major Repairs Allowance	3,978,000	3,991,000	3,991,000	3,991,000	3,991,000	3,991,000
Asset Disposals (Capital Allowance)	325,000	-	-	-	-	-
S106 Commuted Funds		EE0 000				
Green & Decent Funding		559,000				
Total Funding	18,811,512	9,105,160	7,849,604	7,852,250	7,819,600	7,921,600
Cumulative Over / (Under Resource)	1,155,679	-	0	0	0	0

MINUTES of a meeting of the POLICY DEVELOPMENT GROUP held in the Council Chamber, Council Offices, Coalville on WEDNESDAY, 7 JANUARY 2015

Present: Councillor J G Coxon (Chairman)

Councillors N Clarke, D Everitt, J Geary, A C Saffell, S Sheahan and M Specht

In Attendance: Councillors

Officers: Mr R Bowmer, Mr D Gill, Mr G Jones and Mr D O'Nyons

#### 18. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors V Richichi and N Smith.

Councillor N J Rushton was also invited to attend however, unfortunately due to County Council Commitments he had to decline.

Councillor S Sheahan commented that it would have been good to have Councillor N J Rushton in attendance, and that nothing had stopped him from appointing a substitute.

#### 19. DECLARATION OF INTERESTS

Councillor J G Coxon declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Ashby Town Council.

Councillor D Everitt declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Whitwick Parish Council.

Councillor M Specht declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Coleorton Parish Council.

Councillor A C Saffell declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Castle Donington Parish Council.

Councillor S Sheahan declared a non-pecuniary interest in item 5 – Draft Revenue Budget Proposals and Capital Programmes 2015/16 as a Member of Leicestershire County Council.

#### 20. PUBLIC QUESTION AND ANSWER SESSION

There were no questions received.

#### 21. MINUTES

The Deputy Monitoring Officer asked the Chairman to consider a clarification to the minutes. At the last meeting, The Deputy Monitoring Officer advised that the Members for each authority made the appointments in respect of the Leicestershire Revenues and Benefits Partnership; and as such there would be Member involvement.

However, following the Meeting the Deputy Monitoring Officer was advised that appointments in relation to the Revenues and Benefits Partnership had been delegated to the Management Board and that no Members sit on the Management Board.

Councillor S Sheahan commented that Partnerships such as the Revenue and Benefits one take democracy further away from the people as it excluded Members.

#### **RESOLVED THAT:**

The minutes of the meeting held on 1 October 2014 be approved and signed by the Chairman as a correct record.

#### 22. DRAFT REVENUE BUDGET PROPOSALS AND CAPITAL PROGRAMMES 2015/16

The Head of Finance presented the report to Members, stating that this Item gave the Committee the opportunity to comment on the Councils Revenue Budget proposals for the next financial year and invited Members to make comments that would be minuted and presented to Cabinet on the 10<sup>th</sup> February 2015 and Council on the 24<sup>th</sup> February 2015.

The Head of Finance drew attention to the two Appendices of the report and went through each individually. He informed Members that Appendix 1 was a copy of a Report that went before Cabinet on November 2014 which provided details of the Cabinets 2015/16 General Fund Revenue Budget proposals and the savings that had been put in place, to meet the projected budget shortfall.

The Head of Finance informed Members that the report first of all picked up with the Medium Term Financial Strategy 2015/16 – 2018/19 that had been approved by Cabinet which identified a budget shortfall of £365,000 for the ensuing year and an overall shortfall of £1.4 million by the end of the Medium Term Financial Strategy in 2018/19.

Members were informed that an under spending of approximately £800,000 was forecast in 2014/15 from the General Fund, and that the main reason for this was due to an increase in income. In particular from planning fees, Recycling Income and savings incurred from reducing the number of Employees.

It was highlighted, that there were a number of financial uncertainties that the Council was facing. The Head of Finance explained how volatile the Council's income from business rates was.

The Head of Finance explained that the Council used to receive a pre-determined allocation from Central Government, however as a result of recent changes, income was volatile, and that now made it difficult to monitor the budget and prepare the budget going forward. There was much less certainty in determining how much income the Council would receive.

Another area of uncertainty that was highlighted was around the New Homes Bonus Scheme. The Head of Finance stated that there was always a risk that changes could be made to the scheme, or it could be discontinued altogether and consequently there was a risk of around £2 million within the Councils budget planning as a result.

Members were informed that Budget Savings for the next year were going to be achieved by actions that had already been put in place and he provided the Policy Development Group with an update on the following initiatives introduced to meet the projected shortfall of £365,000 for 2015/16:

Reduction in Revenues and Benefits Partnership Contributions:

The Head of Finance informed Members that it had been identified that the Partnership between the three partner Councils would create savings approaching £400,000 a year, which North West Leicestershire District Council would receive a share off.

#### ICT Efficiency Savings:

It was stated that efficiency savings in ICT, mainly around contracts and the renewal of ICT programme Licences were saving money and that the ICT budget had been reduced by £70,000 in 2015-16.

Income from Additional Planning Applications:

Members were informed that income from Planning Applications had increased and that a modest increase in the target raised by Planning Applications from £550,000 to £700,000 was now assumed.

Councillor S Sheahan enquired whether there were any other updates the Head of Finance could provide about the report, given that the report was two months old, and asked how long officers expected Planning Application fees to continue to rise.

The Head of Finance advised that the only significant update was around the actual figure of the New Homes Bonus that was quoted in the report at £1.9 Million; the actual figure was closer to £2.1 Million which represented an additional £200,000 for the Council. In addition, he stated that planning income was quite volatile and difficult to predict. He added that there were a number of major applications reaching their conclusion thus it was expected that income generated by Planning Application fees would fall in the next couple of years.

Councillor S Sheahan asked if having a Local Plan would have an impact on the number of Planning Applications received.

In response, The Deputy Monitoring Officer confirmed that in the absence of a Local Plan, over the past years there have been a lot of speculative developers that have tried their luck, and that the Council has had difficulty in reaching decisions because of the lack of Local Plan Policy. He added that once a Local Plan was in place there would be a possibility that the number of Planning Applications would reduce.

Councillor S Sheahan acknowledged that there had been £150,000 worth of savings in employees. He asked whether officers had identified any areas where service pressures suggested a need for additional spending on employees.

The Head of Finance insisted that the Council was proactive in reacting to pressures on services, and identified a recent example were the Council had recently employed additional staff in the Planning Department to manage the increased workload and to maintain the same level of service. In addition, the Deputy Monitoring Officer informed Members that staffing levels were kept under review of all departments, and that if officers were aware of staffing pressures and where appropriate additional employees are sought.

Councillor S Sheahan commented that it was essential to have the right level of staff and is something that should consistently be reviewed and highlighted to Cabinet when necessary.

Councillor A C Saffell informed Members that he had previously been informed by the Head of Finance that staffing levels at the Council were within 20 or so of the most number of employees the Council had ever employed. He felt that this represented a small reduction especially when cuts from Central Government and reductions at other local authorities were considered. He speculated whether the New Homes Bonus had been brought into the General Fund in order to maintain staff levels, despite the fact the Council was doing less work now than in the past. He asked why the Council were depriving Local Communities of the New Homes bonus to support staff numbers.

In response the Head of Finance informed Members that the £150,000 figure stated within the report was a result of an under spending on staffing largely as a result of vacancies.

He added that the report was not about significant staff reductions. The Deputy Monitoring Officer explained that officers were unable to answer that question.

Councillor N Clarke, queried why the report failed to include or mention Waste Recycling Credits, expressing his opinion that this should have been included as a future uncertainty.

The Head of Finance explained that the current year detailed in the report was not affected by Leicestershire County Council's decision on the Waste Recycling Credits, and informed Members that the issue had been considered in the last Medium Term Financial Strategy Report which contained contingencies for losses of income predicted of up £300,000.

Councillor S Sheahan concurred with Councillor A C Saffell comments made about the New Homes Bonus, however queried his comments made about staff levels. He stressed his opinion that Planning Applications and Waste Recycling Credits should be run sustainably, stating that the Council's proposal to increase the level of reserves held in the General Fund to compensate for future financial uncertainties was not sustainable, and a different approach should be adopted.

Councillor S Sheahan enquired whether there had been any assessment of claimant impact as a result of the changes made to the Revenues and Benefits Partnership.

The Head of Finance stated that the new structure of the partnership was based on advice received from the Institute of Revenues, Rating and Valuation whom have worked alongside other authorities and partnerships and have recommended different ways of working without any impact on the client. He added that he was not aware of any particular impact analysis that has been conducted, but was confident that one would follow after the implementation of the changes and that adjustments could be made if necessary.

Councillor N Clarke enquired why £500,000 of the Value for Money Reserve had been committed to the creation of a Business Bidding Fund, he stated that he did not object to supporting local businesses, however he was unsure what benefits would result from this decision.

The Head of Finance expressed the importance of Business rates and the need to bring business into the District in order to maintain incomes generated by the Business Rate Base.

Councillor S Sheahan, felt that it was important to ensure that the Business Bidding Fund would provide value for money and suggested that a future scrutiny report/ panel might be best to assess this. In addition, Councillor S Sheahan urged that the Local Plan be fully funded and insisted that the Plan should be seen through to completion.

The Head of Finance Presented Appendix 2 to Members.

He informed Members that the projected outturn for 2014/15 on General Fund schemes totals £2,402,000. He added that this was a planned increase of £108,000 on the original budget for the year of £2,294,000.

Furthermore, the Head of Finance gave a brief update of Individual Schemes currently being undertaken under the General Fund Capital Programme 2015/16 to 2019/20.

Councillor S Sheahan, felt that £984,000 proposed to spend on new vehicles was a lot of money, and enquired what proportion of the Councils Fleet of Vehicles this represented.

The Head of Finance did not have an exact figure to give to Members, but informed Members that he would find out, and report back to Members with the answer. He informed Members that the sum of £984,000 is what the Council usually spends annually on Vehicles, and that the Council tended to buy Vehicles out-right opposed to leasing them as this represented the best value for money.

Councillor A C Saffell enquired why many of these schemes had been included in the General Fund rather than Special Expenses, in particular the decision to spend £400,000 on the Wellbeing Centre at Hood Park Leisure Centre. He stated that residents in Castle Donington did not use this Centre; however they would still be contributing to the improvements.

The Head of Finance advised that the use of Special Expenses funds are only used for expenses that benefit people who live in certain areas, which subsequently excludes other people from benefiting. He stated that the Wellbeing Centre at Hood Park Leisure Centre would be open to everyone and that people from all over the District could travel to use the services there.

In response Councillor A C Saffell insisted that people travel to Castle Donington to specifically use their football pitches, which are fully funded by Castle Donington Parish Council. He suggested that if the District were prepared to fund one Leisure Centre then they should be prepared to fund all of them.

The Deputy Monitoring Officer advised that a decision was taken in the past by Members not to treat the Leisure Facilities in Coalville and Ashby de la Zouch as a special expense because they attract people from across the whole District and it would be unfair to place the burden on the Special Expense of Coalville or the Parish Precept of Ashby Town Council.

Councillor A C Saffell acknowledged the officer's comments however expressed that the situation was unfair. Councillor S Sheahan suggested that Councillor A C Saffell speak with Councillor N J Rushton to see whether the Cabinet had any plans to build a Leisure Centre in the Northern Parishes of the District when funding permits.

Councillor S Sheahan asked whether homes improved under the Decent Homes Programme had seen their value increase and if officers knew by how much.

The Director of Housing assured Members that he was confident that homes that had been improved had increased in market value, given the extensive improvements made, such as new Kitchens and Bathrooms. However he stated that the Council had no intention of disposing of properties that had undergone improvements. He advised Members that the Council was in the process of renewing their Asset Management Strategy and that they could look into the possibility of having the homes valued to assess how much the value of properties had increased.

The Deputy Monitoring Officer informed Members that there was a mechanism incorporated into the Right to Buy Scheme that relates to improvements made to properties in the last ten years that can have an impact on the valuation of properties. He informed Members that if a property that had been improved by the Decent Homes programme, had later been purchased on the Right to Buy Scheme the money spent on improving the property was taken into account when a sale price was calculated.

Councillor M Specht asked whether there was a penalty clause incorporated into the Decent Homes Programme which meant that tenants were prevented from applying for the Right to Buy Scheme for a period of time after improvements had been made.

The Director of Housing informed Members that there were no such period, and as such tenants were able to apply for the Right to Buy Scheme as soon as the Decent Homes

Programme improvements had been made. He also referred to the previous explanation given by the Deputy Monitoring Officer. The Deputy Monitoring Officer added that if a tenant requested to buy a Council property undergoing the Decent Homes Programme then the property would be removed from the programme as a result.

Councillor J Geary enquired if many tenants had taken up the Right to Buy Scheme once homes had been improved.

The Director of Housing explained that a couple of years ago there was a rise in the number of Right to Buys compared to recent years, however at the present the current number was appropriately twelve homes. He stated that the previous increase was most likely a result of Central Government deciding to increase the discounts offered to tenants buying their Council homes. He added that he did not think that the Decent Homes Programme had contributed to the number of take ups of the Right to Buy Scheme.

#### **RESOLVED THAT:**

That the Committee provides any comments it may have for consideration by the Cabinet when it meets on 10 February 2015 prior to their recommendations being taken to Council on 24 February 2015.

### 23. HOUSING REVENUE ACCOUNT (HRA) BUDGET PROPOSALS FOR 2015/16

The Director of Housing presented the report to Members.

He informed Members that the report was an updated version of a report that had been presented to Cabinet on 18 November 2014. He stated that the overall forecast for the current year shows a deficit close to £900,000, largely as a result of unplanned expenditure on the Decent Homes Programme. Members were informed that this deficit was funded from the Housing Revenue Account Reserves, and that the reserves currently stood at £4.37 Million.

In relation to rents, the Director of Housing advised Members that the current government policy (due to expire in March 2015) was to try and achieve rent convergence or target rents nationally for all social housing tenants. The idea being that Council and Housing Association tenants should pay similar rents for similar properties. He advised Members that historically the Council had charged low rents and that currently only 25% of the Council's tenants paid target rent; in contrast most local authorities had 90% of tenants paying the target rent. New government guidelines, effective from April 2015, suggest that rent increases should be limited to the Consumer Price Index plus 1% each year. He advised that for councils like NWLDC, which still had nearly three quarters of its properties at rents considerably below target rent levels, this would have a substantial impact on the future business plan, and income projections would fall significantly. This could potentially have a detrimental impact with limited funding being available to maintain the decency programme and invest in future stock improvements.

Following a review of the current rent plan, alternative rent increase options were developed for consideration for consultation by Cabinet, and it was agreed by Cabinet to approve option C, which would see rents increase by CPI plus 1% plus up to £4 per week until target rent was reached. This would entail NWLDC using its discretion to set its own rent levels and not following the guidelines.

The Director of Housing advised Members if the Council adopted the new government guidelines, then the Council would have to borrow £7.3 million by 2022 to meet repayments on a £13 million loan. By adopting option C the Council would only have a liability of £1.2 million in 2022. It would also mean the Council having an additional £9 million of income over the next 10 years to invest in Housing.

Councillor S Sheahan expressed his concerns that the Housing Revenue Account spending was not being kept under control, and cited the £900,000 deficit as an example. He asked officers to explain how they would address the deficit and prevent tenants from having to subsidise overspending on the decent homes programme.

The Director of Housing responded that he was confident spending was under control and highlighted that deficit was a result of some incorrect assumptions about what central government would fund and what the Council would have to fund, and wasn't a case of over spending on the Decent Homes Programme. He advised Members that the Council do monitor the contractors providing Decent Homes Improvements and that a new team manager had recently been appointed to focus on the Decent Homes Programme. He added, that he wanted to see value for money from the Councils contractors and that the actions taken by the Council would help realise that.

Councillor N Clarke sought clarification on why Option C had been chosen opposed to Option A. He stated that the proposed rent increase of 5.4% sounded extremely high considering the well publicised lack of increase in wages and salaries. He stated that being the Councillor for the Ward with the most Council Tenants in the District, it is something that he feels guite strongly about.

The Director of Housing acknowledged that Option C would result in two years of higher increases in rents, however in the longer term rents were lower under option C than Option A. In addition, he stated that under Option A the Council might lose revenue through the Housing Benefit Subsidy Limitation rules. If the Council chose to increase its rents too quickly at too high a level, a portion of the Housing Benefit it received might have to be returned to the Treasury.

In response Councillor N Clarke stated that he felt that the increases in rents tenants were facing were a result of overspending on the Decent Homes Programme and that this should be scrutinised in the ensuing months. He also queried the proposal to re-let all properties at target rent levels, even when tenants with a tenancy prior to April 2008 were transferring to another property, as he felt the higher rent would act as a disincentive for those affected tenants to apply for transfers. The Director of Housing advised that as 94% of properties would be at target rent by April 2016, any such disincentive would only apply for a period of 12 months, so the impact would be limited.

#### **RESOLVED THAT:**

That the Committee provides any comments it may have for consideration by the cabinet when it meets on 10 February 2015 prior to their recommendations being taken to Council on 24 February 2015.

#### 24. ITEMS FOR INCLUSION IN THE FUTURE WORK PROGRAMME

Councillor S Sheahan requested that a scrutiny of the Business Bidding Fund be included. However, the Head of Finance stated that there would not be much to scrutinise by the time of next meeting, as he did not expect the Council to have awarded many grants to business by then.

Councillor S Sheahan also suggested that an item on the Community Task and Finish Group should be included.

The meeting commenced at 6.30 pm

The Chairman closed the meeting at 8.14 pm



# NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

# **CABINET - 10 FEBRUARY 2015**

Title of report	THE TREASURY MANAGEMENT STRATEGY STATEMENT 2015/16 AND PRUDENTIAL INDICATORS 2015/16 TO 2017/18
Key Decision	a) Financial Yes b) Community Yes
Contacts	Councillor Nick Rushton 01530 412059 nicholas.rushton@nwleicestershire.gov.uk  Chief Executive 01530 454500 christine.fisher@nwleicestershire.gov.uk  Head of Finance 01530 454520 ray.bowmer@nwleicestershire.gov.uk
Purpose of report	<ul> <li>This report outlines the expected treasury operations for the forthcoming financial year and sets out the Authority's prudential indicators for 2015/16 to 2017/18. It fulfils key requirements of the Local Government Act 2003:</li> <li>The Treasury Management Strategy Statement in accordance with the CIPFA Code of Practice for Treasury Management in Public Services;</li> <li>The Annual Investment Strategy in accordance with the CLG Investment Guidance;</li> <li>The reporting of the prudential indicators as required by the CIPFA Prudential Code for Capital Finance in Local Authorities.</li> <li>The Policy for the Annual Minimum Revenue Provision.</li> </ul>
Reason for Decision	These are statutory requirements.
Council Priorities	Value for Money
Implications:	
Financial/Staff	Interest earned on balances and interest paid on external debt, impact on the resources available to the Authority.
Link to relevant CAT	Could impact upon all CAT's.
Risk Management	Borrowing and investment both carry an element of risk. This risk is moderated through the adoption of the Treasury and Investment Strategies, compliance with the CIPFA code of Treasury Management and the retention of Treasury Management Advisors (Arlingclose) to proffer expert advice.
Equalities Impact Screening	Not applicable.

Human Rights	Not applicable.		
Transformational Government	Not applicable.		
Comments of Head of Paid Service	Report is satisfactory		
Comments of Section 151 Officer	Report is satisfactory		
Comments of Monitoring Officer	Report is satisfactory		
Consultees	None.		
Background papers	The "Annual Treasury Management Stewardship Report 2008/09 and Re-Adoption of the CIPFA Revised Code of Practice and Treasury Management Policy Statement 2011" – Cabinet 16 June 2009  The "Housing Revenue Account (HRA) Business Plan" – Cabinet 13 March 2012  Additional Costs of the Decent Home Improvement Programme 2014/15 and updated Housing Revenue Account (HRA) Business Plan – Council 16 September 2014		
Recommendations	IT IS RECOMMENDED THAT CABINET:  1. RE-ADOPT THE CIPFA TREASURY MANAGEMENT IN PUBLIC SERVICES:CODE OF PRACTICE  AND  2. RECOMMEND THE TREASURY MANAGEMENT STRATEGY STATEMENT 2015/16, PRUDENTIAL INDICATORS -REVISED 2014/15 AND 2015/16 TO 2017/18, AND THE ANNUAL MINIMUM REVENUE PROVISION STATEMENT, FOR APPROVAL BY FULL COUNCIL		

#### 1.0 INTRODUCTION

- 1.1 The Chartered Institute of Public Finance and Accountancy's Treasury Management in Public Services Code of Practice (the "CIPFA TM Code") and the Prudential Code require local authorities to determine the Treasury Management Strategy Statement (TMSS) and Prudential Indicators (PIs) on an annual basis. The TMSS also includes the Annual Investment Strategy (AIS) that is a requirement of the CLG's Investment Guidance.
- 1.2 As per the requirements of the Prudential Code, the Authority adopted the CIPFA Treasury Management Code of Practice at a meeting of the Cabinet on 16 June 2009. The revised CIPFA Treasury Management in The Public Services Code of Practice was published in 2011. The clauses that were adopted in 2009 remain the same under the revised code and are re-submitted for Council approval (Appendix A).

- 1.3 CIPFA has defined Treasury Management as: "the management of the organisation's investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks."
- 1.4 The TMSS and prudential indicators ensure that the Authority complies with statutory, regulatory, and professional (CIPFA) requirements.

#### The TMSS sets out:

- a. Background information used to determine borrowing and investment requirements (paragraphs 2.2 and 2.3).
- b. Organisational roles and responsibilities (paragraph 1.7).
- c. The role of the Authority's treasury advisor (paragraph 1.8).
- d. Reporting and monitoring of treasury management activity (paragraph 1.9).
- e. Borrowing and debt rescheduling strategies. Total Authority's interest payments on existing debt are estimated at £2,811,220 in 2015/16.
- f. Investment Strategy. Security of capital is the first and most important investment policy objective. Total investment income is estimated at £145,000 in 2015/16 (General Fund £92k, HRA £53k).
- g. Treasury Management Prudential Indicators for 2015/16 to 2017/18. These are designed to monitor borrowing limits, debt levels and investment returns.

All treasury activity will comply with relevant statute, guidance and accounting standards.

- 1.5 The Authority is responsible for its treasury decisions and activity. No treasury management activity is without risk. The successful identification; monitoring and control of risk are important and integral elements of treasury management activities. The main risks to the Authority's treasury activities are:
  - Credit and Counterparty Risk (security of investments)
  - Liquidity Risk (inadequate cash resources)
  - Market or Interest Rate Risk (fluctuations in interest rate levels)
  - Inflation Risk (exposure to inflation)
  - Refinancing Risk (impact of refinancing on suitable terms)
  - Legal & Regulatory Risk (failure to act in accordance with powers or regulatory requirements)
- 1.6 The Treasury Management Strategy Statement reviews:
  - the economic background and outlook for U.K. interest rates
  - implications for treasury activity
  - the Authority's current balance sheet and treasury position
  - the Authority's Borrowing Strategy
  - the Authority's Debt Restructuring Strategy
  - the Authority's Investment Policy and Strategy
  - the Authority's Interest Apportionment Policy
  - the Authority's Prudential Indicators 2015/16 to 2017/18
  - the Authority's Minimum Revenue Position.
- 1.7 Organisational Roles and Responsibilities

In accordance with CIPFA guidance, the roles and responsibilities of the Authority's Treasury Management function are divided between several responsible officers and are summarised below:

<u>Section 151 Officer</u> – overall responsibility for the treasury management function to include:

Ensuring the organisation of the treasury management function is adequate to meet current requirements:

- Investment, borrowing and debt rescheduling decisions.
- Monitoring adherence to approved Treasury Management Strategy Statement.
- Regular reporting to Members on treasury management activity.

<u>Finance Team Manager (Deputy Section 151 Officer)</u> – ensuring that day to day treasury activities comply with the approved Treasury Management Strategy Statement.

<u>Technical Accountant</u> – identification of investment opportunities and borrowing requirements and acts as the Authority's interface with brokers and counterparties.

#### 1.8 The Role of the Authority's Treasury Advisor

The Authority currently employs Arlingclose Ltd. as treasury advisor to provide the following services; strategic treasury management advice, advice relating to Housing & Capital finance, economic advice and interest rate forecasting, debt restructuring and portfolio review (structure and volatility), counterparty credit ratings and other creditworthiness indicators and training, particularly investment training, for Members and officers.

Arlingclose Ltd is authorised and regulated by the Financial Conduct Authority (FCA). Arlingclose Ltd is to provide the Authority with timely, clear and regular information about the financial sector to enable the Authority to take pro-active decisions which in turn, helps to minimise risk.

#### 1.9 Reporting and Monitoring of Treasury Management Activity

The Treasury Management Stewardship Report for 2014/15 will be presented to the Audit and Governance Committee for scrutiny and then Cabinet as soon as possible after the end of the financial year. As in previous years, the Treasury Management Strategy Statement will be supplemented by in-year reporting of treasury management activity and monitoring of prudential indicators, to the Audit and Governance Committee during 2015/16.

This report, together with all other reports to Council, Cabinet and the Audit and Governance Committee are a public record and can be viewed on the Authority's website. This demonstrates compliance with CLG Guidance on local government investments, which recommends that the initial strategy, and any revised strategy, should, when approved, be made available to the public free of charge, in print or online.

#### 2.0 THE TREASURY MANAGEMENT STRATEGY STATEMENT 2015/16

- 2.1 The purpose of this Treasury Management Strategy Statement is to set out for approval
  - The Borrowing Strategy 2015/16 (APPENDIX B)
  - The Debt Rescheduling Strategy 2015/16 (APPENDIX C)
  - The Annual Investment Strategy 2015/16 (APPENDIX D)
  - The Apportionment of Interest Strategy 2015/16 (APPENDIX E)
  - The Prudential Indicators 2015/16 to 2017/18 (APPENDIX F)
  - The Annual Minimum Revenue Provision (APPENDIX G)

#### 2.2 Economic Background.

- There is momentum in the UK economy, with a continued period of growth through domestically-driven activity and strong household consumption. There are signs that growth is becoming more balanced. The greater contribution from business investment should support continued, albeit slower, expansion of GDP. However, inflationary pressure is currently extremely benign and is likely to remain low in the short-term. There have been large falls in unemployment but levels of part-time working, self-employment and underemployment are significant and nominal earnings growth remains weak and below inflation.
- The MPC's focus is on both the degree of spare capacity in the economy and the rate at which this will be used up, factors prompting some debate on the Committee. Despite two MPC members having voted for an 0.25% increase in rates at each of the meetings August 2014 and December 2014, the minutes of the January 2015 meeting showed unanimity in maintaining the Bank Rate at 0.5% as there was sufficient risk that low inflation could become entrenched and the MPC became more concerned about the economic outlook.
- Credit outlook: The transposition of two European Union directives into UK legislation in the coming months will place the burden of rescuing failing EU banks disproportionately onto unsecured local authority investors. The Bank Recovery and Resolution Directive promotes the interests of individual and small businesses covered by the Financial Services Compensation Scheme and similar European schemes, while the recast Deposit Guarantee Schemes Directive includes large companies into these schemes. The combined effect of these two changes is to leave public authorities and financial organisations (including pension funds) as the only senior creditors likely to incur losses in a failing bank after July 2015.

The continued global economic recovery has led to a general improvement in credit conditions since last year. This is evidenced by a fall in the credit default swap spreads of banks and companies around the world. However, due to the above legislative changes, the credit risk associated with making unsecured bank deposits will increase relative to the risk of other investment options available to the Authority.

• Interest rate forecast: The Authority's treasury management advisor Arlingclose forecasts the first rise in official interest rates in August 2015 and a gradual pace of increases thereafter, with the average for 2015/16 being around 0.75%. Arlingclose believes the normalised level of the Bank Rate post-crisis to range between 2.5% and 3.5%. The risk to the upside (i.e. interest rates being higher) is weighted more towards the end of the forecast horizon. On the downside, Eurozone weakness and the threat of deflation have increased the risks to the durability of UK growth. If the negative indicators from the Eurozone become more entrenched, the Bank of England will likely defer rate rises to later in the year. Arlingclose projects gilt yields on an upward path in the medium term, taking the forecast average 10 year PWLB loan rate for 2015/16 to 2.7%.

#### 2.3 Outlook for UK Interest Rates:

The Authority's treasury advisor's current central case forecast for the UK Bank Rate is set out below.

March	June	Sept.	Dec.	March	June	Sept.	Dec.	March
2015	2015	2015	2015	2016	2016	2016	2016	2017
0.5%	0.5%	0.75%	0.75%	1.0%	1.0%	1.25%	1.25%	

The Authority's treasury advisor has forecast the first rise in official interest rate in Quarter3 of 2015.

#### 3.0 IMPLICATIONS FOR TREASURY ACTIVITY

- 3.1 The economic outlook, the financial health of sovereign states, major banks and investment counterparties and the regulatory changes that are anticipated, still provide major challenges and risk for treasury activity, particularly investment activity, during financial year 2015/16.
- 3.2 The principles in the proposed suite of treasury policies remain broadly unchanged from previous years borrowing will be prudent, minimize borrowing costs and maintain the stability of the debt maturity portfolio. Debt rescheduling should achieve interest savings, carry minimal risk and maintain the stability of the debt maturity portfolio. Investments will be prioritised and based upon the principles of security, liquidity and yield.
- 3.3 The Treasury Management Strategy Statement will be monitored throughout the year and, if necessary, amended and brought back to Members for approval.

#### 4.0 THE AUTHORITY'S CURRENT BALANCE SHEET AND TREASURY POSITION

4.1 The underlying need to borrow for capital purposes is measured by the Capital Financing Requirement (CFR). Usable reserves and balances are the underlying resources available for investment. The CFR balances and reserves are the core drivers of Treasury Management Activity. The estimates, based on the current Revenue Budget and Capital Programmes, are set out below:

	2013/14 Actual £m	2014/15 Estimate £m	2015/16 Estimate £m	2016/17 Estimate £m	2017/18 Estimate £m
CFR	91.629	91.270	90.773	90.261	89.830
Balances & Reserves	7.800	8.000	8.000	8.000	8.000
Net Balance Sheet Position	83.829	83.270	82.773	82.261	81.830

- 4.2 The Authority's level of physical debt and investments is linked to these components of the Balance Sheet. Market conditions, interest rate expectations and credit risk considerations will influence the Authority's strategy in determining the borrowing and investment activity against the underlying Balance Sheet position. The Authority's current strategy is to maintain borrowing and investments below their underlying levels (internal borrowing).
- 4.3 CIPFA's 'Prudential Code for Capital Finance in Local Authorities' recommends that the Authority's total debt should be lower than its highest forecast CFR over the next three years. The Authority expects to comply with this recommendation during 2015/16.

#### THE REVISED CIPFA CODE OF PRACTICE FOR TREASURY MANAGEMENT 2011

This Council re-adopts the four key recommendations of the CIPFA Code of Practice for Treasury Management.

- 1. The Council will create and maintain, as the cornerstones for effective treasury management:
  - A treasury management policy statement, stating the policies and objectives of its treasury management activities
  - Suitable treasury management practices (TMP's) setting out the manner in which the Council will seek to achieve those policies and objectives and prescribing how it will manage and control those activities.
- 2. The Council will receive reports on its treasury management policies, practices and activities including as a minimum, an annual strategy and plan in advance of the year, a midyear review and an annual report after its close, in the form prescribed in the TMP's.
- 3. The Council delegates responsibility for the implementation and monitoring of its treasury management policies and practices to the Cabinet and for execution and administration of treasury management decisions to the Section 151 Officer, who will act in accordance with the Council's policy statement and TMP's and CIPFA's Standard of Professional Practice on Treasury Management.
- 4. The Council's Audit and Governance Committee is responsible for ensuring effective scrutiny of the treasury management strategy, policies and activity.

#### **BORROWING STRATEGY 2015/16**

The Authority currently holds loans totaling £85.5m (£77.1m HRA and £8.5m General Fund). This is a decrease of £2m on the previous year (£78m HRA and £9.5m General Fund) and is part of the Authority's strategy for funding previous years' capital programme and for the self-financing of the HRA, which was presented to Cabinet on 17<sup>th</sup> January 2012 in the "Housing Revenue Account (HRA) Business Plan".

The Authority prefers to maintain maximum control and minimize risk over its borrowing activities whilst preserving flexibility on its loans portfolio. Capital expenditure levels, market conditions and interest rate levels will be monitored during the year in order to minimise borrowing costs over the medium to longer term. A prudent and pragmatic approach to borrowing will be maintained to minimise borrowing costs without compromising the longer-term stability of the portfolio, consistent with the Authority's Prudential Indicators.

Given the significant cuts to public expenditure and in particular to local government funding, the Authority's borrowing strategy continues to address the key issue of affordability without compromising the longer-term stability of the debt portfolio. With short-term interest rates currently much lower than long-term rates, at this time it is more cost effective to borrow internally or on a short term basis.

By utilising internal or short-term borrowing, the Authority is able to reduce overall treasury risk and net borrowing costs, despite the foregone investment income. This is likely to be beneficial whilst official interest rates remain low however the benefits of this strategy will be monitored to ensure the most effective outcome for the Authority.

In addition, the Authority may borrow short-term loans to cover unexpected cash flow shortages.

The approved sources of long and short term borrowing are:

- Internal borrowing
- Public Works Loans Board (PWLB) and its successor body
- UK local authorities
- Any institution approved for investments
- Any other bank or building society authorised by the Prudential Regulation Authority to operate in the UK.
- Capital market bond investors
- UK public and private sector pension funds (except Leicestershire County Council Pension Fund)
- Special purpose companies created to enable joint local authority bond issues

The Authority has previously raised the majority of its long-term borrowing from the Public Works Loan Board but it continues to investigate other sources of finance, such as local authority loans and bank loans that may be available at more favourable rates.

The Authority holds two LOBO (Lender's Option Borrower's Option) loans totalling £7.4m as part of its total borrowing of £85.5m, where the lender has the option to propose an increase in the interest rate at set dates, following which the Authority has the option to either accept the new rate or to repay the loan at no additional cost. These LOBO's have options during 2015/16 and although the Authority understands that the lenders are unlikely to exercise their options in the current low interest rate environment, there remains an element of refinancing risk. The Authority will take the opportunity to repay LOBO loans at no cost if it has the opportunity to do so.

Borrowing activity will be reported in the annual Treasury Management Stewardship Report and supplemented with in-year Treasury Activity Reports to the Audit and Governance Committee.

#### **DEBT RESCHEDULING STRATEGY 2015/16**

The Authority will continue to maintain a flexible policy for debt rescheduling.

The PWLB allows authorities to repay loans before maturity and either pay a premium or receive a discount according to a set formula based on current interest rates. However, the lower interest rate environment has adversely affected the scope to undertake meaningful debt restructuring although occasional opportunities arise. The rationale for rescheduling will be one or more of the following:

- Savings in interest costs with minimal risk.
- Balancing the volatility profile (i.e. the ratio of fixed to variable rate debt) of the debt portfolio.
- Amending the profile of maturing debt to reduce any inherent refinancing risks.

Any rescheduling activity will be undertaken within the Authority's Treasury Management Policy and Strategy. The Authority will agree in advance with its treasury advisor, the strategy and framework within which debt will be repaid / rescheduled, should opportunities arise. Thereafter, the Authority's debt portfolio will be monitored against equivalent interest rates and available refinancing options on a regular basis. As opportunities arise, they will be identified by the Authority's treasury advisor and discussed with the Authority's officers.

All rescheduling activity will comply with accounting and regulatory requirements and will be reported in the annual Treasury Management Stewardship Report and supplemented with in-year Treasury Activity Reports to the Audit and Governance Committee.

#### **ANNUAL INVESTMENT STRATEGY 2015/16**

#### **Background**

Guidance from CLG on Local Governments in England requires that an Annual Investment Strategy (AIS) be approved by Full Council.

#### **Investment Policy**

Both the CIPFA Code and the CLG Guidance require the Authority to invest its funds prudently. The Authority's objective when investing money is to strike an appropriate balance between risk and return, minimising the risk of incurring losses from defaults and the risk of receiving unsuitably low investment income. The Authority's investment priorities are:

- security of the invested capital;
- liquidity of the invested capital;
- An optimum yield which is commensurate with security and liquidity.

The Authority will not borrow money in advance of need for the purpose of investing at a higher rate. The speculative practice of borrowing purely in order to invest is unlawful.

# **Investment Strategy**

There is no intention to restrict investments to bank deposits, and investments may be made with any public or private sector organisations that meet the Authority's counterparty criteria. This reflects a lower likelihood that the UK and other governments will support failing banks as the bail-in provisions in the Banking Reform Act 2013, the EU Bank Recovery and Resolution Directive 2014/59/EU, and Deposit Guarantee Schemes Directive 2014/49/EU are implemented. In addition, the Authority may invest with organisations and pooled funds without credit ratings, following an external credit assessment and advice from the Authority's treasury management adviser.

The Authority understands that credit ratings are good, but not perfect, predictors of investment default. Full regard will therefore be given to other available information on the credit quality of the organisations, in which it invests, including credit default swap prices, financial statements, information on potential government support and reports in the quality financial press. No investments will be made with an organisation if there are substantive doubts about its credit quality, even though it may meet the credit rating criteria.

When deteriorating financial market conditions affect the creditworthiness of all organisations, as happened in 2008 and 2011, this is not generally reflected in credit ratings, but can be seen in other market measures. In these circumstances, the Authority will restrict its investments to those organisations of higher credit quality and reduce the maximum duration of its investments to maintain the required level of security. The extent of these restrictions will be in line with prevailing financial market conditions. If these restrictions mean that insufficient commercial organisations of high credit quality are available to invest the Authority's cash balances, then the surplus will be deposited with the UK Government, via the Debt Management Office for example, or with other local authorities. This will cause a reduction in the level of investment income earned, but will protect the principal sum invested.

The Authority compiles its cash flow forecast on a pessimistic basis, with receipts underestimated and payments over-estimated to minimise the risk of the Authority having to borrow on unfavourable terms. Limits on investments are set with reference to the Authority's Medium Term Financial Plan and cash flow forecast. This also determines the maximum period for which funds may prudently be committed.

The Section 151 Officer, under delegated powers, will undertake the most appropriate form of investments in keeping with the investment objectives, income and risk management requirements and Prudential Indicators.

#### INVESTMENT GUIDANCE AND COUNTERPARTY CRITERIA

In accordance with CLG Guidance, investments fall into two categories, Specified and Non-Specified.

<u>Specified Investments</u>: The CLG Guidance defines specified investments as those:

- Denominated in pound sterling
- has a maximum maturity of 1 year
- not defined as capital expenditure by Legislation
- invested with one of:
  - o the UK Government
  - o a UK local authority, parish council, community Council
  - o a body or investment scheme of 'high credit quality'

The Authority defines 'high credit quality' organisations as those having a credit rating of A- or higher that are domiciled in the UK, or a foreign country with a sovereign rating of AA+ or higher. For money market funds and other pooled funds 'high credit quality' is defined as those having a credit rating of A- or higher.

With major UK banks' credit ratings potentially falling below A- due to the possible removal of government uplift/support, Investments made to affected banks will be subjected to a limited amount and time limit based on the Authority's Counterparty Criteria Table.

<u>Non-Specified Investments</u>: Any investment not meeting the definition of a specified investment is classed as non-specified. The Authority does not intend to make any investments denominated in foreign currencies, nor any that are defined as capital expenditure by legislation, such as company shares. Counterparties with Non-specified investments will therefore be limited to long-term investments, i.e. those that are due to mature 12 months or longer from the date of arrangement, and investments with bodies and schemes not meeting the definition on high credit quality.

The Authority's investments are made with reference to the Authority's cash flow, the outlook for the UK Bank Rate, money market rates, the economic outlook and advice from the Authority's treasury adviser.

To minimise the risk of investment losses in the case of a default, the maximum that will be lent to any one organisation (other than the UK Government) will be £5 million. A group of banks under the same ownership or a group of funds under the same management will be treated as a single organisation for limit purposes. Limits will also be placed on investments in brokers' nominee accounts (e.g. King & Shaxson), foreign countries and industry sectors as below:

	Cash limit
Any single organisation, except the UK Central Government	£5m each
UK Central Government	Unlimited

Any group of organisations under the same ownership	£5m per group		
Any group of pooled funds under the same management	£5 m per manager		
Negotiable instruments held in a broker's nominee account	£5m per broker		
Foreign countries	£5m per country		
Registered Providers	£5m in total		
Unsecured Investments with Building Societies	£5m in total		
Loans to small businesses	£2m in total		
Money Market Funds	£15m in total		
Total Investments without credit rating or rated below A-	£5m in total		

The Authority may lend or invest money using any of the following instruments:

- interest-bearing bank accounts
- fixed term deposits and loans
- callable deposits and loans where the Authority may demand repayment at any time (with or without notice)
- callable deposits and loans where the borrower may repay before maturity
- certificate of deposit
- bonds, notes, bills, commercial paper and other marketable instruments
- shares in money market funds and other pooled funds

# **Counterparty Criteria**

The Authority may invest its surplus funds with any of the counterparties in the table below, subject to the limits shown:

Counterparty		Cash limit		Time limit †
		Unsecured	Secured	
Banks & Building Societies,	AAA		£3m each***	5 years*
	AA+	£1.5m each***		5 years*
	AA			4 years*
other organisations and	AA-			3 years*
securities whose lowest published long-term credit	A+	Caon		2 years
rating from Fitch, Moody's and	Α			1 year
Standard & Poor's is:	A-			6months
	BBB+	£1m each***	£1.5m***	100days
	BBB or BBB-	£1m each***	£1.5m***	Next day
UK Central Government (irresp rating)	Unlimited		50 years**	
UK Local Authorities (irresperating)	£5m each		50 years**	
UK Registered Providers of S whose lowest published long-te is AA- or higher	£3m each		10 years**	
UK Registered Providers of S whose lowest published long-te is A- or higher	£3m each		5 years	
UK Registered Providers of S whose lowest published long-te is BBB- or higher and those ratings	£2m each		2 years	
UK Building Societies without cr	£1m each		6 months	

Money market funds and other pooled funds	£5m each	n/a (Secured)
Any other organisation, subject to an external credit assessment and specific advice from the Authority's treasury management adviser	£3m each	3 months
	£1m each	1 year
	£100k each	5 years

<sup>\*</sup> but no longer than 2 years in fixed-term deposits and other illiquid instruments

**Credit Rating:** Investment decisions are made by reference to the lowest published long-term credit rating from Fitch, Moody's or Standard & Poor's. Where available, the credit rating relevant to the specific investment or class of investment is used, otherwise the counterparty credit rating is used.

**Banks Unsecured:** Accounts, deposits, certificates of deposit and senior unsecured bonds with banks and building societies, other than multilateral development banks. These investments are subject to the risk of credit loss via a bail-in should the regulator determine that the bank is failing or likely to fail. Unsecured investment with banks rated BBB or BBB- are restricted to overnight deposits at the Authority's current account bank.

Banks Secured: Covered bonds, reverse repurchase agreements and other collateralised arrangements with banks and building societies. These investments are secured on the bank's assets, which limits the potential losses in the unlikely event of insolvency, and means that they are exempt from bail-in. Where there is no investment specific credit rating, but the collateral upon which the investment is secured has a credit rating, the highest of the collateral credit rating and the counterparty credit rating will be used to determine cash and time limits. The combined secured and unsecured investments in any one bank will not exceed the cash limit for secured investments.

**Government:** Loans, bonds and bills issued or guaranteed by national governments, regional and local authorities and multilateral development banks. These investments are not subject to bail-in, and there is an insignificant risk of insolvency. Investments with the UK Government may be made in unlimited amounts for up to 50 years.

**Registered Providers:** Loans and bonds issued by, guaranteed by or secured on the assets of Registered Providers of Social Housing, formerly known as Housing Associations. These bodies are tightly regulated by the Homes and Communities Agency and, as providers of public services; they retain a high likelihood of receiving government support if needed.

**Pooled Funds:** Shares in diversified investment vehicles consisting of the any of the above investment types, plus equity shares and property. These funds have the advantage of providing wide diversification of investment risks, coupled with the services of a professional fund manager in return for a fee. Money Market Funds that offer sameday liquidity and aim for a constant net asset value will be used as an alternative to instant access bank accounts, while pooled funds whose value changes with market prices and/or have a notice period will be used for longer investment periods.

Bond, equity and property funds offer enhanced returns over the longer term, but are more volatile in the short term. These allow the Authority to diversify into asset classes other than cash without the need to own and manage the underlying investments. Because these funds have no defined maturity date, but are available for withdrawal after a notice period, their performance and continued suitability in meeting the Authority's investment objectives will be manifered regularly.

<sup>\*\*</sup> but no longer than 5 years in fixed-term deposits and other illiquid instruments

<sup>\*\*\*</sup> The combined secured and unsecured investment in any one bank will not exceed the cash limit for secured investments.

**Other Organizations:** The Authority may also invest cash with other organisations, for example by making loans to small businesses. Because of the higher perceived risk of unrated businesses, such investments may provide considerably higher rates of return. They will however only be made following a favourable external credit assessment and on the specific advice of the Authority's treasury management adviser.

Risk Assessment and Credit Ratings: The Authority uses long-term credit ratings from the three main rating agencies Fitch Ratings, Moody's Investors Service and Standard & Poor's Financial Services to assess the risk of investment default. The lowest available counterparty credit rating will be used to determine credit quality, unless an investment-specific rating is available. Credit ratings are obtained and monitored by the Authority's treasury advisers, who will notify changes in ratings as they occur. Where an entity has its credit rating downgraded so that it fails to meet the approved investment criteria then:

- no new investments will be made
- any existing investments that can be recalled or sold at no cost will be, and
- Full consideration will be given to the recall or sale of all other existing investments with the affected counterparty.

Where a credit rating agency announces that a credit rating is on review for possible downgrade (also known as "rating watch negative" or "credit watch negative") so that it may fall below the approved rating criteria, then only investments that can be withdrawn on the next working day will be made with that organisation until the outcome of the review is announced. This policy will not apply to negative outlooks, which indicate a long-term direction of travel rather than an imminent change of rating.

**Policy on Use of Financial Derivatives:** Local authorities have previously made use of financial derivatives embedded into loans and investments both to reduce interest rate risk (e.g. interest rate collars and forward deals) and to reduce costs or increase income at the expense of greater risk (e.g. LOBO loans and callable deposits). The general power of competence in Section 1 of the *Localism Act 2011* removes much of the uncertainty over local authorities' use of standalone financial derivatives (i.e. those that are not embedded into a loan or investment).

The Authority will only use standalone financial derivatives (such as swaps, forwards, futures and options) where they can be clearly demonstrated to reduce the overall level of the financial risks that the Authority is exposed to. Additional risks presented, such as credit exposure to derivative counterparties, will be taken into account when determining the overall level of risk. Embedded derivatives, including those present in pooled funds, will not be subject to this policy, although the risks they present will be managed in line with the overall treasury risk management strategy.

Financial derivative transactions may be arranged with any organisation that meets the approved investment criteria. The current value of any amount due from a derivative counterparty will count against the counterparty credit limit and the relevant foreign country limit.

The CLG Guidance and the CIPFA Code do not prescribe any particular treasury management strategy for local authorities to adopt. The Head of Finance, having consulted the Portfolio Holder for Finance, believes that the above strategy represents an appropriate balance between risk management and cost effectiveness.

All Investment activity will be reported in the annual Treasury Management Stewardship Report and supplemented with in-year Treasury Activity Reports to the Audit and Governance Committee.

#### **APPORTIONMENT OF INTEREST STRATEGY 2015/16**

The Localism Act 2011 required Local Authorities to allocate existing and future borrowing costs between the Housing Revenue Account and the General Fund.

Accordingly, the Authority notionally split its existing debt into General Fund and Housing Revenue Account as detailed in the 'Borrowing Strategy'. Any future borrowing will be assigned in its entirety to the appropriate revenue account.

Interest payable and any other costs arising from long-term loans (for example, premiums and discounts on early redemption) will be charged to the appropriate revenue account.

Interest received on investment income is budgeted to be apportioned between General Fund and the Housing Revenue Account based on an estimated cash flow position. For 2015/16, the budgeted investment income is £145,000 and is apportioned as follows: £92,000 General Fund and £53,000 Housing Revenue Account. Any over or under achievement of investment income is apportioned on this basis, at the end of the financial year.

#### PRUDENTIAL INDICATORS

#### 1 Background

The Local Government Act 2003 requires the Authority to have regard to CIPFA's Prudential Code for Capital Finance in Local Authorities (the "CIPFA Prudential Code") when determining how much money it can afford to borrow. The objectives of the Prudential Code are to ensure within a clear framework, that the capital investment plans of local authorities are affordable, prudent and sustainable and that treasury management decisions are taken in accordance with good professional practice. To demonstrate that the Authority has fulfilled these objectives, the Prudential Code sets out the following indicators that must be set and monitored each year.

#### 2. Gross Debt and the Capital Financing Requirement

This is a key indicator of prudence. In order to ensure that over the medium term debt will only be for a capital purpose, the Authority should ensure that the debt does not, except in the short term, exceed the total of the capital financing requirement in the preceding year plus the estimates of any additional increases to the capital financing requirement for the current and next two financial years.

The Section 151 Officer reports that the Authority has had no difficulty meeting this requirement in 2012/13, nor is there any difficulties envisaged for future years. This view takes into account current commitments, existing plans and the proposals in the approved budget.

#### 3. Estimates of Capital Expenditure

This indicator is set to ensure that the level of proposed capital expenditure remains within sustainable limits and, in particular, to consider the impact on Council Tax and in the case of the HRA, housing rent levels.

Capital Expenditure	2014/15 Approved £m	2014/15 Revised £m	2015/16 Estimate £m	2016/17 Estimate £m	2017/18 Estimate £m
Non-HRA	2.496	2.501	2.597	1.537	1.283
HRA	19.394	17.656	9.105	7.850	7.852
Total	21.890	20.156	11.702	9.386	9.135

Capital expenditure will be financed or funded as follows:

Capital Financing	2014/15 Approved £m	2014/15 Revised £m	2015/16 Estimate £m	2016/17 Estimate £m	2017/18 Estimate £m
Capital receipts	1.299	1.299	0.789	0.514	0.430
Government Grants	8.226	7.756	0.637	0.237	0.237
Major Repairs Allowance	3.978	3.978	3.991	3.991	3.991
Reserves	3.990	2.858	1.517	0.000	0.000
Other Contribution-s106	0.085	0.000	0.559	0.000	0.000
Grants - Other	0.000	0.000	0.000	0.000	0.000
Revenue contributions	3.072	3.071	3.159	3.494	3.580
Total Financing	20.650	18.963	10.652	8.236	8.238
Supported borrowing	0.000	0.000	0.000	0.000	0.000
Unsupported borrowing	1.240	1.194	1.050	1.151	0.897
Total Funding	1.240	1.194	1.050	1.151	0.897
Total Financing and Funding	21.890	<b>20.156</b>	11.702	9.386	9.135

#### 4. Ratio of Financing Costs to Net Revenue Stream

This is an indicator of affordability and highlights the revenue implications of existing and proposed capital expenditure by identifying the proportion of the revenue budget required to meet financing costs. The definition of financing costs is set out in the Prudential Code.

The ratio is based on costs net of investment income.

Ratio of Financing Costs to Net Revenue Stream	2014/15 Approved %	2014/15 Revised %	2015/16 Estimate %	2016/17 Estimate %	2017/18 Estimate %
Non-HRA	10.14	8.16	7.30	7.62	7.93
HRA	14.91	14.58	13.81	13.68	13.55
Total (Average)	13.31	12.13	11.39	11.44	11.48

#### 5. Capital Financing Requirement

The Capital Financing Requirement (CFR) measures the Authority's underlying need to borrow for a capital purpose. The calculation of the CFR is taken from the amounts held in the Balance Sheet relating to capital expenditure and it's financing.

Capital Financing Requirement	2013/14 Actual £m	2014/15 Estimate £m	2015/16 Estimate £m	2016/17 Estimate £m	2017/18 Estimate £m
Non-HRA	13.460	14.111	14.646	15.189	15.837
HRA	78.168	77.159	76.127	75.072	73.993
Total CFR	91.629	91.270	90.773	90.261	89.830

#### 6. Actual External Debt

This indicator is obtained directly from the Authority's balance sheet. It is the closing balance for actual gross borrowing plus other long-term liabilities. This Indicator is measured in a manner consistent for comparison with the Operational Boundary and Authorised Limit.

Actual External Debt as at 31/03/2014	£m
Borrowing	87.523
Other Long-term Liabilities	8.59
Total	96.113

#### 7. Incremental Impact of Capital Investment Decisions

This is an indicator of affordability that shows the impact of capital investment decisions on Council Tax and Housing Rent levels. The incremental impact is calculated by comparing the total revenue budget requirement of the current approved capital programme with an equivalent calculation of the revenue budget requirement arising from the proposed capital programme.

Incremental Impact of Capital Investment Decisions	2014/15 Approved £	2014/15 Revised £	2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
Increase in Band D Council Tax	2.59	2.94	2.05	2.39	2.80
Increase in Average Weekly Housing Rents	4.3	4.3	4.27	3.02	2.02

Rent increases are currently based on RPI + 0.5% + £2 (maximum). Following the recent government consultation, the estimates for 15/16 onwards are based on CPI + 1%. However in addition to this we have also applied a maximum rent increase of £4 per week as we continue to work towards rent convergence.

#### 8. Authorised Limit and Operational Boundary for External Debt

The Authority has an integrated treasury management strategy and manages its treasury position in accordance with its approved strategy and practice. Overall borrowing will therefore arise as a consequence of all the financial transactions of the Authority and not just those arising from capital spending reflected in the CFR.

The **Authorised Limit** sets the maximum level of external debt on a gross basis (i.e. excluding investments) for the Authority. It is measured on a daily basis against all external debt items on the Balance Sheet (i.e. long and short term borrowing, overdrawn bank balances and long term liabilities). This Prudential Indicator separately identifies borrowing from other long term liabilities such as finance leases. It is consistent with the Authority's existing commitments, its proposals for capital expenditure and financing and its approved treasury management policy statement and practices.

The Authorised Limit has been set on the estimate of the most likely, prudent but not worst case scenario with sufficient headroom over and above this to allow for unusual cash movements.

The Authorised Limit is the statutory limit determined under Section 3(1) of the Local Government Act 2003 (referred to in the legislation as the Affordable Limit).

Authorised Limit for External Debt	2014/15 Approved £m	2014/15 Revised £m	2015/16 Estimate £m	2016/17 Estimate £m	2017/18 Estimate £m
Borrowing	97.972	96.355	95.967	95.306	86.454
Other Long-term Liabilities	0.700	0.700	0.700	0.700	0.700
Total	98.672	97.055	96.667	96.006	87.154

The Operational Boundary links directly to the Authority's estimates of the CFR and estimates of other cash flow requirements. This indicator is based on the same estimates as the Authorised Limit reflecting the most likely, prudent but not worst case scenario but without the additional headroom included within the Authorised Limit.

The Section 151 Officer has delegated authority, within the total limit for any individual year, to effect movement between the separately agreed limits for borrowing and other long-term liabilities. Decisions will be based on the outcome of financial option appraisals and best value considerations. Any movement between these separate limits will be reported to the next meeting of the Council.

Operational Boundary for External Debt	2014/15 Approved £m	2014/15 Revised £m	2015/16 Estimate £m	2016/17 Estimate £m	2017/18 Estimate £m
Borrowing	95.972	94.355	93.967	93.306	84.454
Other Long-term Liabilities	0.500	0.500	0.500	0.500	0.500
Total	96.472	94.855	94.467	93.806	84.954

#### 9. Adoption of the CIPFA Treasury Management Code

This indicator demonstrates that the Authority has adopted the principles of best practice.

#### Adoption of the CIPFA Code of Practice in Treasury Management

The Authority has re-affirmed adoption of the CIPFA Treasury Management Code within this strategy, 10 February 2015.

The Authority has incorporated the changes from the revised CIPFA Code of Practice into its treasury policies, procedures and practices.

#### 10. Upper Limits for Fixed Interest Rate Exposure and Variable Interest Rate Exposure

These indicators allow the Authority to manage the extent to which it is exposed to changes in interest rates. The Authority calculates these limits on net principal outstanding sums (i.e. fixed rate debt net of fixed rate investments).

The upper limit for variable rate exposure has been set to ensure that the Authority is not exposed to interest rate rises which could adversely impact on the revenue budget. The limit allows for the use of variable rate debt to offset exposure to changes in short-term rates on investments.

	Existing (Benchmark) level 31/03/14 %	2014/15 Approved %	2014/15 Revised %	2015/16 Estimate %	2016/17 Estimate %	2017/18 Estimate %
Upper Limit for Fixed Interest Rate Exposure	100	100	100	100	100	100
Upper Limit for Variable Interest Rate Exposure	50	50	50	50	50	50

The limits above provide the necessary flexibility within which decisions will be made for drawing down new loans on a fixed or variable rate basis; the decisions will ultimately be determined by expectations of anticipated interest rate movements as set out in the Authority's treasury management strategy.

Fixed rate investments and borrowings are those where the rate of interest is fixed for the whole financial year. Instruments that mature during the financial year are classed as variable rate.

#### 11. Maturity Structure of Fixed Rate borrowing

This indicator highlights the existence of any large concentrations of fixed rate debt needing to be replaced at times of uncertainty over interest rates and is designed to protect against excessive exposures to interest rate changes in any one period, in particular in the course of the next ten years.

It is calculated as the amount of projected borrowing that is fixed rate maturing in each period as a percentage of total projected borrowing that is fixed rate. The maturity of borrowing is determined by reference to the earliest date on which the lender can require payment.

Maturity structure of fixed rate borrowing	Lower Limit for 2015/16 %	Upper Limit for 2015/16
under 12 months	0	20
12 months and within 24 months	0	20
24 months and within 5 years	0	20
5 years and within 10 years	0	50
10 years and within 20 years	0	50
20 years and within 30 years	0	60
30 years and within 40 years	0	50
40 years and within 50 years	0	50
50 years and above	0	0

#### 12. Upper Limit for total principal sums invested over 364 days

The purpose of this limit is to contain exposure to the possibility of loss that may arise as a result of the Authority having to seek early repayment of the sums invested.

Given the increasing risk and continued low returns from short-term unsecured bank investments, the Authority aims to further diversify into more secure and/or higher yielding asset classes during 2015/16. This is specially the case for the estimated £10m that is available for longer-term investment. All of the Authorities surplus cash is currently invested in short-term unsecured bank deposit and money market funds. This diversification will therefore represent a substantial change in strategy over the coming year.

	2014/15	2014/15	2015/16	2016/17	2017/18
	Approved	Revised	Estimate	Estimate	Estimate
	£m	£m	£m	£m	£m
Upper Limit	10	10	10	10	10

#### ANNUAL MINIMUM REVENUE PROVISION STATEMENT

#### Background

Where the Authority finances capital expenditure by debt, it must put aside resources to repay that debt in later years. The amount charged to the revenue budget for the repayment of debt is known as Minimum Revenue Provision (MRP). Although there has been no statutory minimum since 2008, the Local Government Act 2003 requires the Authority to have regard to the Department for Communities and Local Government's Guidance on Minimum Revenue Provision (the Guidance) most recently issued in 2012.

In February 2008 the Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2008 [Statutory Instrument 2008/414] were approved by Parliament and became effective on 31 March 2008. These regulations replaced the formula based method for calculating MRP which existed under previous regulations under the Local Government Act 2003. The new regulations required a local authority to determine each financial year an amount of MRP which it considers to be prudent. Linked to this new regulation, the Department of Communities and Local Government (CLG) produced Statutory Guidance which local authorities are required to follow, setting out what constitutes a prudent provision.

The CLG Guidance recommends that before the start of the financial year, a statement of MRP policy for the forthcoming financial year is approved by the Full Council. The broad aim of the Policy is to ensure that MRP is charged over a period that is reasonably commensurate with the period over which the capital expenditure which gave rise to the debt provides benefits. In the case of borrowing supported by Revenue Support Grant, the aim is that MRP is charged over a period reasonably commensurate with the period implicit in the determination of that grant. MRP is not required to be charged to the Housing Revenue Account. Where a local authority's overall CFR is £nil or a negative amount there is no requirement to charge MRP.

The move to International Financial Reporting Standards (IFRS) means that Private Finance Initiative (PFI) schemes and Operating Leases may be brought on Balance Sheet. Where this is the case, such items are classed in accounting terms as a form of borrowing. CLG has therefore proposed amending the Capital Finance Regulations to ensure that the impact on the Revenue account is neutral, with MRP for these items matching the principal repayment embedded within the PFI or lease agreement.

In the case of the Housing Revenue Account (HRA) and following the implementation of the new self-financing arrangements from April 2012, the structure of the debt that was incurred to fund the self-financing was based on the principal being repaid over the life of the HRA business plan, which also takes into account the 'old' HRA debt. For 2015/16, the MRP for HRA is determined by the amounts of principal repaid on the loans that were taken out on an annuity basis.

#### MRP Options:

Four options for prudent MRP are set out in the CLG Guidance. Details of each are set out below:

## Option 1 – Regulatory Method.

MRP under this option, is the amount determined in accordance with the 2003 regulations. In effect, this is 4% of the total Capital Financing Requirement (CFR) excluding HRA borrowing and Adjustment A. Adjustment A is an accounting adjustment to ensure consistency with previous capital regulations. Once calculated this figure is fixed. For this Authority, Adjustment A is fixed at £606,250.49.

#### Option 2 – CFR Method.

MRP under this option is the same as option 1 but ignores Adjustment A. In effect, this is 4% of the CFR less HRA borrowing.

#### Option 3 – Asset Life Method.

Where capital expenditure on an asset is financed either wholly or in part by borrowing or credit arrangements, MRP is determined by the life of the asset. For example, if the asset life is 5 years, then the MRP for that asset will be based on 20% of the capital expenditure (unsupported borrowing), per year for 5 years.

#### Option 4 - Depreciation Method.

Under this option, MRP would be based on the provision required under depreciation accounting. It would also take into account any residual value at the end of the life of the asset. For example, if the asset life was 5 years and the residual value was anticipated to be 10% of the asset value, then the MRP for that asset would be based on 20% of the capital expenditure (unsupported borrowing) less 10% residual value per year for 5 years.

#### **MRP Policy for 2015/16:**

The Authority will apply Option 1 in respect of supported capital expenditure.

The Authority will apply Option 2 in respect of unsupported capital expenditure.

TABLE 1

## COUNCIL TAX BASE 2015/2016

PARISH / SPECIAL EXPENSE AREA	COUNCIL
	TAX BASE
APPLEBY MAGNA	420
ASHBY DE LA ZOUCH	4,773
ASHBY WOULDS	1,096
BARDON	13
BELTON	292
BREEDON-ON-THE-HILL	404
CASTLE DONINGTON	2,253
CHARLEY	75
CHILCOTE	56
COALVILLE	5,719
COLEORTON	529
ELLISTOWN & BATTLEFLAT	758
HEATHER	312
HUGGLESCOTE & DONINGTON LE HEATH	1,247
IBSTOCK	1,882
ISLEY WALTON-CUM-LANGLEY	27
KEGWORTH	1,178
LOCKINGTON CUM HEMINGTON	237
LONG WHATTON and DISEWORTH	728
MEASHAM	1,487
NORMANTON-LE-HEATH	63
OAKTHORPE, DONISTHORPE and ACRESFORD	772
OSGATHORPE	180
PACKINGTON	343
RAVENSTONE	763
SNARESTONE	128
STAUNTON HAROLD	60
STRETTON-EN-LE-FIELD	19
SWANNINGTON	433
SWEPSTONE	255
WHITWICK	2,625
WORTHINGTON	537
TOTAL	29,664

## COUNCIL TAX 2015/2016 - DISTRICT EXPENSES & SPECIAL ITEMS

## BAND 'D' EQUIVALENTS

TABLE 2

PARISH	DISTRICT	PARISH	SPECIAL	TOTAL
	EXP'S	EXP'S	EXP'S	BAND D
				PROPERTY
	£р	£р	£р	£р
APPLEBY MAGNA	158.58	33.48	3.50	195.56
ASHBY DE LA ZOUCH	158.58	70.96	0.00	229.54
ASHBY WOULDS	158.58	78.01	0.00	236.59
BARDON	158.58	0.00	0.00	158.58
BELTON	158.58	54.79	0.00	213.37
BREEDON-ON-THE-HILL	158.58	35.89	0.00	194.47
CASTLE DONINGTON	158.58	116.98	0.00	275.56
CHARLEY	158.58	50.91	0.00	209.49
CHILCOTE	158.58	0.00	0.00	158.58
COALVILLE	158.58	0.00	63.53	222.11
COLEORTON	158.58	26.67	5.31	190.56
ELLISTOWN & BATTLEFLAT	158.58	78.72	0.00	237.30
HEATHER	158.58	35.09	0.00	193.67
HUGGLESCOTE & DONINGTON LE HEATH	158.58	68.13	18.00	244.71
IBSTOCK	158.58	77.58	0.00	236.16
ISLEY WALTON -CUM-LANGLEY	158.58	13.63	0.00	172.21
KEGWORTH	158.58	82.67	0.00	241.25
LOCKINGTON CUM HEMINGTON	158.58	29.01	7.10	194.69
LONG WHATTON & DISEWORTH	158.58	50.82	0.00	209.40
MEASHAM	158.58	64.77	1.08	224.43
NORMANTON-LE-HEATH	158.58	0.00	0.00	158.58
OAKTHORPE, DONISTHORPE & ACRESFORD	158.58	54.39	4.22	217.19
OSGATHORPE	158.58	21.19	1.78	181.55
PACKINGTON	158.58	56.27	0.00	214.85
RAVENSTONE WITH SNIBSTON	158.58	65.75	0.41	224.74
SNARESTONE	158.58	48.25	0.00	206.83
STAUNTON HAROLD	158.58	3.33	0.00	161.91
STRETTON-EN-LE-FIELD	158.58	0.00	57.05	215.63
SWANNINGTON	158.58	41.57	0.00	200.15
SWEPSTONE	158.58	42.77	0.00	201.35
WHITWICK	158.58	68.70	7.50	234.78
WORTHINGTON	158.58	18.04	0.00	176.62

TABLE 3

## COUNCIL TAX 2015/2016 (DISTRICT AND SPECIAL ITEMS) BY AREA AND VALUATION BAND

	BAND A	BAND B	BAND C	BAND D	BAND E	BAND F	BAND G	BAND H
APPLEBY MAGNA	130.37	152.10	173.83	195.56	239.02	282.48	325.93	391.12
ASHBY TOWN	153.03	178.53	204.03	229.54	280.55	331.56	382.57	459.08
ASHBY WOULDS	157.73	184.01	210.30	236.59	289.17	341.74	394.32	473.18
BARDON	105.72	123.34	140.96	158.58	193.82	229.06	264.30	317.16
BELTON	142.25	165.95	189.66	213.37	260.79	308.20	355.62	426.74
BREEDON-ON-THE-HILL	129.65	151.25	172.86	194.47	237.69	280.90	324.12	388.94
CASTLE DONINGTON	183.71	214.32	244.94	275.56	336.80	398.03	459.27	551.12
CHARLEY	139.66	162.94	186.21	209.49	256.04	302.60	349.15	418.98
CHILCOTE	105.72	123.34	140.96	158.58	193.82	229.06	264.30	317.16
COALVILLE	148.07	172.75	197.43	222.11	271.47	320.83	370.18	444.22
COLEORTON	127.04	148.21	169.39	190.56	232.91	275.25	317.60	381.12
ELLISTOWN & BATTLEFLAT	158.20	184.57	210.93	237.30	290.03	342.77	395.50	474.60
HEATHER	129.11	150.63	172.15	193.67	236.71	279.75	322.78	387.34
HUGGLESCOTE & DONINGTON LE HEATH	163.14	190.33	217.52	244.71	299.09	353.47	407.85	489.42
IBSTOCK	157.44	183.68	209.92	236.16	288.64	341.12	393.60	472.32
ISLEY WALTON -CUM-LANGLEY	114.81	133.94	153.07	172.21	210.48	248.75	287.02	344.42
KEGWORTH	160.83	187.64	214.44	241.25	294.86	348.47	402.08	482.50
LOCKINGTON CUM HEMINGTON	129.79	151.42	173.06	194.69	237.96	281.22	324.48	389.38
LONG WHATTON & DISEWORTH	139.60	162.87	186.13	209.40	255.93	302.47	349.00	418.80
MEASHAM	149.62	174.56	199.49	224.43	274.30	324.18	374.05	448.86
NORMANTON-LE-HEATH	105.72	123.34	140.96	158.58	193.82	229.06	264.30	317.16
OAKTHORPE, DONISTHORPE & ACRESFORD	144.79	168.92	193.06	217.19	265.46	313.72	361.98	434.38
OSGATHORPE	121.04	141.20	161.37	181.55	221.90	262.24	302.59	363.10
PACKINGTON	143.23	167.11	190.98	214.85	262.59	310.34	358.08	429.70
RAVENSTONE WITH SNIBSTON	149.82	174.80	199.76	224.74	274.68	324.62	374.56	449.48
SNARESTONE	137.89	160.87	183.85	206.83	252.79	298.75	344.72	413.66
STAUNTON HAROLD	107.94	125.93	143.92	161.91	197.89	233.87	269.85	323.82
STRETTON-EN-LE-FIELD	143.75	167.71	191.67	215.63	263.55	311.47	359.38	431.26
SWANNINGTON	133.43	155.67	177.91	200.15	244.63	289.11	333.58	400.30
SWEPSTONE	134.23	156.61	178.98	201.35	246.09	290.84	335.58	402.70
WHITWICK	156.52	182.60	208.70	234.78	286.96	339.12	391.30	469.56
WORTHINGTON	117.75	137.37	157.00	176.62	215.87	255.12	294.37	353.24

TABLE 4

	Α	В	С	D	E	F	G	Н
	£	£	£	£	£	£	£	£
Leicestershire County Council	722.77	843.23	963.69	1084.15	1325.08	1566.00	1806.92	2168.30
Leicestershire Police and Crime								
Commissioner	120.00	140.00	160.00	180.00	219.99	259.99	299.99	360.00
Combined Fire Authority	40.29	47.00	53.72	60.43	73.86	87.29	100.72	120.86

## COUNCIL TAX 2015/2016 BY AREA AND VALUATION BAND

	BAND A	BAND B	BAND C	BAND D	BAND E	BAND F	BAND G	BAND H
APPLEBY MAGNA	1,013.43	1,182.33	1,351.24	1,520.14	1,857.95	2,195.76	2,533.57	3,040.28
ASHBY DE LA ZOUCH	1,036.08	1,208.76	1,381.44	1,554.12	1,899.48	2,244.84	2,590.20	3,108.24
ASHBY WOULDS	1,040.78	1,214.24	1,387.71	1,561.17	1,908.10	2,255.02	2,601.95	3,122.34
BARDON	988.77	1,153.57	1,318.36	1,483.16	1,812.75	2,142.34	2,471.93	2,966.32
BELTON	1,025.30	1,196.18	1,367.07	1,537.95	1,879.72	2,221.48	2,563.25	3,075.90
BREEDON-ON-THE-HILL	1,012.70	1,181.48	1,350.27	1,519.05	1,856.62	2,194.18	2,531.75	3,038.10
CASTLE DONINGTON	1,066.76	1,244.55	1,422.35	1,600.14	1,955.73	2,311.31	2,666.90	3,200.28
CHARLEY	1,022.71	1,193.17	1,363.62	1,534.07	1,874.97	2,215.88	2,556.78	3,068.14
CHILCOTE	988.77	1,153.57	1,318.36	1,483.16	1,812.75	2,142.34	2,471.93	2,966.32
COALVILLE	1,031.13	1,202.98	1,374.84	1,546.69	1,890.40	2,234.11	2,577.82	3,093.38
COLEORTON	1,010.09	1,178.44	1,346.79	1,515.14	1,851.84	2,188.54	2,525.23	3,030.28
ELLISTOWN & BATTLEFLAT	1,041.25	1,214.80	1,388.34	1,561.88	1,908.96	2,256.05	2,603.13	3,123.76
HEATHER	1,012.17	1,180.86	1,349.56	1,518.25	1,855.64	2,193.03	2,530.42	3,036.50
HUGGLESCOTE & DONINGTON LE HEATH	1,046.19	1,220.56	1,394.92	1,569.29	1,918.02	2,266.75	2,615.48	3,138.58
IBSTOCK	1,040.49	1,213.91	1,387.32	1,560.74	1,907.57	2,254.40	2,601.23	3,121.48
ISLEY WALTON -CUM-LANGLEY	997.86	1,164.17	1,330.48	1,496.79	1,829.41	2,162.03	2,494.65	2,993.58
KEGWORTH	1,043.89	1,217.87	1,391.85	1,565.83	1,913.79	2,261.75	2,609.72	3,131.66
LOCKINGTON CUM HEMINGTON	1,012.85	1,181.65	1,350.46	1,519.27	1,856.89	2,194.50	2,532.12	3,038.54
LONG WHATTON & DISEWORTH	1,022.65	1,193.10	1,363.54	1,533.98	1,874.86	2,215.75	2,556.63	3,067.96
MEASHAM	1,032.67	1,204.79	1,376.90	1,549.01	1,893.23	2,237.46	2,581.68	3,098.02
NORMANTON-LE-HEATH	988.77	1,153.57	1,318.36	1,483.16	1,812.75	2,142.34	2,471.93	2,966.32
OAKTHORPE, DONISTHORPE & ACRESFORD	1,027.85	1,199.15	1,370.46	1,541.77	1,884.39	2,227.00	2,569.62	3,083.54
OSGATHORPE	1,004.09	1,171.43	1,338.78	1,506.13	1,840.83	2,175.52	2,510.22	3,012.26
PACKINGTON	1,026.29	1,197.33	1,368.38	1,539.43	1,881.53	2,223.62	2,565.72	3,078.86
RAVENSTONE WITH SNIBSTON	1,032.88	1,205.03	1,377.17	1,549.32	1,893.61	2,237.91	2,582.20	3,098.64
SNARESTONE	1,020.94	1,191.10	1,361.25	1,531.41	1,871.72	2,212.04	2,552.35	3,062.82
STAUNTON HAROLD	990.99	1,156.16	1,321.32	1,486.49	1,816.82	2,147.15	2,477.48	2,972.98
STRETTON-EN-LE-FIELD	1,026.81	1,197.94	1,369.08	1,540.21	1,882.48	2,224.75	2,567.02	3,080.42
SWANNINGTON	1,016.49	1,185.90	1,355.32	1,524.73	1,863.56	2,202.39	2,541.22	3,049.46
SWEPSTONE	1,017.29	1,186.83	1,356.38	1,525.93	1,865.03	2,204.12	2,543.22	3,051.86
WHITWICK	1,039.57	1,212.84	1,386.10	1,559.36	1,905.88	2,252.41	2,598.93	3,118.72
WORTHINGTON	1,000.80	1,167.60	1,334.40	1,501.20	1,834.80	2,168.40	2,502.00	3,002.40

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## NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

## **COUNCIL – 24 FEBRUARY 2015**

Title of report	STREET TRADING POLICY
Contacts	Councillor Alison Smith MBE 01530 835668 alison.smith@nwleicestershire.gov.uk  Chief Executive 01530 454500 christine.fisher@nwleicestershire.gov.uk  Head of Legal and Support Services 01530 454762
	elizabeth.warhurst@nwleicestershire.gov.uk  To outline the policy proposed to control street trading in North
Purpose of report	West Leicestershire, for consideration and approval
Council Priorities	Business and Jobs Homes and Communities
Implications:	
Financial/Staff	No additional financial or staffing implications
Link to relevant CAT	Business CAT
Risk Management	There is a risk that the Council's Street Trading Policy is challenged. Legal advice has been sought in its preparation to mitigate the risk of challenge. The current street trading policy has not been challenged
Equalities Impact Screening	Equality Impact Assessment already undertaken, issues identified have been actioned
Human Rights	Article 1 of Protocol 1 provides that everyone is entitled to the peaceful enjoyment of his possessions except in the public interest and subject to the conditions provided by the law
Transformational Government	This relates to the new ways in which council's are being asked to deliver their services
Comments of Head of Paid Service	The report is satisfactory

Comments of Section 151 Officer	The report is satisfactory		
Comments of Monitoring Officer	The report is satisfactory		
Consultees	Leicestershire County Council (Highways, Trading Standards and Public Health); Leicestershire Police; public; current consent holders; Parish Councils; Leicestershire Fire & Rescue; NW Leicestershire Chamber of Commerce; Ashby de la Zouch Town Council British Hospitality and Restaurant Association; NWLDC Licensing Committee Members		
Background papers	North West Leicestershire District Council Street Trading Policy Issue 2 April 2014  Minutes - Licensing Committee 26 November 2014 (Member consultation responses)		
Recommendations	<ol> <li>THAT COUNCIL CONSIDERS AND APPROVES THE DRAFT STREET TRADING POLICY AT APPENDIX 1</li> <li>THAT THE HEAD OF SERVICE IN CONSULTATION WITH THE PORTFOLIO HOLDER BE DELEGATED AUTHORITY TO AMEND THE LIST OF MANDATORY CONDITIONS WITHIN THE STREET TRADING POLICY</li> <li>THAT THE HEAD OF SERVICE IN CONSULTATION WITH THE PORTFOLIO HOLDER BE DELEGATED AUTHORITY TO APPROVE CHANGES TO THE STREET TRADING POLICY</li> </ol>		

#### 1.0 BACKGROUND

- 1.1 The current policy was determined by Council on 21 January 2014 and came into force on 1 April 2014.
- 1.2 The Council's first street trading policy was introduced in 2009 to create a street environment which compliments premises-based trading, to provide diversity and consumer choice and to enhance the character and safety of the local environment.
- 1.3 A significant review of the content of the policy and procedures was carried out in 2013. The following changes were made:
  - The definition of 'consent streets' changed from specific areas of the district to the whole district,
  - The policy objectives were refreshed,
  - A prohibition on street trading within the vicinity of secondary schools and colleges between 12 noon and 16:30 Monday to Friday during term time was removed,

- A list of mandatory or standard conditions was introduced,
- A provision allowing the inclusion of additional conditions if considered appropriate was introduced.
- A list of consultees was introduced,
- The consultation period was extended from 14 to 28 days.
- 1.4 The impact of the above changes has been monitored closely. The following minor changes were initially proposed to further improve the impact of the policy.

#### 2.0 INITIAL PROPOSALS FOR CHANGE

- 1. To consult Highways at Leicestershire County Council on the suitability of a proposed new trading location before accepting and determining an application;
- 2. To add the local Town or Parish Council to the list of consultees;
- 3. To consider the referral of all applications where a relevant objection is made to a hearing of a Licensing Sub-Committee for determination;
- 4. To provide further assistance to consultees by introducing a list of reasons for objecting to or refusing an application;
- 5. That delegation be given to the Head of Legal and Support Services in consultation with the Portfolio Holder to review and amend the list of mandatory conditions.

#### 3.0 CONSULTATION PROCESS

- 3.1 The procedure for implementing a new street trading scheme (by passing a resolution) is set down by legislation which requires a specific period for representations before the scheme can be implemented (Statutory consultation).
- 3.2 On 21 January 2014 the Council adopted a resolution "designating the whole area within the District as "consent street" for the purposes of street trading". It is not proposed to amend this resolution.
- 3.3 The proposals for amending the policy detailed at paragraph 3 do not require a change to this resolution, consequently the consultation process does not have to follow the structure required by the statute. That said a comprehensive consultation process commenced on 31 October 2014 and closed on 12 December 2014.
- 3.4 All of the following people/bodies have been consulted: Leicestershire County Council (Highways, Trading Standards and Public Health); Leicestershire Police; current consent holders; Parish Councils; Leicestershire Fire & Rescue; NWL Leicestershire Chamber of Commerce; Ashby de la Zouch Town Council and the British Hospitality and Restaurant Association;
- 3.5 A report was taken to Licensing Committee on 26 November 2014. Committee members were asked to comment on the five proposals for change listed at 2.0

#### 4.0 CONSULTATION FINDINGS

4.1 The Council received comments from five consultees in addition to members of the Licensing Committee.

4.2 The following table details a summary of consultee views:

Question	Yes	No
Do you agree with the proposal to add Leicestershire County Council Highways Authority to the list of consultees?	5	0
Do you agree with the proposal to add the relevant Town/Parish Council to the list of consultees?	5	0
Do you agree with the proposal to refer all applications where a relevant objection is made to a hearing of Licensing Sub-Committee for determination?	3	2
Do you agree with the proposal to assist consultees by introducing a list of possible reasons for objecting to or refusing an application?	5	0

- 4.3 Comments received from members of Licensing Committee can be found as a background paper to this report. The following provides a summary:
  - To consult Highways at Leicestershire County Council on the suitability of a proposed <u>new</u> trading location sited on the public highway.
     This proposal was supported by Licensing Committee
  - 2. To add the local Town or Parish Council to the list of consultees
    This proposal was supported by Licensing Committee. In addition Licensing Committee
    recommend that all District Ward Members are consulted on applications
  - 3. To consider the referral of all applications where a relevant objection is made to a hearing of a Licensing Sub-Committee for determination

    This proposal was not supported by Licensing Committee.
  - To provide further assistance to consultees by introducing a list of reasons for objecting to or refusing an application This proposal was supported by Licensing Committee.
  - 5. That delegation be given to the Head of Legal and Support Services in consultation with the Portfolio Holder to review and amend the list of mandatory conditions. This proposal was supported by Licensing Committee.
- 4.4 A final draft policy taking into account all comments made by consultees is at Appendix 1.

#### 5.0 SUMMARY OF KEY CHANGES PROPOSED

5.1 Assessing the suitability of a proposed new trading location.

The change made in April 2014 making the whole district a consent area, has increased the likelihood of applications being received requesting permission to trade on sites not previously used for street trading. In this event it is considered relevant to consult with the Highways Authority at Leicestershire County Council (public highway) to determine if the location is considered a suitable street trading site.

Proposal – To add Leicestershire County Council Highways Authority to the list of consultees.

#### 5.2 Amend the list of Consultees

Proposal - To add the local Town or Parish Council to the list of consultees Proposal - To add all District Ward Members to the list of consultees

#### 5.3 Objecting to or refusing an Application

The Council will normally grant a consent unless in its opinion, if granted the trader would undermine one of the policy objectives.

Proposal - To assist consultees and for reasons of transparency it is proposed to introduce a list of reasons for objecting to or refusing an application. The list is not exhaustive, any objection will be deemed relevant if it is linked to one of the policy objectives.

#### 5.4 Consent Conditions

A list of mandatory conditions has been devised and is detailed at Appendix 1 of the policy. A pool of additional conditions to be added to a consent where appropriate will be developed by Officers and consultees over time.

From time to time the list of mandatory conditions will require review and the pool of additional conditions will be amended or added to.

Proposal - That delegation be given to the Head of Legal and Support Services in consultation with the Portfolio Holder to review and amend the list of mandatory conditions.

#### 6.0 IMPLEMENTATION PROCESS

6.1 The appointed day for the revised street trading policy will be 25 February 2015.

#### 7.0 FUTURE AMENDMENTS TO STREET TRADING POLICY

- 7.1 The Council has adopted a resolution hereby designating the whole area within the District as "consent streets" for the purposes of street trading. Any change to this resolution will require the approval of Council.
- 7.2 The street trading policy is a document detailing the objectives, application and determination processes. This policy will require further amendment from time to time and therefore it is appropriate that their approval be delegated to the Head of Service, in conjunction with the Portfolio Holder, to remove the need to keep referring back to Council.





## **STREET TRADING POLICY**

**Approved by Council on INSERT DATE ISSUE 3** 

#### **Foreword**

As a licensing authority, we are keen to support Street Traders, as they are a sector of our business community that provides a valuable service to consumers across the district.

This policy, which covers the whole district, is designed to ensure that all street traders operate from a level playing field – making things fair for all traders and safer for customers.

First of all, we will make sure that areas are not saturated by street traders, giving businesses a fair chance of making a living.

Secondly, our Environmental Health Officers now know the exact locations of all traders. This will make it much easier to make sure traders are complying with the law, protecting consumers from unsafe practices and maintaining environmental standards.

We are keen to bring more order to Street Trading and to drive up standards within North West Leicestershire for the benefit of traders and consumers. This policy is key to that ambition.



Councillor Alison Smith MBE
Deputy Leader and Portfolio Holder for Community Services

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#### 1 Introduction

1.1 District Councils have the power to adopt Schedule 4 of the Local Government (Miscellaneous Provisions) Act 1982 enabling them to control Street Trading within their district. Once this schedule is adopted a District Council may choose to designate any street within its area as a prohibited, licence or consent street.

North West Leicestershire District Council adopted Schedule 4 on 1st January 1983.

A Consent Scheme has been adopted in North West Leicestershire. This policy details this scheme

#### 2 Definitions

- 'Consent' means a consent to trade granted by North West Leicestershire District Council under powers conferred by the Local Government (Miscellaneous Provisions) Act 1982.
- 2. 'Consent Street' means a street in which street trading is prohibited without the consent of the district council.
- 'Council' means North West Leicestershire District Council.
- 4. 'District' means the area within the boundaries of North West Leicestershire District Council.
- 5. 'Street trading' means the selling or exposing or offering for sale of any article (including a living thing) in a street. The following are **not** street trading for the purposes of this policy:-
  - (a) trading by a person acting as a pedlar under the authority of a pedlar's certificate granted under the Pedlars Act 1871:
  - (b) anything done in a market or fair the right to hold which was acquired by virtue of a grant (including a presumed grant) or acquired or established by virtue of an enactment or order:
  - (c) trading in a trunk road picnic area provided by the Secretary of State under section 112 of the Highways Act 1980;
  - (d) trading as a news vendor;
  - (e) trading which -
    - (i) is carried on at premises used as a petrol filling station; or
    - (ii) is carried on at premises used as a shop or in a street adjoining premises so used and as part of the business of the shop;
  - (f) selling things, or offering or exposing them for sale, as a roundsman. A roundsman does not include ice cream sellers (Kempin v Brighton and Hove Council) and mobile catering vehicles;

- (g) the use for trading under Part VIIA of the Highways Act 1980 of an object or structure placed on, in or over a highway;
- (h) the operation of facilities for recreation or refreshment under Part VIIA of the Highways Act 1980;
- (j) the doing of anything authorised by regulations made under section 5 of the Police, Factories, etc (Miscellaneous Provisions) Act 1916.
- (k) Residents wishing to sell items from the pavement outside their home address on a temporary basis may be granted a concessionary consent.
- (I) 'Markets' The legislation specifically provides that anything done in a market or fair which is held by virtue of a Charter, a presumed grant of a charter or a statutory provision is not street trading for the purposes of the legislation.
- (m) Trading in a market run by a town/parish council. This policy will not impact on Coalville, Ashby or Castle Donington Markets.
- (n) Fetes, carnivals or similar community based and run events, for example Christmas lights switch-on events, Christmas Fair, special markets.
- 6. 'Street' means any road, footway, or other area to which the public have access without payment or any part of a street. For the purposes of this policy, street includes all forecourts, roads, footways or other areas adjacent to the streets as defined in the order.
- 7. Premises means any barrow, stall, unit, vehicle, trailer or other premises from which street trading will take place.
- 8. 'Trader' means not only the consent holder but also his or her assistants.
- 9. 'Vicinity' means within 10 metres on trunk roads and lay-bys and 5 metres in all other locations.

## 3. Fundamental Principles

#### 3.1 Background

All decisions relating to consents will be made on the merits of the individual case, having regard to this policy as part of the decision making process.

Applicants are required to consider carefully this policy when drafting their applications.

#### 3.2 The Policy Objectives

The Council will carry out its functions with a view to promoting the objectives. The objectives, which carry equal importance, are:

- To protect public health;
- To ensure food safety and public safety (including road safety);

- To detect and prevent public nuisance and anti social behaviour;
- To promote environmental improvement and regeneration.

#### 3.3 Balance

The Council will seek to achieve a balance between leisure/entertainment and the needs of residents and other businesses for an acceptable environment and quality of life.

This Policy will not undermine the right of any individual to apply for a variety of permissions and to have any such application considered on its individual merits.

## 4 The Policy

- 4.1 This policy was approved by Council on *INSERT DATE* and came into force on *INSERT DATE*
- 4.2 Within North West Leicestershire consents are required if a trader wishes to trade on a street anywhere within the district.
- 4.3 Legislation including that relating to food safety, health and safety, environmental protection and planning will continue to apply to traders granted a street trading consent.
- 4.4 There a <u>two</u> types of street trading consent, an <u>annual</u> consent and a <u>daily</u> consent. Any application for a daily consent can include up to 5 days trading in a 12 month period.
- 4.5 A consent to trade within close proximity to a secondary school or college during term time will only be granted where an applicant can demonstrate that all policy objectives will be upheld.

#### 5 Fees

- 5.1 The fees charged by the Council for consents to trade will cover the cost of administering the service.
- 5.2 The fees will be reviewed annually.
- 5.3 If the ownership of a business changes a new consent is required.
- 5.4 Where a trading consent is surrendered during the life of the consent the Council will refund the fee paid on an appropriate pro rata basis. An administration fee will also apply to the surrender of a consent.
- 5.5 The current scale of fees can be found on the Council's web site.
- 5.6 The full fee is required at the time of application. However in exceptional circumstances a fee can be paid in instalments. The non-payment of any application fees will be grounds for the immediate revocation of a consent.
- 5.7 In the event that an application is refused the fee, minus an administration fee will be refunded.

## 6 Consent Conditions – General Principles

- 6.1 Conditions on a consent are important in setting the parameters within which premises can lawfully operate. The use of wording such as "must", "shall" and "will" is encouraged. Consent conditions:
  - Must be appropriate for the promotion of the policy objectives;
  - Must be precise and enforceable;
  - Must be unambiguous and clear in what they intend to achieve;
  - Should not duplicate other statutory requirements;
  - Must be tailored to the individual type, location and characteristics of the premises;
  - Should be proportionate, justifiable and be capable of being met;
  - Cannot seek to manage the behaviour of customers once they are beyond the direct management of the consent holder and their staff, but may impact on the behaviour of customers in the immediate vicinity of the premises or as they enter or leave; and
  - Should be written in a prescriptive format.
- When granting or renewing a trading consent the Council may attach such conditions as are considered appropriate for the promotion of the policy objectives. A pool of conditions has been produced and will be further developed over time relating to each of the policy objectives. These can be found on the licensing pages of the Council website. A list of mandatory conditions will be applied to all consents. These can be found at Appendix 1.
- 6.3 Each set of conditions will be specific to the trading consent issued. The Council may add to/amend the conditions of a street trading consent at the time of renewal.
- 6.4 The consent / conditions will specify the exact trading location (pitch) and the times of trading.
- 6.5 A maximum of 1 food business will be consented to trade in a lay-by. Where a lay-by is considered suitable to accommodate a second trader, a consent may be issued to a non-food trader.

## 7 Street Trading Consent - Application Process & Determination

- 7.1 An application for a street trading consent must be made in writing using the Councils' prescribed application form to the Environmental Health Licensing Team. Application forms and information packs are available from the Council or downloadable from its website. The appropriate fee and the necessary supporting documentation must accompany the application form.
- 7.2 In the event that an enquiry or application is received requesting to trade from a site never previously used for street trading, confirmation that the site is considered appropriate for street trading must be obtained before the application and fee is accepted and the formal 28 day consultation period is commenced.

Where the licensing team consider the proposed site to be unsuitable the applicant will be informed and the enquiry will not proceed any further.

Where the licensing team consider the proposed site to be suitable, the licensing team will seek the views of the Highways Department at Leicestershire County Council if the proposed site is on the public highway.

If the location is considered to be suitable, the application and fee will be accepted and the consultation process will commence.

- 7.3 On receipt of a completed application form and fee the licensing team will send a copy of the application to each of the following consultees:
  - Environmental Health (Safety) NWLDC
  - Environmental Health (Public nuisance) NWLDC (Street Action Team)
  - Waste Team NWLDC
  - Planning Team NWLDC
  - Community Safety Team NWLDC
  - Licensing Team NWLDC
  - Highways Department Leicestershire County Council
  - Town or Parish Council where located
  - All District Council Ward Members
- 7.4 All applications for <a href="new consents">new consents</a> need to be supported by an operating schedule. The schedule must specify (amongst other things) the steps which the applicant proposes to take to promote each of the four policy objectives. Applicants are advised to discuss their application with a member of the licensing team and to have regard to the list of consent conditions appended to this policy. A pool of additional conditions are available to view on the Council web pages.
- 7.5 The application will be determined following the 28 day consultation period, unless an objection is received from a consultee.
- 7.6 In the event that all consultees confirm that they do not wish to object to an application, the application may be determined before the end of the 28 day consultation period.
- 7.7 In the event that a relevant objection is received the Licensing Officer will negotiate with the applicant on behalf of the objector. If an agreement is reached any objection should then be withdrawn. The application will then be determined by the Licensing Officer.
- 7.8 In the event that an objection is not withdrawn the application will be determined by a panel of two Officers within 28 days of the consultation period ending. One of the two Officers will be the Environmental Health Team Manager or Licensing Team Leader.
- 7.9 The application will either be;
  - 1) Granted and a trading consent will be issued with conditions attached, or
  - 2) Refused and a proportion of the fee will be refunded as appropriate to the applicant.

The grant or refusal of an application is a matter for the District Council to determine having had regard to any consultation responses and any other relevant considerations.

7.10 Consideration of Applications

The Council will consider each individual application on its merits and will normally grant a street trading consent unless, in its opinion:

- 1. There is not enough space for the applicant to trade in the manner proposed without causing undue interference or inconvenience to persons using the street.
- 2. There are already enough traders trading in the vicinity (from shops or other stalls) in the goods in which the applicant desires to trade.
- 3. The range of goods in which the applicant desires to trade is likely to have a detrimental impact on public health, given the proposed location in terms of its proximity to a local school or college.
- 4. There is undue concentration of traders trading in the street/area in which the applicant desires to trade.
- 5. The consent, if granted, is likely to result in nuisance to members of the public, residents and local businesses due to the likely noise, smell, litter, disturbance or other problems which will be caused by granting the consent.
- 6. The size, nature or appearance of the proposed premises (barrow, stall, unit, vehicle, trailer or other) (and any associated equipment) is inappropriate for the proposed location in terms of amenity or public or highway safety.
- 7. The consent, if granted will present an unacceptable risk to health resulting from non compliance with food hygiene regulations.
- 8. The structure / equipment / appliances / layout / location of the proposed premises (barrow, stall, unit, vehicle, trailer or other) presents an unacceptable public safety risk.
- 9. The proposed trading hours are outside the usual business hours of shops in the vicinity (except in relation to a trader wishing to sell hot food, which will be considered on a site by site basis).
- 10. Any other reason (relevant to the street trading policy objectives).
- 7.11 There is no right of appeal against a variation of a condition, or refusal to grant or renew a trading consent. The reasons for any variation or refusal will be communicated to the applicant.
- 7.12 An officer may visit the applicant and inspect the premises from which the applicant intends to trade. At this stage the external colour decoration and appearance of the premises will be agreed.
- 7.13 Until the application has been determined it is an offence to trade without a consent.
- 7.14 In considering an application for a consent, the Council will have regard to the number, nature and type of traders already present in a particular area.
- 7.15 Visits may be made to holders of trading consents throughout the consent period to assess compliance with the conditions or to undertake any other duty that the Council has, such as food hygiene inspections.
- 7.16 Although the consent holder may employ any other person to assist them in their trading the consent holder is expected to be present during the majority of their trading hours.
- 7.17 A pre-requisite to being granted a consent to trade will be that street traders can demonstrate they have a contract with an appropriate waste collection operator.
- 7.18 A consent holder may hold more than one consent for different premises and the application process will be the same for each premises. Each application will be accompanied by the correct fee.
- 7.19 Persons wishing to sell items from the pavement in front of their home address on a temporary basis should contact the Licensing Team to enquire about Concessionary Consents.

- 7.20 The EU Services Directive provides a mechanism for its citizens to apply for street trading consents in other member states. That mechanism allows an applicant to make an application, electronically, through the Council's web site. Payments can also be made electronically.
- 7.21 The Council's EU Services Directive web pages can be found at www.nwleics.gov.uk/pages/licences and street trading.
- 7.22 Consent holders selling hot food or beverages between 23:00 hours and 05:00 hours must be in possession of a suitable authorisation issued under the Licensing Act 2003.

## 8 Renewal of Trading Consents

- 8.1 The Council advises consent holders that there is a 28 day consultation period for determining renewal applications. In the event that the licensing team receives a relevant objection, the application must be referred to a panel of two Officers for determination within 14 days of the consultation period ending. One of the two Officers will be the Environmental Health Team Manager or Licensing Team Leader.
- 8.2 Given the time periods explained at 8.1 the Council recommends applications to renew a trading consent must be received by the Council at least 42 days before the expiry of an existing consent. (28 day consultation period and 14 day hearing period)
- 8.3 Renewal applications must be accompanied by the appropriate fee and relevant documentation.
- 8.4 There is no right of appeal against the decision to refuse to renew a street trading consent.

## 9 Revocation of a Trading Consent

- 9.1 If an Authorised Officer of the Council is of the opinion that the holder of the trading consent has contravened the conditions attached to the consent a revocation of the consent may be sought. When considering contravention of a condition Officers will have regard to the Council's enforcement policy.
- 9.2 If an Authorised Officer of the Council is of the opinion that the operation of a street trader undermines one of the policy objectives, firstly consideration will be given to adding to or amending consent conditions. If the concern cannot be mitigated through consent conditions revocation of a consent will be considered.
- 9.3 Fixed cabins used by consent holders to trade will not remain closed for longer than 4 months unless agreed with the Council. The Council reserve the right to revoke a consent in the event that a trader does not trade for a period of longer than 4 months.
- 9.4 The Officer will present a report to the Licensing Team Leader detailing the reasons for recommending revocation. Comments from the consent holder would be invited to accompany the report.
- 9.5 There is no right of appeal against the decision to revoke a trading consent.
- 9.6 Where a trading consent is revoked by the Council there will be no refund of the application fee.

## 10 Variations to Trading Consents

- 10.1 All applications to vary an existing consent must be made in writing. All applications will be considered by the Licensing Officer.
- 10.2 The Licensing Officer is not required to consult prior to making a decision, however they may choose to consult.
- 10.3 There is no right of appeal against the Council's decision to refuse to vary a consent.
- 10.4 A consent holder is able to apply to vary a consent in the following circumstances:
  - To add, amend or vary the range of goods for sale;
  - To replace an existing premises with a like for like premises.
- 10.5 The following changes in circumstances require an application for a new consent. They cannot be dealt with using the variation process:
  - Should a consent holder wish to relocate to a new trading location;
  - Should a non-food consent holder wish to retail or cater food;
  - Should a consent holder wish to purchase a new premises (stall, van, vehicle etc) which
    is different in size, nature to the existing premises. The 'like for like' assessment will be
    made by the Licensing Officer.

## 11 Complaints

- 11.1 All complaints received relating to street trading will be investigated. The outcome of a complaint investigation may result in:
  - No action being taken;
  - Additional conditions being placed on the consent;
  - An existing condition being amended / removed;
  - A change to the designated trading area;
  - Revocation of the consent;
  - Prosecution / caution.

#### 12 Offences

- 12.1 Under the Local Government (Miscellaneous Provisions) Act 1982, a person who;
  - Engages in street trading in a consent street without being authorised to do so;
  - Being authorised by a street trading consent to trade in a consent street, trades in that street –
    - (i) from a stationary van, cart, barrow or other vehicle; or
    - (ii) from a portable stall,

without first having been granted permission to do so; or

- Contravenes a condition imposed in agreeing to permit street trading

shall be guilty of an offence

It shall be a defence for a person charged with any of the offences above to prove that he took all reasonable precautions and exercised all due diligence to avoid commission of the offence.

Any person who, in connection with an application for a street trading consent, makes a false statement which he knows to be false, in any material respect, or which he does not believe to be true, shall be guilty of an offence.

12.2 Any action taken by the Council with regard to the above offences will have regard to the Council's enforcement policy

## 13 Further Information

For further information in relation to street trading please contact:
Environmental Health - Licensing
North West Leicestershire District Council
Council Offices
Coalville
Leicestershire
LE67 3FJ

Tel: 01530 454545 Fax: 01530 454574

Email: licensing@nwleicestershire.gov.uk

# NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL STREET TRADING MANDATORY CONSENT CONDITIONS

The grant of a Street Trading Consent shall not be deemed to give any approval or consent which may be needed under any By-law, enactment or regulation other than Part 3, Schedule 4 of the Local Government (Miscellaneous Provisions) Act 1982.

#### General

- 1. The consent holder will notify the Council of any change of home or operating address.
- 2. No person under 17 years of age will be granted a Consent to Trade.
- 3. The Consent to Trade will be valid for 12 months.
- 4. Should a consent holder commit a breach of any relevant regulations the Council may revoke his/her Consent to Trade. Any breach of these conditions may also lead to revocation.
- 5. The consent holder's premises will be fit for purpose and will conform, where appropriate, to road vehicles construction and use legislation.
- 6. The premises will be maintained in good condition and kept in a clean and tidy condition.
- 7. An Employers Liability Certificate must be displayed as necessary.
- 8. The consent holder shall at all times maintain a valid insurance policy covering street trading activity for third party and public liability risks up to £5 million. The consent holder must produce a valid certificate for this insurance at any time on the request of an authorised council officer.
- 9. The consent holder must have written permission from the owner of the land to trade on private land which is not part of the public highway.
- 10. Consent holders shall not trade outside of the designated trading area.
- 11. The consent holder will allow authorised officers of the Council to inspect his/her premises at any reasonable time.
- 12. The consent holder will prominently display their Consent in their vehicle etc. whilst trading.
- 13. The consent holder will prominently display their sales prices whilst trading.
- 14. The consent holder will comply with any reasonable request made by a duly authorised officer of the Council or by a Police Constable.
- **15.** The consent holder will vacate the pitch upon request, and for as long as necessary, to enable highway inspections, repairs, street works and highway improvements to be undertaken, the locating of temporary street furniture (e.g. Christmas tree) or if the pitch

is required to facilitate temporary traffic and/ or pedestrian management arrangements. No compensation will be paid to the consent holder for lost trading days as a result of the above or for any loss of business as a result of unforeseen occurrences on the highway network.

- 16. Where a motor vehicle will be used for street trading valid MOT and insurance certificates will be produced with the application form.
- 17. A street trading consent does not relieve the consent holder, or any person employed to work on the stall, of any obligation to comply with all other general or local legislation, such as the Road Traffic Act, Highways Act 1980, the Food Safety Act 1990, the Town and Country Planning Acts, the Control of Pollution Act 1974, the Environmental Protection Act 1990, the Licensing Act 2003. It is the obligation of the consent holder to familiarise themselves and their employees with this legislation. The Council may revoke a street trading consent for any failure to comply with general or local legislation.
- 18. A consent holder shall not assign, underlet or part with his interest or possession of a street trading consent.

#### Objective 1 – To protect public health

- 1. No smoking is permitted inside or within 2 metres of the premises.
- 2. The premises shall be kept free from rats and mice.

#### Objective 2 – To ensure food safety (food traders only) and public safety

- 1. Only one sign or 'A' board will be allowed on the approach to each location. It will be placed within 200 metres of premises and not be a danger to motorists or pedestrians. All boards will be removed after the hours of business.
- 2. The premises must be clean and must be so placed, constructed and in such a condition to protect food from the risk of contamination.
- 3. All food handlers must wear clean and washable over-clothing.
- 4. All food handlers must keep themselves and their over-clothing clean. Smoking and spitting must be prohibited on or about the vehicle.
- 5. With the exception of assistance dogs, no live animals, which could contaminate the food, are permitted within the premises.
- 6. The premises must have a sufficient supply of clean and wholesome cold water.
- 7. A wash hand basin with an adequate supply of hot water at a suitably controlled temperature must be provided with soap and clean towels to be used only for hand washing. The wash hand basin must be clean and in efficient working order.
- 8. Suitable and sufficient sinks complete with an adequate supply of hot and cold water; detergents and drying facilities must be provided and maintained in a clean and efficient working order.
- 9. The premises must not be used as a sleeping place.

10. The consent holder shall comply with the Health and Safety at Work etc. Act 1974 and Regulations made there under.

#### Objective 3 – To detect and prevent public nuisance and anti social behaviour

- 1. The consent holder will take all reasonable measures to prevent anti-social behaviour in the vicinity of their vehicle/premises.
- 2. The consent holder will not cause any obstruction, statutory nuisance or danger, in any street, any adjacent premises or to either passers-by, immediate neighbours or the community at large.
- 3. The consent holder will have the appropriate contracts in place with a waste collection and disposal operator to comply with legal and environmental requirements under the Environmental Health Protection Act 1990.
- 4. The consent holder will provide a litter receptacle, for use by customers, on or near the trading site where goods are sold that are for immediate use of consumption and will empty it and dispose of the contents appropriately. Waste must not be placed in litter bins provided for public use.
- 5. Trading may only take place on the days and during the times specified on the street trading consent.

#### Objective 4 – To promote environmental improvement and regeneration

- 1. Should a consent holder wish to add, alter, amend or extend the range of goods for sale they will first notify and obtain agreement from the Council.
- 2. The exterior of all premises (vehicles, stalls, barrows and lay-by cafes) shall be well maintained, clean and free from defects. The exterior colour of the premises will be agreed with the Council.
- 3. Consent holders will maintain the area within the vicinity of the vehicle. Maintenance will include litter picking, mowing and grass cutting and paving and pathway where appropriate. Vicinity means within 10 metres within lay bys and trunk roads and 5 metres at all other trading locations.
- 4. Third party advertisements or other notices must not be placed outside of the trading area unless permission has been specifically granted by an authorised council officer.

## **Document History**

Issue 1	6 April 2009 – 31 March 2014 (Agreed by the Council on 26 February 2009)
Issue 2	1 April 2014 – 23 February 2015 (Agreed by the Council on 21 January 2014)
Issue 3	24 February 2015 (Agreed by the Council on 24 February 2015)

## NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

## **COUNCIL – 24 FEBRUARY 2015**

Title of report	APPOINTMENT OF INDEPENDENT PERSONS
	Councillor Nick Rushton 01530 412059 nicholas.rushton@nwleicestershire.gov.uk Chief Executive
Contacts	01530 454500 christine.fisher@nwleicestershire.gov.uk
	Head of Legal and Support Services 01530 454762 elizabeth.warhurst@nwleicestershire.gov.uk
Purpose of report	To extend the term of office of the Independent Persons appointed under the Localism Act 2011
Council Priorities	Homes and Communities
Implications:	
Financial/Staff	None
Link to relevant CAT	None
Risk Management	Discussed in the report
Equalities Impact Screening	Not applicable
Human Rights	Considered in drafting the Code of Conduct arrangements
Transformational Government	No direct implications
Comments of Head of Paid Service	Report is satisfactory
Comments of Section 151 Officer	Report is satisfactory
Comments of Deputy Monitoring Officer	As author, the report is satisfactory.

Consultees	Independent Persons
Background papers	Council Report 26 June 2012 – Localism Act 2011 – new Standards regime
Recommendations	TO EXTEND THE TERM OF OFFICE OF THE INDEPENDENT PERSONS TO THE END OF THE 2015-2016 MUNICIPAL YEAR

#### 1.0 BACKGROUND

- 1.1 Members will recall that on 26 June 2012 Council considered a report which detailed the changes to the role of the Independent Person introduced to the Standards Regime under the Localism Act 2011.
- 1.2 A joint recruitment exercise was undertaken with other County Authorities and Members were asked to formally appoint the 9 successful applicants to a pool of Independent Persons who would be available to be called upon by both Members and the Monitoring Officer during any standards investigations.
- 1.3 Members agreed that the term of the appointment of the Independent Members would run concurrently with full council elections and therefore their term of appointment will expire on Monday 11 May 2015.

#### 2.0 FUTURE RECRUITMENT PROCESS

- 2.1 A number of Monitoring Officers involved in the original joint recruitment exercise have expressed the view that the process was a success and produced a number of high quality candidates and they would like to see the process repeated when seeking to replace the current Independent Members.
- 2.2 The authority which led on the previous recruitment exercise has again agreed to lead on the recruitment exercise for replacement Independent Members albeit that they have indicated that because the process was time consuming on the last occasion they are unlikely to be able to complete the process before the end of the current municipal year when the term of appointment of the current Independent member's expires.

#### 3.0 INTERIM MEASURES

- 3.1 As an interim measure and in order to facilitate an effective recruitment exercise the lead authority has extended the tem of appointment of its Independent Members to the end of the 2015-16 municipal years.
- 3.2 The Independent Members have agreed in principle that they are willing to extend their term of appointment subject to the governance arrangements at each authority.
- 3.3 It is recommended that this Council therefore extends the term of appointment of its Independent Members and then participates in the joint recruitment exercise to appoint Independent Members with effect from 2016/17.